

Meeting of the

OVERVIEW & SCRUTINY COMMITTEE

Tuesday, 12 March 2013 at 7.00 p.m.

A G E N D A

VENUE

Room C1, 1st Floor, Town Hall, Mulberry Place, 5
Clove Crescent, London, E14 2BG

Members:	Deputies (if any):
<p>Chair: Councillor Ann Jackson Vice-Chair: Councillor Rachael Saunders, Scrutiny Lead, Adult, Health & Wellbeing</p>	<p>Councillor Khales Uddin Ahmed, (Designated Deputy representing Councillors Ann Jackson, Rachael Saunders, Sirajul Islam, Amy Whitelock and Helal Uddin) Councillor Marc Francis, (Designated Deputy representing Councillors Ann Jackson, Rachael Saunders, Sirajul Islam, Amy Whitelock and Helal Uddin) Councillor Peter Golds, (Designated Deputy representing Councillor Tim Archer) Councillor Harun Miah, (Designated Deputy representing Councillor Fozol Miah) Councillor David Snowdon, (Designated Deputy representing Councillor Tim Archer) Councillor Motin Uz-Zaman, (Designated Deputy representing Councillors Ann Jackson, Rachael Saunders, Sirajul Islam, Amy Whitelock and Helal Uddin)</p>
<p>Councillor Tim Archer, Scrutiny Lead, Chief Executive's Councillor Stephanie Eaton, Scrutiny Lead, Communities, Localities and Culture Councillor Sirajul Islam, Scrutiny Lead, Development & Renewal Councillor Fozol Miah Councillor Amy Whitelock, Scrutiny Lead, Children, Schools & Families Councillor Helal Uddin, Scrutiny Lead, Resources 1 Vacancy</p>	
<p>[Note: The quorum for this body is 3 voting Members].</p>	

Co-opted Members:

Memory Kampiyawo	- (Parent Governor Representative)
Nozrul Mustafa	- (Parent Governor Representative)
Rev James Olanipekun	- (Parent Governor Representative)
Mr Mushfique Uddin	- (Muslim Community Representative)
Dr Phillip Rice	- (Church of England Diocese Representative)
1 Vacancy	- (Roman Catholic Diocese of Westminster Representative)

Committee Services Contact:

Angus Taylor, Democratic Services,

Tel: 020 7364 4333 E-mail: angus.taylor@towerhamlets.gov.uk

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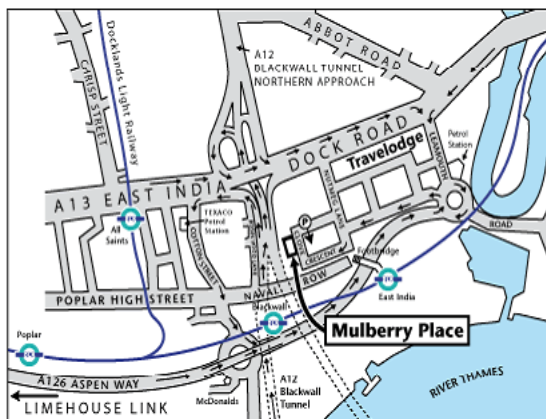
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LONDON BOROUGH OF TOWER HAMLETS
OVERVIEW & SCRUTINY COMMITTEE

Tuesday, 12 March 2013

7.00 p.m.

SECTION ONE

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

To note any declarations of interest made by Members, including those restricting Members from voting on the questions detailed in Section 106 of the Local Government Finance Act, 1992. See attached note from the Monitoring Officer.

3. UNRESTRICTED MINUTES

To confirm as a correct record of the proceedings the unrestricted minutes of the meeting of the Overview and Scrutiny Committee held on 5 February 2013.

4. REQUESTS TO SUBMIT PETITIONS

To be notified at the meeting.

5. UNRESTRICTED REPORTS 'CALLED IN'

No decisions of the Mayor in Cabinet (13 February) 2013 in respect of unrestricted reports on the agenda were 'called in'.

6. REQUEST FOR DEPUTATION

To be notified at the meeting.

7. REPORTS FOR CONSIDERATION

7 .1 **Gambling Policy 2012 -2017** - *previously circulated*

7 .2 **Asset Management and Value for Money Scrutiny Review** **15 - 22**

7 .3 **Strategic Performance and Corporate Revenue and Capital Budget Monitoring Q3 2012/13** **23 - 96**

7 .4 **Faith Buildings Support Scheme - Verbal Report**

8. PRE-DECISION SCRUTINY OF SECTION ONE (UNRESTRICTED CABINET PAPERS)

To consider and agree pre-decision scrutiny questions/comments to be presented to Cabinet.

(Time allocated – 30 minutes).

9. ANY OTHER SECTION ONE (UNRESTRICTED) BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

To consider any other unrestricted business that the Chair considers to be urgent.

10. EXCLUSION OF THE PRESS AND PUBLIC

In view of the contents of the remaining items on the agenda the Committee is recommended to adopt the following motion:

“That, under the provisions of Section 100A of the Local Government Act 1972, as amended by the Local Government (Access to Information) Act 1985, the press and public be excluded from the remainder of the meeting for the consideration of the Section Two business on the grounds that it contains information defined as Exempt in Part 1 of Schedule 12A to the Local Government Act, 1972.”

EXEMPT SECTION (Pink Papers)

The exempt committee papers in the agenda will contain information, which is commercially, legally or personally sensitive and should not be divulged to third parties. If you do not wish to retain these papers after the meeting, please hand them to the Committee Officer present.

11. EXEMPT/ CONFIDENTIAL MINUTES

To confirm as a correct record of the proceedings the restricted minutes of the meeting of the Overview and Scrutiny Committee held on 5 February 2013.

12. SECTION TWO REPORTS 'CALLED IN'

No decisions of the Mayor in Cabinet (13 February 2013) in respect of exempt/confidential reports on the agenda were 'called in'.

13. PRE-DECISION SCRUTINY OF SECTION TWO (RESTRICTED) CABINET PAPERS

To consider and agree pre-decision scrutiny questions/comments to be presented to Cabinet.

(Time allocated 15 minutes)

14. ANY OTHER SECTION TWO (RESTRICTED) BUSINESS THAT THE CHAIR CONSIDERS URGENT

To consider any other exempt/ confidential business that the Chair consider to be urgent.

Agenda Item 2

DECLARATIONS OF INTERESTS - NOTE FROM THE MONITORING OFFICER

This note is for guidance only. For further details please consult the Members' Code of Conduct at Part 5.1 of the Council's Constitution.

Please note that the question of whether a Member has an interest in any matter, and whether or not that interest is a Disclosable Pecuniary Interest, is for that Member to decide. Advice is available from officers as listed below but they cannot make the decision for the Member. If in doubt as to the nature of an interest it is advisable to seek advice **prior** to attending a meeting.

Interests and Disclosable Pecuniary Interests (DPIs)

You have an interest in any business of the authority where that business relates to or is likely to affect any of the persons, bodies or matters listed in section 4.1 (a) of the Code of Conduct; and might reasonably be regarded as affecting the well-being or financial position of yourself, a member of your family or a person with whom you have a close association, to a greater extent than the majority of other council tax payers, ratepayers or inhabitants of the ward affected.

You must notify the Monitoring Officer in writing of any such interest, for inclusion in the Register of Members' Interests which is available for public inspection and on the Council's Website.

Once you have recorded an interest in the Register, you are not then required to declare that interest at each meeting where the business is discussed, unless the interest is a Disclosable Pecuniary Interest (DPI).

A DPI is defined in Regulations as a pecuniary interest of any of the descriptions listed at **Appendix A** overleaf. Please note that a Member's DPIs include his/her own relevant interests and also those of his/her spouse or civil partner; or a person with whom the Member is living as husband and wife; or a person with whom the Member is living as if they were civil partners; if the Member is aware that that other person has the interest.

Effect of a Disclosable Pecuniary Interest on participation at meetings

Where you have a DPI in any business of the Council you must, unless you have obtained a dispensation from the authority's Monitoring Officer following consideration by the Dispensations Sub-Committee of the Standards Advisory Committee:-

- not seek to improperly influence a decision about that business; and
- not exercise executive functions in relation to that business.

If you are present at a meeting where that business is discussed, you must:-

- Disclose to the meeting the existence and nature of the interest at the start of the meeting or when the interest becomes apparent, if later; and
- Leave the room (including any public viewing area) for the duration of consideration and decision on the item and not seek to influence the debate or decision

When declaring a DPI, Members should specify the nature of the interest and the agenda item to which the interest relates. This procedure is designed to assist the public's understanding of the meeting and to enable a full record to be made in the minutes of the meeting.

Where you have a DPI in any business of the authority which is not included in the Member's register of interests and you attend a meeting of the authority at which the business is considered, in addition to disclosing the interest to that meeting, you must also within 28 days notify the Monitoring Officer of the interest for inclusion in the Register.

Further advice

For further advice please contact:-

Isabella Freeman, Assistant Chief Executive (Legal Services), 020 7364 4801; or
John Williams, Service Head, Democratic Services, 020 7364 4204

APPENDIX A: Definition of a Disclosable Pecuniary Interest

(Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012, Reg 2 and Schedule)

Subject	Prescribed description
Employment, office, trade, profession or vacation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	<p>Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by the Member in carrying out duties as a member, or towards the election expenses of the Member.</p> <p>This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.</p>
Contracts	<p>Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority—</p> <p>(a) under which goods or services are to be provided or works are to be executed; and</p> <p>(b) which has not been fully discharged.</p>
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	<p>Any tenancy where (to the Member's knowledge)—</p> <p>(a) the landlord is the relevant authority; and</p> <p>(b) the tenant is a body in which the relevant person has a beneficial interest.</p>
Securities	<p>Any beneficial interest in securities of a body where—</p> <p>(a) that body (to the Member's knowledge) has a place of business or land in the area of the relevant authority; and</p> <p>(b) either—</p> <p>(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or</p> <p>(ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.</p>

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LONDON BOROUGH OF TOWER HAMLETS

MINUTES OF THE OVERVIEW & SCRUTINY COMMITTEE

HELD AT 7.00 P.M. ON TUESDAY, 5 FEBRUARY 2013

**ROOM C1, 1ST FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE
CRESCENT, LONDON, E14 2BG**

Members Present:

Councillor Ann Jackson (Chair)
Councillor Rachael Saunders (Vice-Chair)
Councillor Tim Archer
Councillor Sirajul Islam
Councillor Amy Whitelock
Councillor Helal Uddin

Co-opted Members Present:

Memory Kampiyawo – (Parent Governor Representative)
Nozrul Mustafa – (Parent Governor Representative)
Rev James Olanipekun – (Parent Governor Representative)
Dr Phillip Rice – (Church of England Diocese Representative)

Guests Present:

Councillor Alibor Choudhury – (Cabinet Member for Resources)

Officers Present:

Sarah Barr – (Senior Strategy Policy and Performance Officer,
One Tower Hamlets, Chief Executive's)
Alan Finch – (Interim S151 Officer, Service Head Financial
Services, Risk & Accountability, Resources)
David Galpin – (Head of Legal Services (Community), Legal
Services, Chief Executive's)
Chris Holme – (Acting Corporate Director - Resources)
Louise Russell – (Service Head Corporate Strategy and Equalities,
Chief Executive's)
Angus Taylor – (Principal Committee Officer, Democratic
Services, Chief Executive's)

COUNCILLOR ANN JACKSON (CHAIR) IN THE CHAIR

1. APOLOGIES FOR ABSENCE

Apologies for absence were received on behalf of:

- Councillor Stephanie Eaton (Scrutiny Lead Communities Localities and Culture).
- Councillor Fozol Miah.

Noted

2. DECLARATIONS OF INTEREST

No declarations of interest were made.

3. UNRESTRICTED MINUTES

The Chair informed OSC members that the unrestricted minutes of the extraordinary meetings of the Overview and Scrutiny Committee, held on 21st and 22nd January 2013, had been **Tabled**, a copy of which would be interleaved with the minutes.

The Chair **Moved** and it was:-

Resolved

1. That the unrestricted minutes of the extraordinary meetings of the Overview and Scrutiny Committee, held on 17th December 2012, 21st January 2013, 22nd January 2013, be agreed as a correct record of the proceedings, and the Chair be authorised to sign them accordingly; and
2. That the unrestricted minutes of the ordinary meeting of the Overview and Scrutiny Committee, held on 8th January 2013, be agreed as a correct record of the proceedings, and the Chair be authorised to sign them accordingly.

Action by:

Angus Taylor, Principal Committee Officer

4. REQUESTS TO SUBMIT PETITIONS

There were no petitions.

5. UNRESTRICTED REPORTS 'CALLED IN'

No decisions of the Mayor in Cabinet on 9th January 2013 had been "called in".

6. UNRESTRICTED REPORTS FOR CONSIDERATION

6.1 OSC Comments on Initial 2013/14 Budget Proposals

The Chair outlined:

- The process to date in formulating the OSC response to consultation on the Mayor's initial 2013/14 Budget proposals.
- The purpose of this Budget session: to finalise and formally endorse the OSC response to consultation.
- The next steps in the formal Budget making process.
- The potential for/ purpose of a third Extraordinary Budget OSC meeting.
- That the February Cabinet had been postponed, the agenda papers had not yet been published, and therefore the OSC had not had an opportunity to pre-scrutinise Budget proposals contained therein. In this context the Chair commented that it would be important for Councillor Choudhury, Cabinet Member for Resources, to attend any third extraordinary Budget OSC meeting to provide an opportunity for the OSC to receive a response to any questions/ comments it had.

The Chair informed OSC members that:

- Notes, in Question and Answer format, from the two extraordinary Budget OSC meetings held on 21st and 22nd January 2013, together with a related sheet of Chair's "summary comments" had been **Tabled**, a copy of which would be interleaved with the minutes.
- Officer responses to outstanding questions raised at the two extraordinary Budget OSC meetings held on 21st and 22nd January 2013 had been **Tabled**, a copy of which would be interleaved with the minutes.

Councillor Alibor Choudhury (Cabinet Member Resources), Chris Holme (Acting Corporate Director Resources), and Alan Finch (Interim S151 Officer & Service Head Financial Services, Risk & Accountability) were in attendance to answer questions from the OSC.

A discussion followed which focused on the following points, considered beyond the scope of the tabled Q&A notes and Officer responses and requiring further clarification to be sought and given:-

CLC

- Referencing the tabled Officer response on the Council's new public health roles for infection control and prevention, and the comment therein that "The Council needs to determine if there is a budget issue before it can act", whether the new roles went beyond that provided for in the budget of £31.2 million transferring from the NHS to the Council to accompany the transfer of PH responsibilities. **(Ms Cohen, SH Commissioning & Health - AHWB).**
- Referencing the tabled Officer response on levels of rubbish dumping and any correlation of this to the introduction of charging for bulk rubbish collection, it was noted that call volumes reporting all "fly tipping" had increased by 10%, and although no significant increase in "fly tipping" or additional costs had been identified by Officers, consideration that further monitoring was needed to ensure that costs were contained, and this phenomena factored into the letting of bulk waste contracts.

CSF

- Referencing the tabled Officer response on Mayor's Education Allowance (MEA): whether unused funding allocated for MEA (due to the linkage with student attendance) could be used in another way for the benefit of the young people it was intended to help. Also, referencing the Chair's tabled summary comments highlighting OSC concern that monies earmarked for MEA were not being used, when this appeared predictable given the spend under Government EMA and related attendance levels, what were the next steps if the funding for MEA was unused: would there be a further allocation of the same level, would it be used for a similar purpose to that which was intended, would it be allocated elsewhere for a different use, what was the explanation for over-budgeting.
- Referencing the Officer response on vacancy management in the Q&A notes (21st January), consideration that this was not the best approach going forward.

AHWB

- Referencing the vacancy management savings highlighted by Officers, comment that the AHWB directorate had already made significant savings in difficult circumstances, and it was a concern that a further 5% saving from the staffing budget was proposed without further details of how/ where this was to be achieved and what the impact on services might be.
- Concern reiterated that change management programmes were off track, and savings were not being delivered as fast as they should be.
- Comment that the Budget process had commenced with no expectation of identifying further savings in AHWB, circumstances now meant there was to be a transfer of Public Health (PH) responsibilities to the Council, but there was uncertainty as to how this would happen and the risks/ costs attached, with uncertainty exacerbated by the vacancy for a Director of PH in Tower Hamlets. Consideration that this post be recruited to as soon as possible and certainly before the transfer of PH responsibilities to the Council on 1st April.
- The nature of the anticipated release of funding from the PH Grant.
- Whether these savings be reflected in an adjustment to the Budget at February Cabinet.

RES/ CEs/ Corporate

- Referencing the tabled Officer response on Earmarked Reserves and the narrative relating to the Corporate Initiatives Reserve of £1.091 million: specifics as to what was the reserve would cover, who had taken the decision to undertake a reorganisation of the Communications Team, and what had this been intended to achieve, which Officer had been responsible for this reorganisation. Also the reference to "future Chief Executive's department organisations implied a broad reorganisation, who would be responsible for this work. **A written answer would be provided (Mr Alan Finch Interim S151 Officer and SH Financial Services, Risk and Accountability).**
- Referencing the tabled Officer response on Earmarked Reserves and the narrative relating to the Various Unallocated Reserve of £1.65 million: whether it was the intention to identify a further £400k to increase

this to £2 million, in order to increase the current allocation of £900k to fund grants for Faith Based Buildings (FBB). Also where had this funding decision been taken.

- Referencing the tabled Officer response on Earmarked Reserves and the narrative relating to the Employment & Other Corporate Initiatives - Access to Employment/ Future Jobs Fund Reserve of £1.539 million: why was this in reserves and not spent. In response to an OSC request it was agreed that **the 5 year business plan and details of the funding thereof be provided to the OSC. (Mr Holme, Acting CD Resources)**
- Referencing the tabled Officer response on General Fund Reserves and Corporate Reserves, what action was being taken to mitigate the significant budgetary risk facing the Council due to the large funding gap in 2015/16 and beyond.
- The Budget contained significant resources, in excess of approximately £6 million, available for spending on Mayoral priorities; and some initiatives, such as increasing funding for FBB Grant to £2 million, were not considered critical by residents and did not have budgeted outcomes. Consideration also that the available resources should be set in the context of the imminent funding gap of approximately £20-30 million in 2015/16; and further thought be given to funding services the Council was required to provide, whether all the Mayoral spending was necessary, and whether resources would be more wisely placed in reserves to meet the funding gap.
- Consideration that investment in local infrastructure to facilitate local people delivering services for the community was to be welcomed, but there appeared to be no related criteria to meet when applying for FBB Grant. How would the funding be prioritised. When applying for grant, what information had to be provided on service delivery outcomes should grant be awarded.
- What were the award criteria for FBB Grant in terms of historical and cultural heritage value. When applying for grant how were applicants required to demonstrate that the award of FBB Grant would maintain/ improve historical and cultural heritage in the borough.
- With reference to Chief Executive's (CEs) directorate, consideration that savings and growth, even if not substantial, should be detailed in the Budget papers, and this had not been the case with the savings and growth for CEs that had now been highlighted in Officer responses. Also disappointment that there had been no provision on the agenda for a Q&A session on CEs Budget, when there were questions to ask eg staff costs for the Mayor's Office; and consideration that OSC had a legitimate expectation to scrutinise and ask questions on such issues. Although new narrative had been provided on the CEs budget it was insufficient. Also given the current climate of budgetary constraint, savings required/ delivered previously, and savings required of other directorates, was it not reasonable to expect CEs to make further savings.

The Chair summarised that the draft response of the OSC to consultation on the Mayor's initial Budget proposals, previously circulated to the Mayor and

Cabinet Member for Resources, would be supplemented by the addition of further narrative from this Budget session, but would not change substantively. The response would be finalised in the next few days, as this was not urgent given the postponement of February Cabinet and Budget Council. Information requested in this Budget session should be provided as soon as possible to facilitate this. The Chair the **Moved** and it was:-

Resolved

That the OSC response to consultation on the Mayor's initial 2013/14 Budget proposals comprises of a composite report to be presented, by the Chair of the OSC, to the Mayor in Cabinet on 13 February 2013 including:

- (a) The Q&A notes from the two extraordinary Budget OSCs held on 21st and 22nd January 2013, and the Budget session of the ordinary OSC held on 5th February 2013;
- (b) The written responses provided by Officers to questions at the meetings detailed in (a) above;
- (c) A sheet of summary comments, relating to meetings detailed in (a) above, from the Chair of the OSC.

Action by:

Angus Taylor, Principal Committee Officer

6.2 Scrutiny Challenge Session - Mental Health and Housing

Sarah Barr, Senior Strategy Policy and Performance Officer, gave a detailed Powerpoint presentation outlining the rationale, scope and key questions for the Challenge Session (CS) and summarising its main discussion points, key findings and recommendations. The slides were also **Tabled**, a copy of which will be interleaved with the minutes.

A discussion followed which focused on the following points:-

- Consideration that:-
 - The finding and recommendation relating to the need for Mental Health (MH) training for Housing Options staff should be extended to include training on housing for health practitioners. A multi-agency approach would be beneficial in obtaining information about individuals as they would engage more positively with those professionals who they knew and trusted. However this would be resource intensive.
 - Members were supportive of a move away from a 3 stage to a 2 stage process, so long as there is greater transparency for residents.
- Concern that the needs of prison leavers with MH issues were not met/ captured within the current system of support provided by the council or the voluntary sector.
- The health prioritisation form was focused on questions regarding physical functioning and interaction with physical environment. There was now a need to progress the revision of the form to enable people to articulate any mental health problems and link MH to housing need, in

order to ensure more information was obtained to inform decision making on health prioritisation;

- Consideration that:
 - Equalities monitoring data was required in relation to the applicants completing the health prioritisation form and those obtaining health prioritisation for housing, to determine if MH factors were exacerbated by cultural barriers.
 - There are links between MH problems and overcrowding and it was an inadequate approach to rely on priority status gained by being overcrowded to address this. More thought was needed on how to support those with a previous or existing MH condition caused by housing. There was a need to maintain a spotlight on this issue and consolidate progress to date, and therefore the recommendations should build in a future review of progress.
 - The Chair suggested that the Council could issue a statement on MH and housing and what was needed to demonstrate a MH condition that would result in prioritisation for housing. The issues were complex, and could not be ignored given the level of overcrowding in Tower Hamlets. The Committee could consider doing a full scrutiny review on this issue in 2013/14.
 - Those with the most severe MH were supported by the current system eg dedicated accommodation and supported living arrangements, but a significant number of people with more subtle MH conditions were not, and supporting cases were cited. There may be insufficient housing stock to allow them to move, but if they were supported to articulate their needs and listened to this would be positive. Consideration that anyone receiving Disability Living Allowance should be prioritised for housing. Also perhaps a specialism was needed to support the tranche of people with more subtle MH conditions.
 - The third recommendation bullet should be strengthened by reference to depression and revised to “link mental health including depression to housing need”.
-

The Chair the **Moved** and it was:-

Resolved

1. That the update on the Mental Health and Housing Challenge Session be noted; and
2. That, subject to (a) below, the report and interim recommendations arising from the Challenge Session be endorsed.
 - (a) That Officers take account of OSC member comments/ suggestions to strengthen the report and interim recommendations.

Action by:
Sarah Barr (Senior SPP Officer)

7. VERBAL UPDATES FROM SCRUTINY LEADS

Health Scrutiny

The Health Scrutiny Panel had met on 22nd January and both Barts NHS Trust and the NHS Tower Hamlets Clinical Commissioning Group (CCG) had provided an update. Both were waiting for information on the level of future Government funding before they could form a full picture of the impact for health service provision. ,but work was underway to identify how health services would be delivered to the community in the context of reduced funding.

Two areas of enquiry work relating to Health Assets and how Public Health would work with the Voluntary Sector and using the Healthy Borough Programme model for PH were outlined.

Concern was expressed at the HSP regarding the imminent transfer of PH responsibilities to the Council in the context of a lengthy period of interim leadership. The OSC agreed that it was important that the Director of Public Health be recruited to lead the transition period on PH, and certainly before PH transferred to the Council on 1st April 2013.

Scrutiny Review - Post-16 attainment

- 2 review group meetings in near future:
 - First focusing on post 16 attainment stats and the underlying reasons for poor performance compared to GCSE
 - Second focusing on external factors affecting attainment.
- Also to be a site visit to engage with students and headteachers, a focus group with young people and a concluding session on recommendations. The review would complete in March.

Scrutiny Review - Co regulation and the Accountability of Registered Housing Providers (RPs)

Second review group meeting held recently with presentations from Swan Housing and One Housing. Also heard from representative of Tower Hamlets Tenants Federation on ways to improve partnership relations, with an RP forum an emerging suggestion. The review group would visit a residents scrutiny panel shortly. A strand was emerging on the benefits of a housing qualification.

Scrutiny - Chief Executive's

Following the Council's appointment of a Head of Paid Service work would resume a review on the role/ function of a Chief Executive in a local authority generally, but with particular focus on the Mayoral model of governance. It was intended to interview former CEs to strengthen recommendations on how arrangements might operate at Tower Hamlets and examine the arrangements at other council's with a directly elected Mayor.

Scrutiny Review - Removing the barriers to youth and graduate employment-

The scoping had been further refined:

- A visit to Skills Match was intended to inform recommendations, as currently young people were confused about its role and there also appeared to be a disconnect between the DWP, Skills Match and the Council to the detriment of young people.
- A visit to Stepney Green School was intended to engage with leavers to determine if there was sufficient information advice and mentoring available to them.

The Chair **Moved** and it was:-

Resolved

That the verbal updates be noted.

8. PRE-DECISION SCRUTINY OF UNRESTRICTED CABINET PAPERS

The Chair commented that the agenda papers for the February Cabinet had been published that day, and therefore the OSC had not yet had an opportunity to pre-scrutinise the reports and submit questions/ comments; and accordingly the Chair **Moved** and it was:-

Resolved

That any pre- scrutiny questions or comments that OSC members had, relating to either the unrestricted or the exempt/ confidential part of the Cabinet agenda, be submitted by email to the Chair and Ms Barr, Senior SPP Officer, so that they could be put forward at the February Cabinet meeting.

9. ANY OTHER UNRESTRICTED BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

The Chair informed OSC members that a full response from the Mayor in respect of his reconsideration of the Strategic MSG Programme 2012-15, following referral by the OSC (17th December 2012), and subsequent reaffirming of his previous decision taking account of the correct referral document, would be circulated to them shortly.

Noted

10. EXCLUSION OF THE PRESS AND PUBLIC

The Chair **Moved** and it was: -

Resolved:

That in accordance with the provisions of Section 100A of the Local Government Act 1972, as amended by the Local Government (Access to Information) Act 1985, the press and public be excluded from the remainder of the meeting for the consideration of the Section Two business on the grounds that it contained information defined as exempt or confidential in Part 1 of

Schedule 12A to the Local Government, Act 1972.

SUMMARY OF EXEMPT PROCEEDINGS

11. EXEMPT/ CONFIDENTIAL MINUTES

Minutes of extraordinary OSC 17th December 2012 and ordinary OSC 8th January 2013 approved.

12. EXEMPT/ CONFIDENTIAL REPORTS 'CALLED IN'

None

13. PRE-DECISION SCRUTINY OF EXEMPT/ CONFIDENTIAL CABINET PAPERS

Agreed that OSC members submit pre scrutiny questions/ comments to the Chair by email.

14. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS THAT THE CHAIR CONSIDERS URGENT

None

The meeting ended at 8.40 p.m.

Chair, Councillor Ann Jackson
Overview & Scrutiny Committee

Agenda Item 7.2

Committee: Overview & Scrutiny	Date: 12 March 2013	Classification: Unrestricted	Report No:	Agenda Item: 7.2
Report of: Cllr Sirajul Islam, Chair of Working Group, Scrutiny Lead, Development and Renewal Originating Officer(s): Adam Walther Strategy, Policy and Performance Officer		Title: Asset Management and Value for Money Scrutiny Review - Progress Report Ward(s) affected: All		

1. **SUMMARY**

- 1.1 This report follows up from the review into asset management and value for money which went to Overview and Scrutiny on 8 May 2012. This report reviews the progress against the original recommendations.

2. **RECOMMENDATIONS**

The Overview and Scrutiny Committee is recommended to:

- 2.1 Note the report findings
- 2.2 Consider whether further scrutiny into asset management is required at this time, and should therefore form part of the work programme

3. **BACKGROUND**

- 3.1 The "Asset Management and Value for Money – Report of the Scrutiny Working Group" went to Overview and Scrutiny Committee on 8 May 2012. It scrutinised the extent to which assets are efficiently managed by the council, both in terms of their management and monitoring and their energy efficiency.
- 3.2 OSC Members took the opportunity to question senior officers on a variety of areas. This included reviews into the corporate landlord model as well as challenging officers on our carbon commitment targets. They praised the report for its robust nature, and for providing the scrutiny that an area of such significant council activity and spend warrants.

3.3 The report made five recommendations which were agreed by OSC. The body of this report outlines the progress against these recommendations

4. BODY OF REPORT

4.1 **Recommendation 1 (asset management): That the Asset Management Team provide a report on the viability of centralising asset management, i.e. moving towards a corporate landlord model.**

4.2 A review of the existing operating model was completed in summer 2012.

4.3 A project manager has been appointed to lead on data collection and options appraisal. The council will go ahead with a corporate landlord model and a project board has now been set up to start the process of consolidation.

4.4 The management of the council's non-domestic estate and capital projects will be transferred to the Development and Renewal directorate and this will include the transfer of all property oriented staff.

4.5 The project is expected to formally launch in April 2013 with project being completed by March 2014.

4.6 **Scrutiny comments:** Having investigated the viability of centralising the management of corporate assets, councillors were keen for there to be a robust options appraisal. It struck councillors that during a time of reduced expenditure and size of teams, that a corporate landlord model would be advisable. Tower Hamlets are one of the few councils to have such devolved responsibility for managing building stock. Subsequently, officers have moved swiftly and following analysis and consultation have decided to adopt a corporate landlord model which is supported by councillors on the scrutiny investigation. No further action is recommended at this time, although the transfer of asset management to one team will be subject to ongoing monitoring.

4.7 **Recommendation 2 (asset management): That the Asset Management team develops a framework and provides a resource to enable current and potential external providers to make more efficient use of community assets.**

4.8 The process and procedure for letting and assessing applications, including the eligibility criteria were approved by Cabinet on 4th August 2010. The full cabinet report is accessible online.

4.9 The Asset Management team now has a dedicated officer managing the use and maintenance of community buildings. When community buildings become vacant they are advertised on the council's website and the council's lettings procedure is followed in all cases.

- 4.10 **Scrutiny comments:** The scrutiny members feel that officers have provided the necessary framework and now have a clear process in place for allocating building use. Officers have also demonstrated a clear understanding of how energy is used across the range of council buildings and as part of the Carbon Management Plan, have the processes in place to make Tower Hamlets more energy efficient, whilst maintaining local services. No further review is required.
- 4.11 **Recommendation 3 (energy efficiency): That the Sustainable Development team investigates incentives for all users of council assets to become energy efficient. This would include staff, schools and the third sector.**
- 4.12 A significant proportion of the savings identified in the draft Carbon Management Plan Update 2012- 2020 involve the more efficient use of building energy systems.
- 4.13 The potential savings identified are in the region of 3,700 tonnes and £615,000 per annum (across council buildings, schools and leisure centres). To realise these savings a comprehensive staff engagement strategy is under development.
- 4.14 Phase 1 of the Carbon Reduction Plan for council buildings will become part of the council's Strategic Plan 2013-14. This includes voltage optimisation, a staff engagement programme, and delivering the RE:FIT programme. This will allow for savings of £230,000 per annum after the first year. The strategy covers buildings over which the council has direct control, which may have third sector tenants, as well as schools.
- 4.15 The staff engagement strategy is based on the principle of 'behavioural connections' rather than just behaviour change. This enables building users to interact with their environment in the most efficient way possible through good control systems. It also looks at building data, such as out-of-hours and peak energy use, to determine where the most impact can be made and educating building users on this.
- 4.16 The staff engagement strategy *Enabling building users to maximise energy efficiency* outlines the proposed approach to staff engagement and gives some indicative costs and a timeline for implementation. Costs given are estimates only at this stage and the energy saving activities in each building will need to be identified (Stage 1 of the staff engagement programme) before full costs can be determined. A copy (still draft) is available on request from the Sustainable Development team.
- 4.17 **Scrutiny comments:** The Carbon Management Plan and staff engagement strategy are comprehensive documents addressing the significant need to become more energy efficient. This was a core concern of the review and it has since been addressed. No further action is recommended at this time, although

periodic reviews / reports to OSC at key points in the project would be advisable.

4.18 **Recommendation 4 (energy efficiency): That the Sustainable Development team provides a report on our performance against our carbon management commitments as outlined in the Carbon Management Plan 2009.**

4.19 The annual progress report to DECC on our current greenhouse gas Emissions for 2011/2012 was completed in September 2012 and is available on the Tower Hamlets website at: http://www.towerhamlets.gov.uk/lgsl/451-500/496_carbon_reduction.aspx

4.20 A draft of the Carbon Management Plan Update 2012- 2020 is available on request from the Sustainable Development team. This outlines our current performance against the targets set out in the 2009 Carbon Management Plan and forecasts further reductions going forward. This also breaks down emissions by 5 key areas: council buildings; schools; leisure centres; transport; and street lighting. Once fully approved this document will be published on the council website.

4.21 As part of the staff engagement strategy, figures on carbon emissions and energy costs will be published quarterly, by building and overall, to facilitate transparency around energy use. This will be in addition to the annual greenhouse Gas emissions report.

4.22 **Scrutiny comments:** The target for reducing carbon emissions by 25% from 2007 to 2012 will be met by 2013, an impressive achievement despite being missed by one year. The 40% and 60% reductions for 2016 and 2020 respectively appear extremely ambitious and it is not clear whether the council will be able to meet them. Ongoing monitoring of these targets by OSC is recommended.

4.23 **Recommendation 5 (energy efficiency): That Corporate Finance provide greater clarity on energy costs and that this is reflected transparently in budget reports where appropriate.**

4.24 As part of the current financial improvement project, a new finance system (Agresso) is scheduled to be introduced from April 2013. This system will simplify the budget monitoring process and its enhanced reporting capability will offer the opportunity to provide a much greater level of information and scrutiny. The system currently used by the authority to monitor energy usage (Team Sigma) will be used to enhance the information available.

4.25 In the meantime, budget monitoring reports submitted from the second quarter of the 2012-13 financial year have incorporated an assessment of budgetary assumptions relative to the actual position for energy costs. OSC should however be aware that spending data on energy is influenced far more by price

fluctuations than by usage. As part of the budget preparation process for 2013-14, energy costs will be reviewed in detail.

- 4.26 **Scrutiny comments:** The new finance system will increase transparency in monitoring the cost of energy. Both Corporate Finance and the Sustainable Development team are responsible for reporting on energy costs and measures to reduce this. Members of this review group are satisfied this is being met and more robust and transparent monitoring is now in place.

5. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 5.1 This report updates the Overview and Scrutiny Committee on the progress made in respect of the review into Asset Management and Value for Money following the Committee's consideration of the initial report in May 2012. The report identifies five recommendations which should lead to better use of the Authority's assets and improve efficiency.
- 5.2 The Council's Medium Term Financial Plan incorporates significant future savings targets to be realised as part of the Better Asset Management process. This report supports the proposal to move towards a Corporate Landlord model which, on implementation over the 2013-14 financial year, will put in place an efficient Asset Management structure which will contribute towards these savings being delivered. The proposals for improving the use of the Council's community assets should enhance the income that the Council generates from these buildings.
- 5.3 Three recommendations within the report are related to the promotion and delivery of energy efficiency within Council assets. Although the Council's energy costs are influenced more by price fluctuations than actual usage, these will support the aims of the Council's Carbon Management Plan and will contribute towards the significant savings required in terms of both carbon emissions and cost. These aims will be supported through the introduction of the Council's new finance system which in conjunction with the current energy usage monitoring system will provide more detailed and transparent information to assist in the regulation of energy costs.
- 5.4 Any costs involved with delivering the recommendations in this report will be met from within existing budgets.

6. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL)

- 6.1 The Council is required by section 9F of the Local Government Act 2000 to have an Overview and Scrutiny Committee and to have executive arrangements that ensure the committee has specified powers. Consistent with this obligation, Article 6 of the Council's Constitution provides that the Overview and Scrutiny Committee may consider any matter affecting the area or its

inhabitants and may make reports and recommendations to the Full Council or the Executive in connection with the discharge of any functions. It is consistent with the Constitution and the statutory framework for the Executive to provide a response. It is reasonable for the Committee to consider progress against its recommendations.

- 6.2 The scrutiny report is primarily concerned with increasing efficiency in the management of the Council's commercial property portfolio. This objective is consistent with the Council's obligation as a best value authority within the meaning of the Local Government Act 1999. Section 3 of the Local Government Act 1999 requires the Council to "make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness".
- 6.3 To the extent that the Council required any additional source of power to pursue particular recommendations, such as in relation to energy efficiency, this may be found on the Council's general power of competence in section 1 of the Localism Act 2011. The general power enables the Council to do anything that individuals generally may do, subject to such restrictions and limitations as are imposed by other statutes.

7. ONE TOWER HAMLETS CONSIDERATIONS

- 7.1 A consistent approach to assets supports effective service provision. The report recommends that a framework and resource are provided to enable those using our buildings to make more efficient use of council assets. These recommendations are now being effectively addressed.

8. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 8.1 A core part of this report centres on energy efficiency and provides recommendations which further sustainable action for a greener environment. As a consequence the Carbon Management Plan makes significant steps to improve monitoring and the energy efficiency of our buildings - making a lower impact on our environment.

9. RISK MANAGEMENT IMPLICATIONS

- 9.1 Risks relating to the recommendations will be monitored through the council's corporate risk register and directorate risk registers. Risks are assessed for likelihood and impact, and will have responsible owners and programmes of mitigating actions.

10. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 10.1 There are no implications for crime and disorder in this report

11. EFFICIENCY STATEMENT

11.1 The basis of the scrutiny review is to ensure greater value for money and efficiency when managing council assets and delivers on recommendations to this effect.

**Local Government Act, 1972 Section 100D (As amended)
List of “Background Papers” used in the preparation of this report**

Brief description of “background papers”	Name and telephone number of holder and address where open to inspection.
None	N/A

12. APPENDICES

No appendices form part of this report.

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Agenda Item 7.3

Committee/Meeting: Overview & Scrutiny	Date: 12/03/13	Classification: Unrestricted	Report No: 7.3
Report of: Corporate Director Resources		Title: Strategic Performance and Corporate Revenue and Capital Budget Monitoring Q3 2012/13 (Month 9)	
Originating officer(s) Alan Finch, Service Head Financial Services, Risk & Accountability Louise Russell, Service Head Corporate Strategy and Equality		Wards Affected: All	
Community Plan Theme	All		
Strategic Priority	All		

1. **SUMMARY**

1.1 This monitoring report details the financial position of the Council at the end of Quarter 3 compared to budget, and service performance against targets. This includes year-end projection updates for the:

- General Fund Revenue and Housing Revenue Account;
- Capital Programme; together with
- An overview of performance for all of the reportable strategic measures.

1.2 This report will be considered by Cabinet on 13th March.

1.3 Finance Overview

1.3.1 General Fund

As at the end of December 2012, Directorates forecast an overspend of £0.482m for the year end on an overall net budget of £292m. This is the same as the position reported at the end of quarter 2 and has therefore been taken into account within the budget reports/ medium term financial plan.

1.3.2 HRA

The HRA is projecting an overall underspend of £1.1m. Further information on this is provided both in Section 3 and Appendix 3 of this report.

1.3.3 Capital Programme

Directorates have spent 52% of their capital budgets for the year (£94.6m against budgets of £181.5m). Programme slippage of £21.5m is currently being

projected, due in the main part to delays in negotiation of repurchase of leasehold properties in Blackwall Reach and planning permission is being sought for development of St.Clements hospital site, the costs of which will instead be incurred in future years. Further information is provided in section 4 of the report and Appendix 4.

1.4 Strategic Measures

1.4.1 The strategic measures set enables the Council to monitor progress against our priorities. Of the 31 measures reportable this quarter (including subset of measures), 9 (29%) are at or above the standard target (lower bandwidth), with 11 (35.5%) meeting or exceeding the stretched target (GREEN).

1.4.2 Detailed monitoring information for the strategic measures is contained in the report and Appendix 5.

1.5 Appendices

More detailed performance and financial information is contained in the following report appendices:

- Appendix 1 - lists budget/target adjustments (including virements) for the General Fund and for the capital budget.
- Appendix 2 - provides the budget outturn forecast by Directorate and explanations of any major variances.
- Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA.
- Appendix 4 – provides details of the capital programme and explanations of any major variances.
- Appendix 5 - provides an overview of performance for all of the reportable strategic measures.

2. DECISIONS REQUIRED

The Overview and Scrutiny Committee is recommended to:-

2.1. Review and note the Quarter 3 2012/13 performance; and

2.2. Note the Council's financial position as detailed in sections 3 and 4 and Appendices 1-4 of this report.

3. **REVENUE**

3.1 The following table summarises the current expected outturn position for the General Fund.

SUMMARY	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Forecast Outturn £'000	Variance £'000
Adults Health and Wellbeing	100,854	68,526	68,319	(207)	100,854	0
Children, Schools and Families	81,513	61,107	84,414	23,307	80,995	(518)
<u>SUBTOTAL</u>						
Education, Social Care and Wellbeing	182,367	129,633	152,733	23,100	181,849	(518)
Chief Executive	9,547	7,163	7,010	(153)	9,547	0
Communities, Localities and Culture	79,026	49,649	51,893	2,244	79,026	0
Development and Renewal	20,240	15,180	12,518	(2,662)	20,240	0
Resources	11,810	8,856	9,408	552	12,810	1,000
Corporate Costs / Capital Financing	(10,724)	7,969	14,083	6,114	(10,724)	0
Total	292,266	218,450	247,645	29,195	292,748	482

3.2 Year-to-date variances are explained in the detailed budget analysis in Appendix 2.

3.3 **Adults, Health and Wellbeing** **NIL**

The directorate continues to forecast a breakeven position for the financial year 2012/13. This includes the use of budget contingencies to offset slippage in savings relating to Domiciliary Care Commissioning and In-House Home Care, which have been agreed for one-year only by the Lead-Member for Resources.

3.4 **Children, Schools and Families** **£0.518m Underspend**

Overall, the CSF budget is expected to break-even with the exception of the Mayor's Educational Allowance where originally estimated rates of claims and eligibility have proven to be too high, with the experience of the first full academic year of the initiative. The projected underspend on this activity for 2012/13 financial year is £0.518m.

- 3.5 **Chief Executive** **NIL**
A breakeven position is forecast for the financial year.
- 3.6 **Communities, Localities & Culture** **NIL**
A breakeven position is forecast for the financial year.
- 3.7 **Development and Renewal** **NIL**
A breakeven position is forecast for the financial year.
- 3.8 **Resources** **£1 million Reduced Income**
Housing Benefit subsidy has reduced since the start of the financial year because the introduction of new systems has improved the DWP's performance in identifying benefit recipients coming out of benefit. The knock-on effect of this is that overpayments have reduced and the Authority consequently no longer receives housing benefit subsidy at the same level. Over the course of a year, this is expected to cost an additional £1 million.
- In addition, the audit of grant claims reduced the value of the Council Tax Benefit claim for 2011/12 by £826,000 (0.3%). The underspend position at the end of 2011/12 was therefore inflated by this amount which will now need to be taken into account during 2012/13 and may need to be funded from General Reserves at the end of the financial year
- 3.9 **Corporate Costs & Capital Financing** **NIL**
A breakeven position is forecast for the financial year. Spend to date variance is due to items such as depreciation, severance payments and minimum revenue provision being processed at year-end.
- 3.10 **Projected General Fund Overspend**
The net projected overspend of £482,000 represents a 0.2% variance on total budget. Officers are required by standing orders to seek to contain costs within available budgets. Any overspend that exists at the year-end will need to be met in the first instance from budget contingencies.
- 3.11 **Housing Revenue Account (HRA)** **£1.1m Underspend**
The overall projected HRA underspend relates primarily to; a projected underspend of £0.4m on the energy budget (the 2012/13 budget anticipated that gas & electricity prices would increase by 30%, whereas in actual fact the increases will be substantially lower than that), and anticipated one-off income of approximately £0.5m in respect of the recovery of costs incurred by the council as part of a number of stock transfers carried out a few years ago. A detailed analysis of the HRA is attached as Appendix 3.

3.12 Income Collection Performance Targets

Details of income collection during 2012/13 are shown below.

Income Stream	Collected in 2011/12 %	2012/13 Target to 31.12.12 %	2012/13 Collected to 31.12.12 %	Direction of Travel
Business Rates	99.40	73.49	88.40	↑
Central Income	93.00	88.00	83.00	↓
Council Tax	95.40	71.30	70.88	↓
Housing Rents	99.61	99.60	99.78	↑
Penalty Charges Notice (Parking Control)	61.09	60.00	63.71	↑
Service Charges	£12.850m (102%)	£9.95m	£9.574m (96.2%)	↓

The central income collection is slightly below target but expected to recover in January.

Council tax collection is marginally behind target and is down on the same period last year following reductions in benefit, however the increase in the council tax base means a higher volume of income is being collected.

4. **CAPITAL**

- 4.1 The capital budget now totals £181.5m, compared to £192.8m in previous quarter. The main reason for the decrease in this budget is the re-profiling of Decent Homes backlog programme, Building Schools for the Future and Corporate General Fund provision for schemes under development.
- 4.2 Details of all the changes to the capital budget are set out in Appendix 1.
- 4.3 Total capital expenditure to the end of Quarter 3 represented 52% of the revised capital programme budget for 2012/13 as follows:

	Annual Budget as at 31-Dec-12	Spent to 31-Dec-12	% Budget Spent
	£m	£m	%
TOTALS BY DIRECTORATE:			
Communities, Localities and Culture	13.007	7.038	54.1%
Children, Schools and Families	17.029	9.859	57.9%
Resources	0.128	0.000	0.0%
Adults, Health and Wellbeing	0.242	0.063	26.0%
Development and Renewal	20.429	1.867	9.1%
Building Schools for the Future (BSF)	73.009	54.459	74.6%
Housing Revenue Account (HRA)	57.658	21.279	36.9%
Corporate GF provision for schemes under development	0.000	0.000	0.0%
GRAND TOTAL	181.502	94.565	52.1%

This compares with 62.8% at the same stage last year.

4.4 Projected capital expenditure for 2012/13 compared to budget is as follows:

	Annual Budget as at 31-Dec-12	Projection 31-Mar-13	Forecast Variance
	£m	£m	£m
Communities, Localities and Culture	13.007	11.630	-1.377
Children, Schools and Families	17.029	14.983	-2.046
Resources	0.128	0.000	-0.128
Adults, Health and Wellbeing	0.242	0.202	-0.040
Development and Renewal	20.429	11.325	-9.104
Building Schools for the Future (BSF)	73.009	73.009	0.000
Housing Revenue Account (HRA)	57.658	48.849	-8.809
Corporate GF provision for schemes under development	0.000	0.000	0.000
GRAND TOTAL	181.502	159.998	-21.504

Programme slippage of £21.5m is currently being projected, due in the main part to delays in negotiations of re-purchase of leasehold properties in Blackwall Reach area which is currently taking place and partners for development of St.Clements Hospital site has now been procured however, planning permission is still being sought, the costs of which will instead be incurred in future years. Potential schemes are being evaluated for Affordable Housing programme to utilise current slippage which will be considered for February 2013 cabinet.

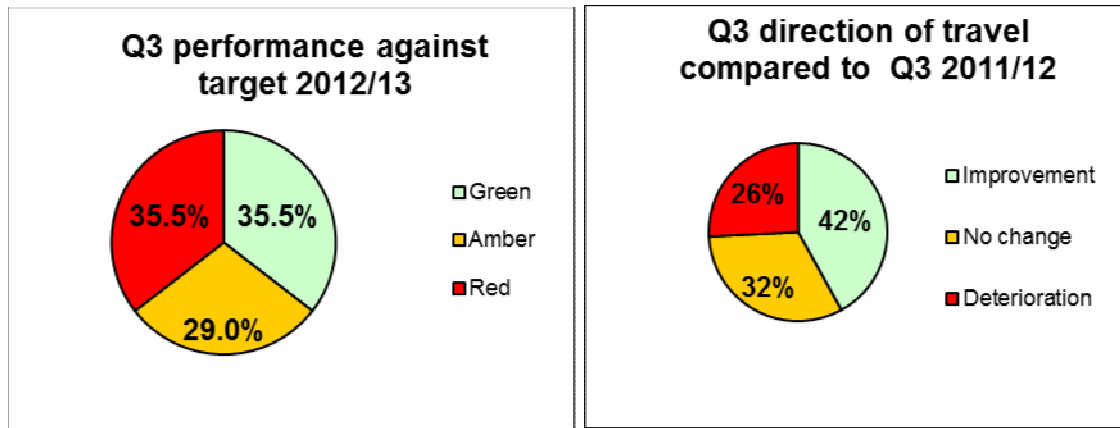
4.5 The total approved budget, taking into account the whole life of all capital schemes, is currently £793.6m against which spend of £762m is forecast resulting in a total underspend variance of £31.6m. The main reason for this underspend is that a £30m that was set aside in the budget for new General Fund schemes has not been allocated although £25m for this is earmarked to Poplar Baths/Dame Colet House schemes.

	All year budget as at 31-Dec-12	Projection 30-Dec-12	Variance
	£m	£m	£m
Communities, Localities and Culture	62.528	62.529	0.001
Children, Schools and Families	92.544	92.546	0.002
Resources	2.236	2.236	0.000
Adults, Health and Wellbeing	0.840	0.840	0.000
Development and Renewal	34.505	34.402	-0.103
Building Schools for the Future (BSF)	325.889	325.890	0.001
Housing Revenue Account (HRA)	245.008	243.508	-1.500
Corporate GF provision for schemes under development	30.000	0.000	-30.000
GRAND TOTAL	793.550	761.951	-31.599

5. STRATEGIC PERFORMANCE MEASURES

- 5.1 The strategic measures enable the Council to monitor progress against its priorities outlined in the Strategic Plan. The strategic measures set reflect the Council's continued commitment to set itself stretching targets. It is reviewed on an annual basis as part of the refresh of the Strategic Plan to ensure that it remains fit for purpose. Where necessary, there will also be in-year reviews of the measures.
- 5.2 Appendix 5 illustrates the latest performance against our strategic measures. Performance against the current stretching target is measured as either 'Red', 'Amber' or 'Green' (RAG). Should performance fall below the standard target – indicated as the dotted red line, it is marked as 'Red'. Should it be at or better than the standard target, but below the stretched target – indicated as the solid green line, it is 'Amber'. Where performance is at or better than the stretched target, it is 'Green'. Performance is also measured against the equivalent quarter for the previous year, as a 'direction of travel'. Where performance is deteriorating compared to the same time last year, it is indicated as a downward arrow ↓, if there is no change (or less than 5% change) it is neutral ↔, and where performance has improved compared to the previous year, it is indicated as an upward arrow ↑.
- 5.3 The number of strategic measures available for reporting fluctuates between periods due to the different reporting frequencies of the measures. Of the 47 measures in the strategic set, including subset of measures, 31 are reportable this quarter. Of these
- 11 (35.5%) are meeting or exceeding their stretch target (Green), with 9 of these an improvement from last year (↑);

- 9 (29%) are above the standard target but below the stretch target (Amber), with 3 of these improving (↑) and 1 deteriorating (↓) compared to last year's performance; and
- 11 (35.5%) are below the standard target (Red), with performance remaining unchanged for 4 measures and deteriorating for 6 measures (↓).



Performance Summary

- 5.4 The following sections detail our performance under three key headings:
- High performing areas;
 - Areas of improvement; and
 - High risk areas

5.5 High Performing Areas

The following measures exceeded their stretch targets.

Homelessness prevention through casework intervention

This outturn is the latest available and relates to September (Q2) rather than December. The outturn for Quarter 2 is above the stretch target, although there has been a slight reduction in performance compared to the same period last year. Due to a data collection time lag, the Q3 outturn will be available in late February.

Street cleanliness – litter

The outturn for this quarter is better than the stretch target. Litter levels remain very low. The outturn represents a significant improvement when compared to the same quarter in 2011/12.

Street cleanliness – detritus

The outturn for this quarter is better than the stretch target. The outturn represents an improvement when compared to the same quarter in 2011/12.

Achievement at level 4 or above in both English and Maths at Key Stage 2

The final result for achievement at level 4 or above in both English and Maths at Key Stage 2 in 2012/13 (academic year 2011/12) is 82%. This exceeds the target and is a significant improvement from the previous year. Tower Hamlets is above the national average of 80%.

Overall Employment Rate – Gap between the borough and London average rate

The latest employment figures relate to the period ending September 2012, and show a gap of 6.6 percentage points (pp) between the borough's employment rate and the London average. This is a further reduction of 1pp since the last reported period. Whilst the employment rate for TH improved by 1.5pp, the corresponding increase in the London average was only 0.6pp.

It could be suggested that employment initiatives and activities, including the Olympic Games time jobs, are a contributing factor for this larger increase in employment rate for Tower Hamlets. When comparing the employment rate to previous years since 2004, the current employment rate of 62.0% is the highest that it's been for the borough.

In addition to this, a recent study by Local Futures (in conjunction with the Municipal Journal) concluded that in relation to economic performance, Tower Hamlets is the top performing borough across the country in terms of our attraction to inward investors and businesses considering location. This rating considered several key measures concerning productivity, knowledge-driven businesses, business and enterprise, economic scale and growth in business stock.

JSA Claimant Rate – Gap between the borough and London average rate

Over the last year Tower Hamlets has performed well and exceeded the stretch target of a 2.0pp gap with London. The last four quarter updates show a steady positive trend in narrowing the gap. In December 2011, the JSA rate for the borough was 5.9%; in December 2012 the outturn is 5.6%. It is useful to look at the quarter updates against the same period from the year before as this will take into account seasonal adjustments. In terms of the number of claimants, there has been a total reduction of 529 JSA claimants from December 2011 to December 2012.

Crime - rate of residential burglary

This measure is on target and should remain so until the end of the current financial year.

Crime - rate of motor vehicle crime incident

This measure is on target and should remain so until the end of the current financial year.

Smoking cessation

This outturn is the latest available and relates to September (Q2) rather than December. The quarter 2 outturn (cumulative) far exceeds the stretch target and the standard target. Tower Hamlets continues to perform well and benchmarking data places us as the best performing London borough on this measure.

Carers receiving needs assessment or review and a specific carer's service, or advice and information

34% of carers received a needs assessment, review or carer's service in Quarter 3, above the target. This figure is provisional and finalised data will be available in February 2013.

5.6 Areas of Improvement

In addition to the high performing measures, three measures have also improved compared to last year.

Workforce to Reflect the Community - Percentage of senior staff that have a disability

Performance remains under target but has increased compared to last quarter. It is expected that in time, the outputs of the Navigate programme will help to continue improved performance against this indicator.

Work is on-going to develop action plans within directorates to improve performance. However, it is to be noted that reduced vacancies at this level will impact on performance.

Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy

The final results show that 55% of children achieved at least 78 points across the Early Years Foundation Stage, with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy. This is an improvement when compared to last year's outturn of 49.9% but falls short of the 60% stretch target.

Social care clients and carers in receipt of Self Directed Support

51.3% of social care clients are in receipt of self-directed support, as at Quarter 3. This figure is provisional and final data will be available in February 2013. Current interim performance is lower than the local quarterly target (58.6%) by 7.3 percentage points. Performance is showing an improvement trend and is far better than Quarter 1 (39.8%) and Quarter 2 (43.5%). A robust action plan is in place to help ensure that the annual target of 70% is achieved.

CAD calls for ASB

The Q3 outturn is slightly above the stretch target but substantially better than the standard target. This is a new indicator for 2012/13 and further commentary will be provided shortly.

5.7 High Risk Areas

As part of the monitoring of our performance each quarter, analysis is undertaken to identify those measures at risk of not achieving their annual targets. This includes measures that are below their standard target and have deteriorated since the corresponding quarter for the previous year. This quarter, the following measures have been identified as high risk, with commentary provided below.

Number of affordable homes delivered

Three schemes have been completed this quarter providing a total of 44 units. A number of other schemes due in Quarter 3 have now slipped to Quarter 4. Performance is therefore below the quarter's targets but the overall annual forecast remains at 580 for the year, which is 97% of the standard target of 600 units.

Major housing schemes take a number of months or years to complete and it is difficult to predict in exactly which month they will be completed. Nonetheless, we are confident that Tower Hamlets will remain a top performer nationally for this measure and we will deliver the Mayor's target of 4,000 affordable homes. Work is on-going with Registered Partners to ensure that issues are dealt with in a timely manner so that all schemes complete on time.

Number of social rented housing completion for family homes (gross)

In line with the decline in overall affordable homes delivered, this measure is also below the quarterly target. This is due to reprofiling of schemes; some schemes were in fact delivered early and fell into 2011/12 and others have been delayed into 2013/14. The Council is continuing to work with its partners to ensure that, where possible, all schemes complete on time. We are confident that Tower Hamlets will remain a top performer nationally for this measure.

Street cleanliness – graffiti

The outturn for this quarter is off- target. Three of the wards which were surveyed are known hotspots for graffiti and this is reflected in the elevated score. The majority of the graffiti was found on private property. Graffiti was high in the Spitalfields and Banglatown area which attracts international graffiti artists and there are a number of graffiti tours which are having a negative impact in the area. The Streetcare Team is meeting with Town Centre Police Teams to flag graffiti related criminal damage with an aim to increase profile and enforcement.

Street cleanliness – fly-posting

The outturn for this quarter is above target and higher than expected. An accumulation of stickers advertising shutter companies in Bow East ward increased the outturn – these stickers, usually stuck on newly installed or repaired shutters, advertise the services of the shutter company. Although they are small, these stickers are still classified as fly-posting as they are considered unlawful advertising. Fly-posting and unlawful advertising found on private property have impacted negatively on performance. Enforcement action by Streetcare Officers is being increased in hotspot areas to bring down the level of fly-posting.

16 to 19 year olds who are not in education, employment or training (NEET)

The outturn for this quarter is below target. It is normal for NEET figures to vary from month to month and the target of 4.5% is most applicable to the end of year value.

There has been an overall decline in performance across the whole of the East London Partnership (Barking & Dagenham, Bexley, Greenwich, Havering, Lewisham, Newham, Redbridge, and Tower Hamlets).

The calculation for the measure has changed, and now includes a larger cohort of young people. As this is the first year on the new count, the target may have been too ambitious but we will have a fuller picture once January figures are confirmed.

Out of the 629 currently classified as unknown 407 of these come in the category 'Cannot be contacted'. This means that the phone number they previously had is no longer valid and they are not at the address we had for them on the system. When these clients are visited at the address where they used to be unless we can confirm their new address with a neighbour or the current occupant they remain on our register and cannot be classified as

'moved away' as previously. We are in touch with social landlords in the borough to see if they have a forwarding address for these clients. Under the standard formula a certain percentage of the unknown are added to the NEET figure and raise the NEET percentage.

The Youth Connexions Service is delivering a targeted programme for encouraging NEET youths to engage with Positive Activities for Young People (PAYP) which is aimed at reducing NEET levels in the borough.

Crime - rate of violence with injury

Although performance against this measure is the same when compared to the same quarter in 2011/12, it has been identified as a risk. The cumulative outturn for Q3 is off-target. However, when looking at just Q3, performance has improved and the Q3 outturn (2.07) is better than the stretch target for that period (2.1).

Although the violent crime rate has gone up, particularly in the area of Domestic Violence, this is due to changes to the method of recording Domestic Violence incidents rather than its occurrence as the number of people calling in regarding Domestic Violence has not increased.

The Council is committed to increasing the reporting of incidents of domestic abuse and the DV Team currently facilitate 3 weekly drop-in surgeries in partnership with other agencies in order to offer support to all victims of domestic abuse. The current arrest rate for domestic violence offences is 85.4%, that is, 85.4% of all reported domestic violence incidents lead to an arrest. This is a 2.3 percentage point increase compared to the same period in the previous year and Tower Hamlets is the 3rd best performing borough in London.

Two thirds of violent crime occurred in public spaces. Joint work is taking place between the Police and the THEOs in Brick Lane and Whitechapel. This area has the second largest night-time economy in London, after Westminster, and is a major ASB hotspot. In addition, the Police are doubling the town centre team in that area from 20 to 40. The THEOs are now working later hours in order to provide a response service to residents' concerns around ASB issues and provide more visible patrolling on estates. This allows the Police to concentrate activities in hot-spot locations and on any peaks in disorder, helping to reduce incidents of crime and disorder including those that may involve violence.

The Police have established a partnership Gang Unit, as part of the Council funded Partnership Taskforce, to address gang and serious youth violence.

6. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 6.1 Under Financial Regulations it is the responsibility of senior managers to spend within budgets and, where necessary, management actions will need to be taken over the remainder of the financial year to avoid overspend.
- 6.2 Any overspend we incur at the end of 2012/13, or at any time over the forthcoming period, will risk the financial position and would increase the savings targets required to meet funding cuts, with a potential impact on front-line services. The projected figures at this stage do not indicate that this is a significant risk.

7. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 7.1 The report provides performance information, including by reference to key performance indicators and the budget. It is consistent with good administration for the Council to consider monitoring information in relation to plans and budgets that it has adopted.
- 7.2 Section 3 of the Local Government Act 1999 requires the Council as a best value authority to “make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness”. Monitoring of performance information is an important way in which that obligation can be fulfilled.
- 7.3 The Council is required by section 151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. The Council’s chief finance officer has established financial procedures to ensure the Council’s proper financial administration. These include procedures for budgetary control. It is consistent with these arrangements for Members to receive information about the revenue and capital budgets as set out in the report.
- 7.4 When considering its performance, the Council must have due regard to the need to eliminate unlawful conduct under the Equality Act 2010, the need to advance equality of opportunity and the need to foster good relations between persons who share a protected characteristic and those who don’t. Relevant information is set out in section 8 of the report and officers must consider the need for equality analysis when carrying out any action in discharge of the Council’s functions.

8. ONE TOWER HAMLETS CONSIDERATIONS

- 8.1 The Council's Strategic Plan and strategic measures are focused upon meeting the needs of the diverse communities living in Tower Hamlets and supporting delivery of One Tower Hamlets. In particular, strategic priorities include the reduction of inequalities and the fostering of strong community cohesion and are measured by a variety of strategic indicators.

9. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 9.1 An element of the monitoring report deals with environment, through the Great Place to Live theme.

10. RISK MANAGEMENT IMPLICATIONS

- 10.1 In line with the Council's risk management strategy, the information contained within the strategic measure set will assist the Cabinet, Corporate Directors and relevant service managers in delivering the ambitious targets set out in the Strategic Plan. Regular monitoring reports will enable Members and Corporate Directors to keep progress under regular review.
- 10.2 There is a risk to the integrity of the authority's finances if an imbalance occurs between resources and needs. This is mitigated by regular monitoring and, where appropriate, corrective action. This report provides a corporate overview to supplement more frequent monitoring that takes place at detailed level.
- 10.3 The explanations provided by the Directorates for the budget variances also contain analyses of risk factors.

11. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 11.1 The strategic measure set contains a number of crime and disorder items under the Safe & Cohesive theme, however there are no specific crime and disorder reduction implications.

12. EFFICIENCY STATEMENT

- 12.1 Efficiencies for 2012/13 are incorporated within the estimated forecast outturn.

13. APPENDICES

- Appendix 1 - lists budget/target adjustments (including virements) for the General Fund and for the capital budget
- Appendix 2 - provides the estimate budget outturn forecast by Directorate for the General Fund and explanations of any major variances.
- Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA.

- Appendix 4 – provides details of the capital programme and explanations of any major variances
- Appendix 5 – provides an overview of performance for the reportable strategic measures.

Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2012

List of “Background Papers” used in the preparation of this report

No “background papers” were used in writing this report

Capital Control Budget 2012/13		Total Capital Budget	Adults, Health and Wellbeing	Building Schools For the Future	Chief Executive's/R esources	Children Schools and Families	Communities, Localities and Culture	Corporate	Development and Renewal	Housing Revenue Account
2012-13 Original Budget at February 2012 Cabinet		185,366,156	345,000	68,776,961	0	29,394,000	6,195,000	10,000,000	10,279,195	60,376,000
Q1 - Total Adjustments		994,575	56,726	(3,532,897)	127,873	(12,974,421)	7,821,936	0	3,439,805	6,055,553
Q1 - Budget		186,360,731	401,726	65,244,064	127,873	16,419,579	14,016,936	10,000,000	13,719,000	66,431,553
Q2 - Total Adjustments		6,405,888	0	0	0	285,000	(1,269,112)	0	7,390,000	0
Q2 - Budget		192,766,619	401,726	65,244,064	127,873	16,704,579	12,747,824	10,000,000	21,109,000	66,431,553
Cabinet Approvals										
CSF Capital Programme - PDC Conversion (Cabinet 05/09/12)		1,500,000								
CSF Capital Programme - Woolmore Primary School (Cabinet 05/09/12)		750,000								
Budgets Re-profiled*										
funds		(256,000)					(256,000)			
CLC Capital Programme - Fairfield Road/Tredegar Road Signals - as above		(248,000)					(248,000)			
CSF Capital Programme - Cavley Expansion - re-profiled to reflect spend in year		(1,565,000)					(1,565,000)			
CSF Capital Programme - Culloden Expansion - project complete, so re-profiled to 2012/13		100,000								
CSF Capital Programme - St Luke's Expansion - project complete, so re-profiled to 2012/13		100,000								
CSF Capital Programme - Woolmore Primary School Expansion - due to delays		(250,000)								
CSF Capital Programme - Refurbishment of Bethnal Green Centre - issues with tenants		(250,000)								
CSF Capital Programme - Blue Gate Fields Jnr & Inf - planning and power network changes		(100,000)								
CSF Capital Programme - Decent Homes Backlog - change in procurement process		(8,774,000)								(8,774,000)
ANWB Capital Programme - Learning Dis. Hub - delay in recomm. process for LD Day		(160,000)	(160,000)							
CSF Capital Programme - High Street 2012 - Works to be carried out by East Thames		(680,000)								
Corporate GF provision for schemes under development - re-profiled to future years		(10,000,000)						(10,000,000)	(680,000)	
Building Schools for the Future - Budget brought forward due to increased activity in 2012/13		7,765,000		7,765,000						
Decisions Delegated to Corporate Directors**										
CLC Capital Programme - Legible London - Map based wayfinding systems		19,700								
CLC Capital Programme - Banglatown Art Trail & Arches - completion of works		25,000								
CLC Capital Programme - Mile End Park - completion of works		33,000								
CLC Capital Programme - Crown Close Link - cycle and pedestrian improvements		200,000								
CLC Capital Programme - Monier Road - cycle and pedestrian improvements		35,000								
CLC Capital Programme - Dace Road - cycle and pedestrian improvements		25,000								
CLC Capital Programme - Cycle Parking Fund Project - cycle parking for estates and shops		98,000								
CLC Capital Programme - St Paul's Way - Installing vehicle active speed signs (VAS)		250,000								
CLC Capital Programme - Bus Stop Works - drop kerbs, paved surfaces, upgrading shelters		117,417								
CSF Capital Programme - Special needs adaptations at Mulberry School		32,000								
Other Approvals/Adjustments										
CLC Capital Programme - Hackney Wick & Fish Island Improvements - reduced cost of works		(40,000)								
CSF Capital Programme - Physical access for Staff / Pupils with disability - budget correction		8,000								
Q3 - Total Adjustments		(11,264,883)	(160,000)	7,765,000	0	325,000	259,117	(10,000,000)	(680,000)	(8,774,000)
Total Revised Budget 2012-13		181,501,736	241,726	73,009,064	127,873	17,029,579	13,006,941	0	20,429,000	57,657,553

* This involves changes to the timing of spending not the purpose
 ** For items exceeding £100k and not exceeding £250k, see relevant noting report to cabinet

CORPORATE MONTHLY BUDGET MONITORING - December 2012

		FULL YEAR										
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	(Latest Budget to Latest Forecast Outturn)			
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ADULTS HEALTH & WELLBEING	Expenditure	112,906	115,927	81,353	80,996	(357)	118,217	115,981	54			
	Income	(14,682)	(15,073)	(12,827)	(12,677)	150	(17,404)	(15,127)	(54)			
	Net Expenditure	98,224	100,854	68,526	68,319	(207)	100,812	100,854	0			
CHIEF EXECUTIVES	Expenditure	15,859	17,230	12,924	13,097	173	17,230	17,230	0			
	Income	(7,050)	(7,683)	(5,761)	(6,087)	(326)	(7,683)	(7,683)	0			
	Net Expenditure	8,809	9,547	7,163	7,010	(153)	9,547	9,547	0			
CSF GENERAL FUND	Expenditure	144,938	143,173	107,238	106,198	(1,040)	146,104	144,544	1,371			
	Income	(61,461)	(61,660)	(46,131)	(21,784)	24,347	(63,785)	(63,549)	(1,889)			
	Net Expenditure	83,477	81,513	61,107	84,414	23,307	82,319	80,995	(518)			
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	115,308	130,400	90,286	89,964	(322)	130,801	130,900	500			
	Income	(46,865)	(51,374)	(40,637)	(38,071)	2,566	(52,004)	(51,874)	(500)			
	Net Expenditure	68,443	79,026	49,649	51,893	2,244	78,797	79,026	0			
DEVELOPMENT & RENEWAL	Expenditure	80,331	80,816	60,614	57,116	(3,498)	80,802	83,016	2,200			
	Income	(60,119)	(60,576)	(45,434)	(44,598)	836	(60,760)	(62,776)	(2,200)			
	Net Expenditure	20,212	20,240	15,180	12,518	(2,662)	20,042	20,240	0			
RESOURCES	Expenditure	325,713	329,431	247,075	264,529	17,454	329,370	330,431	1,000			
	Income	(316,964)	(317,621)	(238,219)	(255,121)	(16,902)	(316,560)	(317,621)	0			
	Net Expenditure	8,749	11,810	8,856	9,408	552	12,810	12,810	1,000			
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	394	(8,329)	9,765	16,048	6,283	(9,027)	(8,329)	0			
	Income	(2,395)	(2,395)	(1,796)	(1,965)	(169)	(2,395)	(2,395)	0			
	Net Expenditure	(2,001)	(10,724)	7,969	14,083	6,114	(11,422)	(10,724)	0			
TOTAL	Expenditure	795,448	808,648	609,255	627,948	18,693	813,498	813,773	5,125			
	Income	(509,536)	(516,382)	(390,805)	(380,303)	10,501	(520,590)	(521,025)	(4,643)			
	Net Expenditure	285,912	292,266	218,450	247,645	29,195	292,908	292,748	482			
CSF SCHOOLS BUDGET (DSG)	Expenditure	318,580	347,523	260,669	118,680	(141,985)	347,444	348,382	1			
	Income	(318,580)	(347,523)	(260,643)	(2,218)	258,427	(347,444)	(348,382)	(1)			
	Net Expenditure	0	0	26	116,462	116,442	0	0	0			

CORPORATE MONTHLY BUDGET MONITORING - December 2012

FULL YEAR

ADULTS, HEALTH & WELLBEING

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

Variance (Latest Budget to Latest Forecast Outturn) %

Latest Forecast Outturn £'000

Previous Forecast Outturn £'000

Variance to Date £'000

Actual to Date £'000

Budget to Date £'000

Latest Budget £'000

Original Budget £'000

	Expenditure Income	198	457	345	346	1	332	444	(13)	(3)	
	Net Expenditure	(30)	(155)	(84)	(84)	0	(139)	(140)	15	(10)	
	Net Expenditure	168	302	261	262	1	193	304	2	1	
A53 Commissioning and Strategy M&A	Expenditure	198	457	345	346	1	332	444	(13)	(3)	
	Income	(30)	(155)	(84)	(84)	0	(139)	(140)	15	(10)	
	Net Expenditure	168	302	261	262	1	193	304	2	1	
	Vote Budget Manager: D.Cohen Low Budget Risk: Low Date forecast last reviewed: October 2012										
A04 Preventative Technology	Expenditure	0	0	0	(7)	(7)	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	0	
	Net Expenditure	0	0	0	(7)	(7)	0	0	0	0	
	Vote Budget Manager: K.Sugars Low Budget Risk: Low Date forecast last reviewed:										
A05 Carers Grant	Expenditure	1,041	1,199	800	762	(38)	1,181	1,229	30	3	
	Income	0	(140)	0	(0)	(0)	(140)	(140)	0	0	
	Net Expenditure	1,041	1,059	800	762	(38)	1,041	1,089	30	3	
	Vote Budget Manager: B.Disney Medium Budget Risk: Medium Date forecast last reviewed: October 2012										
A42 Older People Commissioning	Expenditure	25,330	26,142	16,500	16,507	7	26,188	26,188	46	0	
	Income	(4,482)	(4,482)	(3,050)	(3,050)	0	(4,484)	(4,484)	(2)	0	
	Net Expenditure	20,848	21,660	13,450	13,457	7	21,704	21,704	44	0	
	Vote Budget Manager: B.Disney High Budget Risk: High Date forecast last reviewed: October 2012										
A43 Learning disabilities Commissioning	Expenditure	21,147	22,079	15,700	15,729	29	23,689	22,689	610	3	
	Income	(3,687)	(3,687)	(2,900)	(2,894)	6	(5,173)	(3,955)	(268)	7	
	Net Expenditure	17,460	18,392	12,800	12,835	35	18,516	18,734	342	2	
	Vote Budget Manager: B.Disney High Budget Risk: High Date forecast last reviewed: October 2012										
A44 Mental Health Commissioning	Expenditure	9,640	9,386	6,550	6,573	23	9,785	9,785	399	4	
	Income	(1,886)	(1,972)	(1,100)	(1,094)	6	(1,967)	(1,967)	5	(0)	
	Net Expenditure	7,754	7,414	5,450	5,479	29	7,818	7,818	404	5	
	Vote Budget Manager: R.Fraggley High Budget Risk: High Date forecast last reviewed: October 2012										
A45 Physical Disabilities Commissioning	Expenditure	7,264	7,572	5,840	5,845	5	8,965	7,965	393	5	
	Income	(1,714)	(1,715)	(515)	(518)	(3)	(2,764)	(1,764)	(49)	3	
	Net Expenditure	5,550	5,857	5,325	5,327	2	6,201	6,201	344	6	
	Vote Budget Manager: B.Disney Medium Budget Risk: Medium Date forecast last reviewed: October 2012										
A46 HIV Commissioning	Expenditure	214	269	220	246	26	210	210	(59)	(22)	
	Income	0	(55)	(56)	(56)	0	(55)	(55)	0	0	
	Net Expenditure	214	214	164	190	26	155	155	(59)	(28)	
	Vote Budget Manager: B.Disney High Budget Risk: High Date forecast last reviewed: October 2012										

FULL YEAR

ADULTS, HEALTH & WELLBEING

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance		Budget Risk:	Date forecast last reviewed:
								Latest Forecast Outturn	Latest Forecast Outturn		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
A47 Access to Resources											
Expenditure	1,076	1,125	940	950	10	1,286	1,320	196	17	Agency staff employed to process payments backlog	
Income	0	0	0	0	0	(39)	(195)	(195)	0		
Net Expenditure	1,076	1,125	940	950	10	1,247	1,125	0	0	Vote Budget Manager:	D.Ingram
										Budget Risk:	Low
										Date forecast last reviewed:	September 2012
A48 Strategic Commissioning											
Expenditure	508	508	370	363	(7)	491	492	(16)	(3)		
Income	(96)	(96)	(96)	(96)	0	(96)	(96)	0	0		
Net Expenditure	412	412	274	363	89	395	396	(16)	(4)	Vote Budget Manager:	B.Disney
										Budget Risk:	Low
										Date forecast last reviewed:	September 2012
A50 Supporting People											
Expenditure	13,962	14,390	11,000	10,862	(138)	13,433	13,378	(1,012)	(7)	Savings projects t/f (review of hostels service) to meet timing delays in other parts of the directorate efficiency programme.	
Income	0	(25)	(28)	(28)	0	(25)	(25)	0	0		
Net Expenditure	13,962	14,365	10,972	10,834	(138)	13,408	13,353	(1,012)	(7)	Vote Budget Manager:	C.Kipatrick
										Budget Risk:	Medium
										Date forecast last reviewed:	October 2012
A55 Quality and Performance											
Expenditure	703	865	580	546	(34)	823	837	(28)	(3)	Underspend due to vacancies and secondment.	
Income	(50)	(92)	0	0	0	(50)	(92)	0	0		
Net Expenditure	653	773	580	546	(34)	773	745	(28)	(4)	Vote Budget Manager:	K.Sugars
										Budget Risk:	Low
										Date forecast last reviewed:	October 2012
A56 Social Services I.T.											
Expenditure	356	550	130	129	(1)	550	550	0	0		
Income	0	0	0	0	0	0	0	0	0		
Net Expenditure	356	550	130	129	(1)	550	550	0	0	Vote Budget Manager:	E. Hussein
										Budget Risk:	Low
										Date forecast last reviewed:	October 2012
A58 Technical Resources											
Expenditure	901	995	870	868	(2)	969	986	(9)	(1)		
Income	(23)	(47)	(38)	(38)	0	(38)	(38)	9	(19)		
Net Expenditure	878	948	832	830	(2)	931	948	0	0	Vote Budget Manager:	K.Sugars
										Budget Risk:	Medium
										Date forecast last reviewed:	October 2012
A59 Corporate Services											
Expenditure	2,307	576	500	445	(55)	537	433	(143)	(25)		
Income	(470)	(165)	(4,550)	(4,553)	(3)	(126)	(22)	143	(87)		
Net Expenditure	1,837	411	(4,050)	(4,108)	(58)	411	411	0	0	Vote Budget Manager:	E. Hussein
										Budget Risk:	Medium
										Date forecast last reviewed:	October 2012
A61 Business Supp & Prog Management											
Expenditure	710	692	350	263	(87)	579	395	(297)	(43)	Slippage in planned Telecare spend from section 256 monies, vacant posts and secondments.	
Income	(150)	(238)	0	0	0	(113)	(101)	137	(58)		
Net Expenditure	560	454	350	263	(87)	466	294	(160)	(35)	Vote Budget Manager:	K.Sugars
										Budget Risk:	Medium
										Date forecast last reviewed:	October 2012
A62 Strategy and Policy											
Expenditure	122	122	90	94	4	134	134	12	10		
Income	(67)	(67)	0	0	0	(67)	(67)	0	0		
Net Expenditure	55	55	90	94	4	67	67	12	22	Vote Budget Manager:	K.Sugars
										Budget Risk:	Low
										Date forecast last reviewed:	October 2012
Commissioning & Strategy											
Expenditure	85,479	86,927	60,785	60,521	(264)	89,152	87,036	109	(65)		
Income	(12,655)	(12,936)	(12,417)	(12,315)	102	(15,276)	(13,141)	(205)	(163)		
Net Expenditure	72,824	73,991	48,368	48,206	(162)	73,876	73,895	(96)	(0)	Service Head:	D.Cohen

FULL YEAR

ADULTS, HEALTH & WELLBEING

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

Variance (Latest Budget to Latest Forecast Outturn) %

Original Budget £'000

Latest Budget £'000

Budget to Date £'000

Actual to Date £'000

Variance to Date £'000

Previous Forecast Outturn £'000

Latest Forecast Outturn £'000

Variance (Latest Budget to Latest Forecast Outturn) %

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Proposed mitigating action and dates
A08 Older People Mental Health	380	380	285	281	(4)	402	394	14	H.Green Low July 2012
Expenditure	0	0	0	0	0	0	0	0	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	380	380	285	281	(4)	402	394	14	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A15 Occupational Therapy	431	431	165	165	0	475	433	2	C.Squire Medium October 2012
Expenditure	0	0	22	22	0	0	0	0	
Income	0	0	187	187	0	475	433	2	
Net Expenditure	431	431	187	187	0	475	433	2	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A16 Community Equipment Service	1,169	1,169	685	689	4	1,259	1,229	60	C.Oates Low 01/10/2012
Expenditure	(250)	(250)	0	0	0	(250)	(300)	(50)	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	919	919	685	689	4	1,009	929	10	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A30 Adult Resources Sub Div M&A	99	99	70	70	0	96	99	0	C.Oates Low 01/10/2012
Expenditure	0	0	0	0	0	0	0	0	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	99	99	70	70	0	96	99	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A31 Physical Disabilities Establishments	549	549	360	306	(54)	497	483	(66)	C.Oates Low 01/10/2012
Expenditure	(1)	(1)	2	2	0	(2)	2	3	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	548	548	362	308	(54)	495	485	(63)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A33 Older People Day Centres	1,619	1,619	1,130	1,129	(1)	1,619	1,610	(9)	C.Oates Medium 01/10/2012
Expenditure	(37)	(37)	(30)	(26)	4	(37)	(30)	7	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	1,582	1,582	1,100	1,103	3	1,582	1,580	(2)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A34 Home Care	4,074	4,724	3,485	3,486	1	4,724	4,724	0	C.Oates High October 2012
Expenditure	(44)	(44)	0	0	0	(44)	(44)	0	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	4,030	4,680	3,485	3,486	1	4,680	4,680	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A02 Disabilities & Health Divisional M&A	175	271	205	242	37	271	355	84	J.Rutherford Low September 2012
Expenditure	0	0	0	0	0	0	0	0	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	175	271	205	242	37	271	355	84	Vote Budget Manager: Budget Risk: Date forecast last reviewed:
A13 Learning Dis Sub Division M&A	83	83	60	62	2	101	101	18	S.Howard Low September 2012
Expenditure	(35)	(35)	(26)	(26)	0	(35)	(35)	0	
Income	0	0	0	0	0	0	0	0	
Net Expenditure	48	48	34	36	2	66	66	18	Vote Budget Manager: Budget Risk: Date forecast last reviewed:

FULL YEAR

ADULTS, HEALTH & WELLBEING

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast) £'000	%	Budget Risk	Date forecast last reviewed:
A14 Learning Dis Assess & Care Mgmt.	976 (204)	772 (204)	720 (141)	732 (153)	12 (12)	1,083 (454)	1,094 (322)	118 (118)	0	Medium	September 2012
Expenditure Income	976 (204)	772 (204)	720 (141)	732 (153)	12 (12)	1,083 (454)	1,094 (322)	118 (118)	0	Medium	September 2012
Net Expenditure	772	772	579	579	0	629	772	0	0	Medium	September 2012
A19 Adult Protection	310 (38)	330 (38)	200 (0)	205 (0)	5 (0)	330 (38)	330 (38)	0 (0)	0	Low	September 2012
Expenditure Income	310 (38)	330 (38)	200 (0)	205 (0)	5 (0)	330 (38)	330 (38)	0 (0)	0	Low	September 2012
Net Expenditure	272	292	200	205	5	292	292	0	0	Low	September 2012
A23 Mental Health Sub Division M&A	92 (90)	92 (90)	70 (60)	68 (45)	(2) (45)	92 (67)	90 (68)	(2) (24)	22 (24)	Medium	September 2012
Expenditure Income	92 (90)	92 (90)	70 (60)	68 (45)	(2) (45)	92 (67)	90 (68)	(2) (24)	22 (24)	Medium	September 2012
Net Expenditure	2	2	10	23	13	25	22	1,000	1,000	Medium	September 2012
A24 Area Mental Health Teams	2,458 (277)	2,458 (277)	1,780 (120)	1,802 (110)	22 (10)	2,545 (245)	2,518 (251)	60 (26)	60 (9)	Medium	September 2012
Expenditure Income	2,458 (277)	2,458 (277)	1,780 (120)	1,802 (110)	22 (10)	2,545 (245)	2,518 (251)	60 (26)	60 (9)	Medium	September 2012
Net Expenditure	2,181	2,181	1,660	1,692	32	2,300	2,267	86	4	Medium	September 2012
A25 Mental Health Day Centres	477 (34)	477 (11)	355 (0)	340 (0)	(15) (0)	477 (15)	464 (0)	(13) (11)	(3) (100)	Medium	September 2012
Expenditure Income	477 (34)	477 (11)	355 (0)	340 (0)	(15) (0)	477 (15)	464 (0)	(13) (11)	(3) (100)	Medium	September 2012
Net Expenditure	443	466	355	340	(15)	477	464	(13)	(3)	Medium	September 2012
A82 Learning disabilities Day Centre	472 (5)	418 (5)	310 (3)	309 (3)	(1) (0)	337 (5)	322 (5)	(96) (0)	(23) (0)	Medium	October 2012
Expenditure Income	472 (5)	418 (5)	310 (3)	309 (3)	(1) (0)	337 (5)	322 (5)	(96) (0)	(23) (0)	Medium	October 2012
Net Expenditure	467	413	307	306	(1)	332	317	(96)	(23)	Medium	October 2012
A87 Emergency Duty Social Work Service	231 (20)	361 (20)	275 (0)	331 (3)	56 (3)	441 (23)	442 (23)	81 (3)	81 (3)	Medium	September 2012
Expenditure Income	231 (20)	361 (20)	275 (0)	331 (3)	56 (3)	441 (23)	442 (23)	81 (3)	81 (3)	Medium	September 2012
Net Expenditure	211	341	275	328	53	418	419	78	23	Medium	September 2012
A81 First Response	2,229 (102)	2,876 (192)	2,110 (17)	2,111 (17)	1 (34)	2,875 (192)	2,875 (192)	(1) (0)	(0) (0)	Medium	September 2012
Expenditure Income	2,229 (102)	2,876 (192)	2,110 (17)	2,111 (17)	1 (34)	2,875 (192)	2,875 (192)	(1) (0)	(0) (0)	Medium	September 2012
Net Expenditure	2,127	2,684	2,093	2,128	35	2,683	2,683	(1)	(0)	Medium	September 2012
A82 Reablement	2,341 (126)	2,375 (169)	1,690 (0)	1,692 (0)	2 (0)	2,332 (126)	2,375 (169)	0 (0)	0 (0)	Medium	September 2012
Expenditure Income	2,341 (126)	2,375 (169)	1,690 (0)	1,692 (0)	2 (0)	2,332 (126)	2,375 (169)	0 (0)	0 (0)	Medium	September 2012
Net Expenditure	2,215	2,206	1,690	1,692	2	2,206	2,206	0	0	Medium	September 2012
A83 Longer Term Support - Social Care	2,385 (0)	2,385 (0)	1,780 (6)	1,767 (6)	(13) (0)	2,360 (0)	2,363 (0)	(2) (0)	(1) (0)	Medium	October 2012
Expenditure Income	2,385 (0)	2,385 (0)	1,780 (6)	1,767 (6)	(13) (0)	2,360 (0)	2,363 (0)	(2) (0)	(1) (0)	Medium	October 2012
Net Expenditure	2,385	2,385	1,774	1,761	(13)	2,360	2,363	(2)	(1)	Medium	October 2012

FULL YEAR

ADULTS, HEALTH & WELLBEING

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Vote Budget Manager: Date forecast last reviewed:	Budget Risk:	K.Marks
A84 Longer Term Support - OT											
Expenditure	933	933	575	570	(6)	927	922	(11)			
Income	0	0	0	0	0	0	0	0			
Net Expenditure	933	933	575	570	(5)	927	922	(11)			
Adult Social Care											
Expenditure	21,483	23,006	16,310	16,357	47	23,243	23,223	217			
Income	(1,263)	(1,373)	(379)	(331)	48	(1,518)	(1,475)	(102)			
Net Expenditure	20,220	21,633	15,931	16,026	95	21,725	21,748	115			
A66 Learning and Development											
Expenditure	587	587	335	288	(47)	568	568	(19)			
Income	0	0	0	0	0	0	0	0			
Net Expenditure	587	587	335	288	(47)	568	568	(19)			
A71 Finance Services											
Expenditure	1,500	1,550	1,020	927	(93)	1,397	1,297	(253)			
Income	(764)	(764)	(31)	(31)	0	(612)	(511)	253			
Net Expenditure	736	786	989	896	(93)	785	786	0			
A9) Support Services Holding A/C											
Expenditure	3,857	3,857	2,903	2,903	0	3,857	3,857	0			
Income	0	0	0	0	0	0	0	0			
Net Expenditure	3,857	3,857	2,903	2,903	0	3,857	3,857	0			
Other											
Expenditure	5,944	5,994	4,258	4,118	(140)	5,822	5,722	(272)			
Income	(764)	(764)	(31)	(31)	0	(612)	(511)	253			
Net Expenditure	5,180	5,230	4,227	4,087	(140)	5,210	5,211	(19)			
TOTAL FOR ADULTS HEALTH & WELLBEING											
Expenditure	112,906	115,927	81,353	80,996	(357)	118,217	115,981	54			
Income	(14,682)	(15,073)	(12,827)	(12,677)	150	(17,405)	(15,127)	(54)			
Net Expenditure	98,224	100,854	68,526	68,319	(207)	100,812	100,854	0			
Energy Costs (excluding schools, tenants, leaseholders)											
			25	26	1						

CORPORATE MONTHLY BUDGET MONITORING - December 2012

2% to 5% Amber
 <2% Green
 2% - 5% Amber
 >5% Red

CHIEF EXECUTIVES	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast		Latest Forecast		Variance (Latest Budget to Latest Forecast Outturn) %	
						Outturn	Outturn	Outturn	Outturn		
C14 Communications	2,658 (2,627)	2,948 (2,627)	2,211 (1,970)	2,325 (2,013)	114 (43)	2,948 (2,627)	2,948 (2,627)	2,948 (2,627)	2,948 (2,627)	0	0 Risk with achievement of income target - expected to manage within budget overall during the year.
Net Expenditure	31	321	241	312	71	321	321	321	321	0	Takki Sulaiman Medium 17/01/2013
TOTAL FOR COMMUNICATIONS	2,658 (2,627)	2,948 (2,627)	2,211 (1,970)	2,325 (2,013)	114 (43)	2,948 (2,627)	2,948 (2,627)	2,948 (2,627)	2,948 (2,627)	0	
C16 Corporate Strategy & Equalities	1,504	1,564	1,173	1,190	17	1,564	1,564	1,564	1,564	0	0 Service Head: Takki Sulaiman
Net Expenditure	1,504	1,564	1,173	1,128	(45)	1,564	1,564	1,564	1,564	0	Louise Russell Low 29/01/2013
C54 One TowerHamlets	665 (9)	648 (9)	486 (6)	395 (44)	(91)	648 (9)	648 (9)	648 (9)	648 (9)	0	
Net Expenditure	656	639	480	351	(129)	639	639	639	639	0	Louise Russell Low 29/01/2013
TOTAL FOR STRATEGY & PERFORMANCE	2,169 (9)	2,212 (9)	1,659 (6)	1,585 (106)	(74)	2,212 (9)	2,212 (9)	2,212 (9)	2,212 (9)	0	
C55 Legal Services	3,336 (3,519)	3,311 (3,529)	2,483 (2,647)	2,656 (2,819)	173 (172)	3,311 (3,529)	3,311 (3,529)	3,311 (3,529)	3,311 (3,529)	0	0 Service Head: Louise Russell
Net Expenditure	(183)	(218)	(164)	(163)	1	(218)	(218)	(218)	(218)	0	Sue Hayes Low 15/01/2013
C56 Electoral Registration	708	693	520	536	16	693	693	693	693	0	
Net Expenditure	708	693	520	520	0	693	693	693	693	0	Sue Hayes Low 15/01/2013
C60 Borough Elections	30	28	21	55	34	28	28	28	28	0	
Net Expenditure	30	28	21	55	34	28	28	28	28	0	Sue Hayes Low 15/01/2013
C62 Business Unit Support team	94	714	536	549	13	714	714	714	714	0	
Net Expenditure	94	91	69	82	13	91	91	91	91	0	Sue Hayes Low 15/01/2013
C64 Information Governance & Complaints	519 (409)	516 (409)	387 (307)	318 (219)	(69)	516 (409)	516 (409)	516 (409)	516 (409)	0	
Net Expenditure	110	107	80	99	19	107	107	107	107	0	David Galpin Low 15/01/2013
TOTAL FOR LEGAL, ELECTORAL SERVICES & BUSINESS SUPPORT	4,687 (3,928)	5,262 (4,561)	3,947 (3,421)	4,114 (3,521)	167 (100)	5,262 (4,561)	5,262 (4,561)	5,262 (4,561)	5,262 (4,561)	0	0 Service Head: Isabella Freeman
Net Expenditure	759	701	526	593	67	701	701	701	701	0	

FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
CHIEF EXECUTIVES	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %		Vote Budget Manager:	Budget Risk:
								£'000	%		
C56 Registration of Births, Deaths	774 (479)	758 (479)	569 (359)	655 (446)	86 (87)	758 (479)	758 (479)	0	0	JohnS Williams Low	17/01/2013
	295	279	210	209	(1)	279	279	0	0		
Net Expenditure											
C62 Democratic Services	2,609 (7)	2,969 (7)	2,227 (5)	2,142 (6)	(85)	2,969 (7)	2,969 (7)	0	0	JohnS Williams Low	17/01/2013
	2,602	2,962	2,222	2,142	(80)	2,962	2,962	0	0	JohnS Williams Low	17/01/2013
Net Expenditure											
C78 Demo Representation & Mgt	861	861	646	646	0	861	861	0	0	JohnS Williams Low	17/01/2013
	0	0	0	0	0	0	0	0	0		
Net Expenditure											
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	4,244 (486)	4,588 (486)	3,442 (364)	3,443 (446)	1 (82)	4,588 (486)	4,588 (486)	0	0	JohnS Williams	
	3,758	4,102	3,078	2,997	(81)	4,102	4,102	0	0	Service Head:	
Net Expenditure											
C89 Corporate Management	2,101	2,220	1,665	1,630	(35)	2,220	2,220	0	0	Isabella Freeman Low	17/01/2013
	0	0	0	(1)	(1)	0	0	0	0		
Net Expenditure											
TOTAL FOR CHIEF EXECUTIVES	15,859 (7,050)	17,230 (7,683)	12,924 (5,761)	13,097 (6,087)	173 (326)	17,230 (7,683)	17,230 (7,683)	0	0	Isabella Freeman	
	8,809	9,547	7,163	7,010	(153)	9,547	9,547	0	0	Director:	
Net Expenditure											
Energy Costs (excluding schools, tenants, leaseholders)			0	0	0						

FULL YEAR

CHILDREN, SCHOOLS AND FAMILIES
(Dedicated Schools Grant)

Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Forecast Outturn) £'000	%	
TOTAL FOR PRE-PRIMARY EDUCATION										
Expenditure	4,968	4,418	3,314	2,490	(824)	4,418	4,418	0	0	
Income	(103)	(103)	(77)	(46)	31	(103)	(103)	0	0	
Net Expenditure	4,865	4,315	3,237	2,444	(793)	4,315	4,315	0	0	Service Head Budget Risk: High Date forecast last reviewed: 23.01.2013
TOTAL FOR PRIMARY EDUCATION DSG										
Expenditure	150,741	158,570	118,928	45,249	(73,679)	158,629	159,102	532	0	£532k of £1,062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.
Income	(4,841)	(12,670)	(9,503)	(812)	8,691	(12,429)	(12,670)	0	0	
Net Expenditure	145,900	145,900	109,425	44,437	(64,988)	146,200	146,432	532	0	Service Head Budget Risk: High Date forecast last reviewed: 23.01.2013
TOTAL FOR SECONDARY EDUCATION DSG										
Expenditure	123,161	143,757	107,843	50,711	(57,132)	144,000	144,418	661	0	£530k of £1,062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.
Income	(17,729)	(38,325)	(28,744)	(1,007)	27,737	(38,263)	(38,325)	0	0	Also, technical change of £0.131m agreed by Schools Forum to be effected. Will clear when budget virement done.
Net Expenditure	105,432	105,432	79,099	49,704	(29,395)	105,737	106,093	661	1	Service Head Budget Risk: High Date forecast last reviewed: 23.01.2013
TOTAL FOR SPECIAL EDUCATION DSG										
Expenditure	13,972	14,143	10,607	3,271	(7,336)	14,125	14,125	(18)	(0)	
Income	(911)	(1,081)	(811)	(75)	736	(1,064)	(1,064)	17	(2)	
Net Expenditure	13,061	13,062	9,796	3,196	(6,600)	13,061	13,061	(1)	(0)	Service Head Budget Risk: High Date forecast last reviewed: 23.01.2013

FULL YEAR

CHILDREN, SCHOOLS AND FAMILIES
(Dedicated Schools Grant)

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Forecast Outturn) £'000	%	
G17 Support For Learning Service DSG										
Expenditure	3,773	3,773	2,830	2,736	(94)	3,753	3,753	(20)	(1)	The expenditure / income to date, whilst not in line with the notional budget to date, is within the budget manager's expectation and has been factored into their forecast.
Income	(897)	(897)	(673)	(518)	155	(909)	(909)	(12)	1	
Net Expenditure	2,876	2,876	2,157	2,218	61	2,844	2,844	(32)	(1)	Vote Budget Manager: Liz Vickarie Medium Date forecast last reviewed: 14.01.2013
G29 Pupil Referral Unit										
Expenditure	4,924	5,118	3,839	3,287	(552)	5,164	5,138	20	0	the PRU will carry forward £97k into 2013/14 when it will operate as a school in its own right. Break-even will occur in 2012/13, therefore.
Income	(727)	(727)	(545)	(747)	(202)	(775)	(747)	(20)	3	
Net Expenditure	4,197	4,391	3,294	2,540	(754)	4,389	4,391	0	0	Vote Budget Manager: John Watkins High Date forecast last reviewed: 15.01.2013
H10 Learning & Achievement M & A DSG										
Expenditure	908	908	881	908	227	908	908	0	0	
Income	0	0	0	0	0	0	0	0	0	
Net Expenditure	908	908	881	908	227	908	908	0	0	Vote Budget Manager: Anne Canning Low Date forecast last reviewed: 20.11.2012
H14 Early Years Service DSG										
Expenditure	3,853	4,403	3,302	3,180	(122)	4,179	4,179	(224)	(5)	Forecast position on 3 and 4 year olds costs. One final term's allocations still to be made.
Income	0	0	0	0	0	0	0	0	0	
Net Expenditure	3,853	4,403	3,302	3,180	(122)	4,179	4,179	(224)	(5)	Vote Budget Manager: Monica Forty Low Date forecast last reviewed: 12.12.2012
H16 Special Education Needs DSG										
Expenditure	8,587	8,587	6,440	3,399	(3,041)	8,442	8,407	(180)	(2)	
Income	(2,316)	(2,316)	(1,737)	989	2,726	(2,087)	(2,087)	229	(10)	
Net Expenditure	6,271	6,271	4,703	4,388	(315)	6,355	6,320	49	(12)	Vote Budget Manager: David Carroll High Date forecast last reviewed: 11.01.2013
H18 Education Psychology Service DSG										
Expenditure	188	188	141	188	47	188	188	0	0	
Income	0	0	0	0	0	0	0	0	0	
Net Expenditure	188	188	141	188	47	188	188	0	0	Vote Budget Manager: David Carroll Low Date forecast last reviewed: 14.01.2013
H78 Pupil Admissions & Excl DSG										
Expenditure	892	1,016	762	656	(106)	993	1,103	87	9	includes £110k expected costs for City Gateway Alternative Provision
Income	(152)	(152)	(114)	(10)	104	(152)	(152)	0	0	reflected in figures provided to Schools Forum 23rd January 2013.
Net Expenditure	740	864	648	646	(2)	841	951	87	10	Vote Budget Manager: Terry Bryan Low Date forecast last reviewed: 15.01.2013
TOTAL FOR LEARNING & ACHIEVEMENT										
Expenditure	23,125	23,993	17,995	14,354	(3,641)	23,627	23,676	(317)	1	
Income	(4,092)	(4,092)	(3,069)	(266)	2,783	(3,923)	(3,895)	197	(6)	
Net Expenditure	19,033	19,901	14,926	14,068	(853)	19,704	19,781	(120)	(8)	Service Head: Anne Canning

FULL YEAR

CHILDREN, SCHOOLS AND FAMILIES
(Dedicated Schools Grant)

Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Forecast Outturn) £'000	%	Budget Risk:	Date forecast last reviewed:
H55 Children Looked After DSG	289	319	239	216	(23)	319	319	0	0	Low	11.12.2012
Expenditure Income	0	0	0	8	8	0	0	0	0		
Net Expenditure	289	319	239	224	(15)	319	319	0	0		
Vote Budget Manager: Susan Kelly											
Budget Risk: Low											
H62 Attendance & Welfare Service	55	55	41	55	14	55	55	0	0	Low	11.12.2012
Expenditure Income	0	0	0	0	0	0	0	0	0		
Net Expenditure	55	55	41	55	14	55	55	0	0		
Vote Budget Manager: David Hough											
Budget Risk: Low											
Date forecast last reviewed: 07.11.2012											
TOTAL FOR CHILDRENS SOCIAL CARE	344	374	280	279	(1)	374	374	0	0	Service Head:	Children's Social Care
H79 CSF Resources Mgmt DSG	1,037	1,037	778	838	60	1,037	1,037	0	0	Forecast surplus on schools catering contract of £500k.	
Expenditure Income	0	0	0	0	0	(500)	(500)	(500)	0		
Net Expenditure	1,037	1,037	778	838	60	537	537	(48)	(48)		
Vote Budget Manager: Kate Bingham											
Budget Risk: Low											
Date forecast last reviewed: 14.01.2013											
H83 CSF Human Resources DSG	1,232	1,232	924	1,500	576	1,232	1,232	0	0		
Expenditure Income	0	0	0	0	0	0	0	0	0		
Net Expenditure	1,232	1,232	924	1,500	576	1,232	1,232	0	0		
Vote Budget Manager: Mark Keeble											
Budget Risk: High											
Date forecast last reviewed: 14.01.2013											
TOTAL FOR CHILDRENS SERVICES RESOURCES	2,269	2,269	1,702	2,338	636	1,769	1,769	(500)	(500)	Service Head:	Kate Bingham
TOTAL FOR EXTERNAL FUNDING (H68)	0	0	0	0	0	0	0	0	0	Net forecast underspend of £441k will result in a lower drawdown of grant than originally planned. Plus £131k more grant has already been agreed by Schools Forum and this element of the variance will clear when virement done.	
Expenditure Income	0	0	0	0	0	0	0	0	0		
Net Expenditure	(290,905)	(291,253)	(218,440)	0	218,440	(291,162)	(291,825)	(572)	(572)		
Vote Budget Manager: Kate Bingham											
Budget Risk: High											
Date forecast last reviewed: 23.01.2013											
TOTAL FOR CSF SCHOOLS BUDGET (DSG)	318,580	347,523	260,669	118,680	(141,985)	347,444	348,382	858	0		
Expenditure Income	(318,580)	(347,523)	(260,643)	(2,218)	258,427	(347,444)	(348,382)	(858)	0		
Net Expenditure	0	0	26	116,462	116,442	0	0	0	0	Director:	Isobel Cattermole
Energy Costs (excluding schools, tenants, leaseholders)		44	33	0	(33)						

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £.100k	Proposed mitigating action and dates
								£'000	%		

TOTAL FOR PRE-PRIMARY EDUCAT	46	47	35	47	12	46	47	0	0		
Expenditure	0	0	0	0	0	0	0	0	0		
Income	46	47	35	47	12	46	47	0	0		
Net Expenditure	46	47	35	47	12	46	47	0	0		
											Service Head
											Budget Risk:
											Low
											Date forecast last reviewed:
											23.01.2013

TOTAL FOR PRIMARY EDUCATION C	4,975	5,454	4,091	5,454	1,363	4,975	5,454	0	0		
Expenditure	0	0	0	0	0	0	0	0	0		
Income	4,975	5,454	4,091	5,454	1,363	4,975	5,454	0	0		
Net Expenditure	4,975	5,454	4,091	5,454	1,363	4,975	5,454	0	0		
											Service Head
											Budget Risk:
											Low
											Date forecast last reviewed:
											23.01.2013

TOTAL FOR SECONDARY EDUCATIC	6,767	3,814	2,861	3,745	884	6,767	3,814	0	0		
Expenditure	0	0	0	0	0	0	0	0	0		
Income	6,767	3,814	2,861	3,745	884	6,767	3,814	0	0		
Net Expenditure	6,767	3,814	2,861	3,745	884	6,767	3,814	0	0		
											Service Head
											Budget Risk:
											Low
											Date forecast last reviewed:
											23.01.2013

TOTAL FOR SPECIAL EDUCATION G	1,015	1,709	1,282	1,709	427	1,015	1,709	0	0		
Expenditure	0	0	0	0	0	0	0	0	0		
Income	1,015	1,709	1,282	1,709	427	1,015	1,709	0	0		
Net Expenditure	1,015	1,709	1,282	1,709	427	1,015	1,709	0	0		
											Service Head
											Budget Risk:
											Low
											Date forecast last reviewed:
											23.01.2013

G10 Learning & Achievement M & A GF	244	244	183	134	(49)	242	242	(2)	(1)		
Expenditure	(160)	(160)	(120)	(160)	(40)	(160)	(160)	0	0		
Income	84	84	63	(26)	(89)	82	82	(2)	(1)		
Net Expenditure	84	84	63	(26)	(89)	82	82	(2)	(1)		

										Vote Budget Manager:	Anne Canning
										Budget Risk:	Low
										Date forecast last reviewed:	20.11.2012

G11 Early Years Service GF	3,839	3,829	2,872	1,819	(1,053)	3,643	3,643	(186)	(5)		
Expenditure	(3,454)	(3,444)	(2,583)	(679)	1,904	(3,275)	(3,275)	169	(5)		
Income	385	385	289	1,140	851	368	368	(17)	(10)		
Net Expenditure	385	385	289	1,140	851	368	368	(17)	(10)		

										Vote Budget Manager:	Jo Green
										Budget Risk:	Low
										Date forecast last reviewed:	20.11.2012

G12 Local Authority Day Nurse	2,996	2,989	2,242	1,897	(345)	2,967	2,967	(22)	(1)		
Expenditure	(2,573)	(2,566)	(1,925)	(175)	1,750	(2,577)	(2,577)	(11)	0		
Income	423	423	317	1,722	1,405	390	390	(33)	(0)		
Net Expenditure	423	423	317	1,722	1,405	390	390	(33)	(0)		
										Vote Budget Manager:	Monica Forty

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

**CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)**

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance		Budget Risk:	Date forecast last reviewed:
								(Latest Budget to Latest Forecast Outturn) £'000	%		
G13 Childrens Centres										Low	20.11.2012
Expenditure	11,114	10,971	8,228	6,455	(1,773)	10,987	10,871	(100)	(1)		
Income	(10,020)	(9,892)	(7,419)	(53)	7,366	(9,836)	(9,792)	100	(1)		
Net Expenditure	1,094	1,079	809	6,402	5,593	1,151	1,079	0	0	Vote Budget Manager: Mohammed Jolli	Low
										Low	14.01.2013
G14 School Improvement Prima											
Expenditure	674	674	506	680	174	832	832	158	23		
Income	(476)	(479)	(359)	(435)	(76)	(664)	(664)	(185)	39		
Net Expenditure	198	195	147	245	98	168	168	(27)	(14)	Vote Budget Manager: Monica Forry	Low
										Low	10.12.2012
G16 Special Educational Needs											
Expenditure	3,996	3,995	2,996	2,547	(449)	3,996	4,056	61	2	Vote Budget Manager: Doug Kieran	High
Income	(125)	(125)	(94)	(148)	(54)	(177)	(177)	(52)	42	High	10.12.2012
Net Expenditure	3,871	3,870	2,902	2,399	(503)	3,819	3,879	9	0	Vote Budget Manager: Doug Kieran	High
										Low	10.12.2012
G18 Educational Psychology											
Expenditure	1,685	1,682	1,262	1,020	(242)	1,668	1,668	(14)	(1)	Vote Budget Manager: David Carroll	Low
Income	(854)	(854)	(641)	(843)	(202)	(854)	(854)	0	0	Low	14.01.2013
Net Expenditure	831	828	621	177	(444)	814	814	(14)	(2)	Vote Budget Manager: David Carroll	Low
										Low	14.01.2013
G19 Parental Engagement & Support - TRANSFERRED FROM YPC											
Expenditure	2,029	1,997	1,498	1,108	(390)	2,156	2,156	159	8	Vote Budget Manager: Jill McGinley	High
Income	(421)	(398)	(299)	(226)	73	(514)	(514)	(116)	29	High	07.12.2012
Net Expenditure	1,608	1,599	1,199	882	(317)	1,642	1,642	43	3	Vote Budget Manager: Jill McGinley	High
										Low	07.12.2012
G20 School Governance & Information											
Expenditure	328	319	239	184	(55)	319	319	0	0	Vote Budget Manager: Hania Franek	Low
Income	(50)	(50)	(38)	(40)	(2)	(50)	(50)	0	0	Low	10.12.2012
Net Expenditure	278	269	201	144	(57)	269	269	0	0	Vote Budget Manager: Hania Franek	Low
										Low	10.12.2012
G26 School Improvement Secondary											
Expenditure	2,925	2,855	2,141	1,041	(1,100)	2,331	2,331	(524)	(18)	Vote Budget Manager: Anne Canning	Medium
Income	(1,090)	(1,026)	(770)	(851)	(81)	(1,022)	(1,022)	4	(0)	Medium	20.11.2012
Net Expenditure	1,835	1,829	1,371	190	(1,181)	1,309	1,309	(520)	(28)	Vote Budget Manager: Anne Canning	Medium
										Medium	20.11.2012
G30 Arts & Music Service											
Expenditure	1,562	1,562	1,172	917	(255)	1,702	1,702	140	9	Vote Budget Manager: Karen Brock / Shabbir Ahmed	Medium
Income	(1,419)	(1,419)	(1,064)	(655)	409	(1,559)	(1,559)	(140)	10	Medium	12.12.2012
Net Expenditure	143	143	108	262	154	143	143	0	0	Vote Budget Manager: Karen Brock / Shabbir Ahmed	Medium
										Medium	12.12.2012

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

**CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)**

Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates

Variance (Latest Budget to Latest Forecast Outturn) %

Latest Forecast Outturn £'000

Previous Forecast Outturn £'000

Variance to Date £'000

Actual to Date £'000

Budget to Date £'000

Latest Budget £'000

Original Budget £'000

	Expenditure	Income	Net Expenditure	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Proposed mitigating action and dates
H40 Careers Service - TRANSFERRED FROM YPC				1,281 (1,122)	961 (842)	874 (267)	(87) 575	1,356 (1,198)	1,356 (1,198)	75 (76)	6 7
				159	119	607	488	158	158	(1)	(1)
G41 Healthy Lives - TRANSFERRED FROM YPC				441 (282)	331 (212)	263 (203)	(68) 9	397 (238)	397 (238)	(44) 44	(10) (16)
				160	119	60	(59)	159	159	0	0
H17 Support for Learning Services				0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
				1,060	795	594	(201)	939	933	(127)	(12)
G49 Pupil Admissions & Exclusions				0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
				0	0	0	0	0	0	0	0
				1,060	795	594	(201)	939	933	(127)	(12)
				1,060	795	594	(201)	939	933	(127)	(12)
				33,899 (21,817)	25,426 (16,366)	19,533 (4,735)	(5,893) 11,631	33,535 (22,124)	33,473 (22,080)	(426) (263)	(1) 105
TOTAL FOR LEARNING AND ACHIEVEMENT				12,082	9,060	14,798	5,738	11,411	11,393	(689)	(6)
				169	287 (118)	215 (89)	102 88	331 (118)	331 (118)	44 0	15 0
G49 Childrens Social Care M&A				169	169	316	190	213	213	44	26
				2,627	1,970	1,638	(332)	2,596	2,604	(23)	(1)
G50 Child Protection & Review				0	0	(23)	(23)	0	0	0	0
				2,634	1,970	1,615	(355)	2,596	2,604	(23)	(1)
				826	903 (79)	508 0	(169) 59	904 (79)	904 (79)	1 0	0 0
G51 Childrens Res M&A				824	618	508	(110)	825	825	1	0
				824	618	508	(110)	825	825	1	0

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance		Proposed mitigating action and dates
								Latest Forecast Outturn £'000	%	
Date forecast last reviewed: 15.01.2013										
G52 Childrens Res Residential	1,856	1,845	1,384	1,148	(236)	1,782	1,797	(48)	(3)	Explanation of any variance that is considered to be significant and all variances greater than £100k
Expenditure	0	0	0	0	0	0	0	0	0	
Income	1,856	1,845	1,384	1,148	(236)	1,782	1,797	(48)	(3)	
Net Expenditure										
Vote Budget Manager: Hilary Bull Budget Risk: Medium Date forecast last reviewed: 14.01.2013										
G53 Childrens Res Family Placement										(Currently the staffing underspend is due to vacant posts as a result of maternity leave. This would be slightly overspent if all staff were in post. The support services are over spent as there have been fewer external assessments completed by independent social workers. A more accurate forecast is planned for the next CMBM.)
Expenditure										
Income	3,106	3,102	2,327	1,845	(482)	3,102	3,102	0	0	
Net Expenditure	3,040	3,036	2,277	1,724	(553)	2,965	2,965	(71)	(2)	
Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 05.12.2012										
G54 Childrens Res Commissioning										Previous projected associated support costs are unlikely to be at the high level as in previous years. This is due to reduced contact costs, close scrutiny of spend and rigorous approval processes with LAC numbers continuing to remain relatively stable. The projection now is for a larger underspend on expenditure. Monitoring will continue to be undertaken monthly with continuous close scrutiny of the budget. Income for UASC is also adjusted as there are two cases which are under review by the HO and may result in them not being valid for the claim
Expenditure										
Income	15,003	14,823	11,117	9,301	(1,816)	14,842	14,652	(171)	(1)	
Net Expenditure	14,789	14,609	10,956	9,112	(1,844)	14,428	14,308	(130)	(2)	
Vote Budget Manager: Hilary Bull Budget Risk: High Date forecast last reviewed: 15.01.2013										
G55 Children Looked After GF										Vote Budget Manager: Jenny Boyd Budget Risk: Low Date forecast last reviewed: 12.12.2012
Expenditure	2,332	2,318	1,739	1,460	(279)	2,336	2,336	18	1	
Income	0	0	0	0	0	0	0	0	0	
Net Expenditure	2,332	2,318	1,739	1,460	(279)	2,336	2,336	18	1	
Vote Budget Manager: Jenny Boyd Budget Risk: Low Date forecast last reviewed: 12.12.2012										
G56 Leaving Care										Vote Budget Manager: Shahid Tilly Budget Risk: High Date forecast last reviewed: 15.01.2013
Expenditure	2,596	2,587	1,940	1,608	(332)	2,615	2,615	28	1	
Income	(129)	(129)	(97)	(3)	94	(56)	(56)	73	(57)	
Net Expenditure	2,467	2,458	1,843	1,605	(238)	2,559	2,559	101	4	
Vote Budget Manager: Shahid Tilly Budget Risk: High Date forecast last reviewed: 15.01.2013										
G57 Fieldwork Advice & Assessment										Vote Budget Manager: Paul McGee Budget Risk: Medium Date forecast last reviewed: 15.01.2013
Expenditure	5,409	5,521	4,141	3,395	(746)	5,501	5,542	21	0	
Income	(236)	(171)	(128)	(45)	83	(172)	(171)	0	0	
Net Expenditure	5,173	5,350	4,013	3,350	(663)	5,329	5,371	21	0	
Vote Budget Manager: Paul McGee Budget Risk: Medium Date forecast last reviewed: 15.01.2013										

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

**CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)**

Explanation of any variance that is considered to be significant and all variances greater than £100k

Variance
(Latest Budget to
Latest Forecast
Outturn)
£'000 %

Latest
Forecast
Outturn
£'000

Previous
Forecast
Outturn
£'000

Variance to
Date
£'000

Actual to
Date
£'000

Budget to
Date
£'000

Latest
Budget
£'000

Original
Budget
£'000

Proposed mitigating action and dates

	Expenditure	Income	Net Expenditure	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %	Proposed mitigating action and dates
G58 Children with Disabilities	4,693	(964)	3,729	4,699	3,517	3,801	284	4,779	5,281	13	BUPA now manages the nursing component of support services more cheaply hence have achieved savings per head compared to previous years. Whereas before the cost was in the region of £800k, since BUPA have taken over, the estimated cost for 2012/13 is £600K. This is because BUPA provide healthcare workers and NOT nurses and are cheaper to employ
				3,725	2,794	3,625	831	3,815	3,503	(6)	Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 15.01.2013
G59 Emergency Duty Team	440	(22)	418	434	326	310	(16)	466	466	7	
				(22)	(17)	0	17	(23)	(23)	5	Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 12.12.2012
G60 Youth Offending Service - TRANSFERRED FROM YPC	1,913	(717)	1,196	2,010	1,508	1,305	(203)	2,276	2,276	13	
				(717)	(538)	(36)	502	(983)	(983)	37	Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date forecast last reviewed: 19.11.2012
G61 Children with Mental Health	1,581	(34)	1,547	1,420	1,065	763	(302)	1,368	1,368	(4)	
				(34)	(26)	0	26	0	0	(100)	Vote Budget Manager: Bill Williams Budget Risk: Low Date forecast last reviewed: N/A
				1,386	1,039	763	(276)	1,368	1,368	(1)	
G62 Attendance & Welfare Serv	2,116	(845)	1,271	2,111	1,583	1,293	(290)	2,111	2,111	0	
				(845)	(634)	(516)	118	(867)	(867)	3	Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 10.12.2012
				1,266	949	777	(172)	1,244	1,244	(2)	
H57 Family Support & Protectio	5,496	(1,083)	4,413	4,361	3,271	2,677	(594)	4,314	4,349	(0)	
				0	0	0	0	0	0	0	Vote Budget Manager: Moksuda Uddin Budget Risk: Medium Date forecast last reviewed: 14.01.2013
				4,361	3,271	2,677	(594)	4,314	4,349	(0)	
H63 Family Intervention Service	0	0	0	1,152	864	1,078	214	2,283	1,833	59	
				(1,078)	(809)	(436)	373	(2,209)	(1,762)	63	Vote Budget Manager: Nikki Bradley Budget Risk: Medium Date forecast last reviewed: 14.01.2013
				74	55	642	567	74	71	(4)	
G75 IT Social Care	705	(347)	358	542	407	377	(30)	544	544	2	
				(347)	(260)	0	260	(347)	(347)	0	Vote Budget Manager: Andrew Cross Budget Risk: Low
				195	147	377	230	197	197	2	

FULL YEAR

**CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)**

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

Variance (Latest Budget to Latest Forecast Outturn) %

Latest Forecast Outturn £'000

Previous Forecast Outturn £'000

Variance to Date £'000

Actual to Date £'000

Budget to Date £'000

Latest Budget £'000

Original Budget £'000

	Expenditure	Income	Net Expenditure	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Proposed mitigating action and dates
G70 Childrens Information Systems	291	0	291	290	218	184	(34)	300	300	10	
				0	0	(10)	(10)	(10)	(10)	(10)	
				290	218	174	(44)	290	290	0	Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 15.01.2013
G72 Programme Management	175	0	175	174	131	100	(31)	167	167	(7)	
				0	0	0	0	0	0	0	
				174	131	100	(31)	167	167	(7)	Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 19.11.2012
G80 Information & Support Services	358	0	358	356	267	228	(39)	356	356	0	
				0	0	0	0	0	0	0	
				356	267	228	(39)	356	356	0	Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed: N/A
G82 Building Dev & Tech Service	6,553	6,983	(430)	6,983	5,237	6,731	1,494	6,524	6,983	459	
				(32)	(24)	0	24	(32)	(32)	0	
				6,521	5,213	6,731	1,518	6,492	6,951	459	Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 07.12.2012
G82 Childrens Services Finance	949	183	766	941	706	631	(75)	983	983	42	
				(183)	(137)	(118)	19	(225)	(225)	(42)	
				758	569	513	(56)	758	758	0	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 14.01.2013
G83 CSF Human Resources GF	1,810	250	1,560	1,940	1,455	870	(585)	1,940	1,956	16	
				(380)	(285)	0	285	(380)	(380)	0	
				1,560	1,170	870	(300)	1,560	1,576	16	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 19.10.2012
G86 Professional Dev Centre	685	594	91	688	516	533	17	718	734	46	
				(594)	(446)	(466)	(20)	(560)	(570)	(4)	
				94	70	67	(3)	158	164	70	Vote Budget Manager: Ciare Goodbody Budget Risk: Medium Date forecast last reviewed: 14.01.2013
G87 Contract Services	13,996	(13,996)	0	13,996	10,497	9,206	(1,291)	14,377	13,742	(254)	Catering surplus forecast of £500k to be transferred to DSG.
				(13,996)	(10,497)	(7,952)	2,545	(14,377)	(13,742)	254	
				0	0	1,254	1,254	0	0	0	Vote Budget Manager: Michael Hales Budget Risk: High Date forecast last reviewed: 14.01.2013
H82 Holding Account & Support Services	34	(86)	(52)	(86)	(90)	8,343	8,433	256	583	(778)	Forecast spend includes £31k for holding a/c deficits, £682k for prospective allocations of reserves and the offset of £590k for forecast overspends elsewhere in the department. The actual spend to date includes the central recharges waiting for reallocation.
				(39)	(224)	0	224	(259)	(259)	(13)	
				(73)	(314)	8,343	8,657	(3)	324	(184)	Vote Budget Manager: David Tully

CORPORATE MONTHLY BUDGET MONITORING - December : 7

FULL YEAR

**CHILDREN, SCHOOLS AND FAMILIES
(General Fund Budget)**

Explanation of any variance that is considered to be significant and all variances greater than £.100k

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Proposed mitigating action and dates
								£'000	%	
Budget Risk: High Date forecast last reviewed: 14.01.2013										
H87 Building & Technical Services	740	740	432	413	(19)	718	718	(22)	(3)	
Income	(740)	(740)	(432)	(292)	140	(755)	(755)	(15)	2	
Net Expenditure	0	0	0	121	121	(37)	(37)	(37)	0	Neil Bartlett High 16.01.2013
Vote Budget Manager: Neil Bartlett Budget Risk: High Date forecast last reviewed: 16.01.2013										
Budget Risk: High Date forecast last reviewed: 16.01.2013										
TOTAL FOR CHILDRENS SERVICES RESOURCES	27,696	28,099	20,927	28,486	7,559	28,432	28,615	516	2	
Income	(17,138)	(17,440)	(12,958)	(9,177)	3,781	(17,823)	(17,198)	242	(1)	
Net Expenditure	10,558	10,659	7,969	19,309	11,340	10,609	11,417	758	7	Kate Bingham
Service Head: Kate Bingham										
G91 Revenue Holding Accounts	17,594	17,594	13,196	13,415	219	17,457	17,594	0	0	
Income	(17,594)	(17,594)	(13,196)	(6,320)	6,876	(17,457)	(17,594)	0	0	
Net Expenditure	0	0	0	7,095	7,095	0	0	0	0	David Tully Various 15.01.2013
Vote Budget Manager: David Tully Budget Risk: Various Date forecast last reviewed: 15.01.2013										
Budget Risk: Various Date forecast last reviewed: 15.01.2013										
G93 PCCN Pooled Budgets	0	0	0	0	0	0	0	0	0	
Income	0	0	0	0	0	0	0	0	0	
Net Expenditure	0	0	0	0	0	0	0	0	0	Khalida Khan Low N/A
Vote Budget Manager: Khalida Khan Budget Risk: Low Date forecast last reviewed: N/A										
Budget Risk: Low Date forecast last reviewed: N/A										
TOTAL FOR HOLDING ACCOUNTS	17,594	17,594	13,196	13,415	219	17,457	17,594	0	0	
Income	(17,594)	(17,594)	(13,196)	(6,320)	6,876	(17,457)	(17,594)	0	0	
Net Expenditure	0	0	0	7,095	7,095	0	0	0	0	Steve Liddicott
Service Head: Steve Liddicott										
TOTAL FOR CSF GENERAL FUND	144,938	143,173	107,238	106,198	(1,040)	146,104	144,544	1,371	1	This represents the underspend on the Mayor's Bursary, with the remainder of the Directorate's budget balancing.
Income	(61,461)	(61,660)	(46,131)	(21,784)	24,347	(63,785)	(63,549)	(1,889)	3	
Net Expenditure	83,477	81,513	61,107	84,414	23,307	82,319	80,995	(518)	(1)	Isobel Cattermole
Director: Isobel Cattermole										
Energy Costs (excluding schools, tenants,	222	222	167	43	(124)	222	222	0	0	

2% to 5%
Amber
>5% Red

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Explanation of any variance that is considered to be significant and all variances greater than £,000 Proposed mitigating action and dates
E01 Management & Admin										
Expenditure	3,617	3,937	2,976	2,748	(228)	3,890	3,937	0	0	Variance to date reflects adjustments to support cost allocations
Income	(3,617)	(3,662)	(2,746)	(2,655)	91	(3,615)	(3,662)	0	0	
Net Expenditure	0	275	230	93	(137)	275	275	0	0	Vote Budget Manager: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012
E02 Olympics										
Expenditure	225	265	265	241	(24)	265	265	0	0	
Income	0	(40)	(40)	(45)	(5)	(40)	(40)	0	0	
Net Expenditure	225	225	225	196	(29)	225	225	0	0	Vote Budget Manager: Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012
Strategy & Resources Total										
Expenditure	3,842	4,202	3,241	2,989	(252)	4,155	4,202	0	0	
Income	(3,617)	(3,702)	(2,786)	(2,700)	86	(3,655)	(3,702)	0	0	
Net Expenditure	225	500	455	289	(166)	500	500	0	0	Robin Beattie Budget Risk: Low Date forecast last reviewed: December 2012
E10 Public Realm M&A										
Expenditure	719	718	539	509	(30)	718	718	0	0	
Income	(728)	(718)	(52)	(49)	3	(718)	(718)	0	0	
Net Expenditure	(9)	0	487	460	(27)	0	0	0	0	Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012
E19 Transportation & Highways										
Expenditure	11,134	11,564	5,374	8,161	2,787	11,306	11,564	0	0	
Income	(4,608)	(4,641)	(3,562)	(2,100)	1,462	(4,616)	(4,641)	0	0	Variance to date reflects timing issues in processing large value payments with contractor and profling of depreciation
Net Expenditure	6,526	6,923	1,812	6,061	4,249	6,690	6,923	0	0	Vote Budget Manager: Margaret Cooper Budget Risk: High Date forecast last reviewed: December 2012
E20 Clean & Green										
Expenditure	31,633	34,762	23,228	22,043	(1,185)	35,055	34,762	0	0	
Income	(7,103)	(7,357)	(4,749)	(4,534)	215	(7,612)	(7,357)	0	0	Variance to date reflects timing delays in processing high value invoices.
Net Expenditure	24,530	27,405	18,479	17,509	(970)	27,443	27,405	0	0	Vote Budget Manager: Simon Baxter Budget Risk: High Date forecast last reviewed: December 2012
E23 Concessionary Fares										
Expenditure	7,968	8,576	6,248	6,158	(90)	8,576	8,576	0	0	
Income	0	(11)	(8)	(11)	(3)	(11)	(11)	0	0	
Net Expenditure	7,968	8,565	6,240	6,147	(93)	8,565	8,565	0	0	Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012
E24 Parking Control										
Expenditure	7,856	7,903	5,957	5,858	(99)	7,862	7,903	0	0	
Income	(7,856)	(7,903)	(11,639)	(11,639)	0	(7,662)	(7,903)	0	0	
Net Expenditure	0	0	(5,682)	(5,781)	(99)	0	0	0	0	Vote Budget Manager: Jamie Blake Budget Risk: Low Date forecast last reviewed: December 2012
Public Realm Total										
Expenditure	59,310	63,523	41,346	42,729	1,383	63,317	63,523	0	0	
Income	(20,293)	(20,630)	(20,010)	(18,333)	1,677	(20,619)	(20,630)	0	0	
Net Expenditure	39,017	42,893	21,336	24,396	3,060	42,698	42,893	0	0	Service Head: Jamie Blake

COMMUNITIES, LOCALITIES & CULTURE

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	
E80 Safer Communities Management										
Expenditure	151	171	128	186	58	171	171	0		
Income	(155)	(171)	(128)	(116)	12	(155)	(171)	0		
Net Expenditure	(4)	0	0	70	70	16	0	0		Vote Budget Manager: Andy Bamber Budget Risk: Low Date forecast last reviewed: December 2012
E81 Community Safety Partnership, DV & HC										
Expenditure	2,425	2,589	1,466	1,078	(388)	2,588	2,589	0		
Income	(321)	(393)	(237)	(193)	44	(393)	(393)	0		
Net Expenditure	2,104	2,196	1,229	885	(344)	2,195	2,196	0		Variance to date due to timing issues on large payment to Metropolitan Police.
E83 Enforcement & Intervention										
Expenditure	2,434	2,337	1,717	1,850	133	2,335	2,337	0		
Income	(196)	(176)	(113)	(147)	(34)	(176)	(176)	0		
Net Expenditure	2,238	2,161	1,604	1,703	99	2,159	2,161	0		Vote Budget Manager: Emily Fierah-Reed Budget Risk: Medium Date forecast last reviewed: December 2012
E84 Drugs Action Team										
Expenditure	5,732	5,707	4,109	3,520	(589)	5,704	5,707	0		
Income	(4,161)	(4,161)	(3,794)	(3,621)	173	(4,161)	(4,161)	0		In year variances due to timing/budget profiling issues
Net Expenditure	1,571	1,546	315	(101)	(416)	1,543	1,546	0		Vote Budget Manager: Rachael Sadegh Budget Risk: Low Date forecast last reviewed: December 2012
E85 Env Commercial Services										
Expenditure	4,337	4,632	3,439	3,315	(124)	4,635	4,632	0		
Income	(1,345)	(1,674)	(1,430)	(1,716)	(286)	(1,674)	(1,674)	0		
Net Expenditure	2,992	2,958	2,009	1,599	(410)	2,961	2,958	0		Vote Budget Manager: Collin Perrins Budget Risk: Medium Date forecast last reviewed: December 2012
E80 Env Health Protection Services										
Expenditure	4,221	4,208	3,042	2,975	(67)	4,203	4,208	0		
Income	(922)	(986)	(651)	(621)	30	(986)	(986)	0		
Net Expenditure	3,299	3,222	2,391	2,354	(37)	3,217	3,222	0		Vote Budget Manager: Andrew Weaver Budget Risk: Medium Date forecast last reviewed: December 2012
E80 Youth & Connexions Service										
Expenditure	0	8,839	6,629	4,993	(1,636)	8,839	8,839	0		
Income	0	(3,296)	(2,472)	(320)	2,152	(3,296)	(3,296)	0		
Net Expenditure	0	5,543	4,157	4,673	516	5,543	5,543	0		In year variances due to timing/budget profiling issues
Safer Communities Total										
Expenditure	19,300	28,483	20,530	17,917	(2,613)	28,475	28,483	0		
Income	(7,100)	(10,857)	(8,825)	(6,734)	2,091	(10,841)	(10,857)	0		
Net Expenditure	12,200	17,626	11,705	11,183	(522)	17,634	17,626	0		Vote Budget Manager: Dinar Hossain Budget Risk: Medium Date forecast last reviewed: December 2012
										Service Head: Andy Bamber
E40 Divisional Management										
Expenditure	134	129	97	144	47	129	129	0		
Income	(134)	(129)	(97)	(114)	(17)	(129)	(129)	0		
Net Expenditure	0	0	0	30	30	0	0	0		Vote Budget Manager: Heather Bonfield Budget Risk: Low Date forecast last reviewed: December 2012
E41 Idea Stores										
Expenditure	8,401	8,162	5,986	6,187	201	8,167	8,162	0		
Income	(1,233)	(1,233)	(913)	(898)	15	(1,233)	(1,233)	0		
Net Expenditure	7,168	6,929	5,073	5,289	216	6,934	6,929	0		Variance to date due to timing/budget profiling issues
										Vote Budget Manager: Judith St John Budget Risk: Medium Date forecast last reviewed: December 2012

COMMUNITIES, LOCALITIES & CULTURE

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	
E42 Sports & Physical Activity										
Expenditure	3,892	4,058	3,404	3,601	197	4,044	4,058	0	0	Variance to date due to timing/budget profiling issues
Income	(338)	(379)	(66)	95	(161)	(379)	(379)	0	0	
Net Expenditure	3,554	3,679	3,338	3,696	358	3,665	3,679	0	0	Vote Budget Manager: Lisa Pottinger Budget Risk: High Date forecast last reviewed: December 2012
E43 Parks & Open Spaces										
Expenditure	3,153	3,282	2,425	2,675	250	3,263	3,282	0	0	Variance to date reflects timing of payment of invoices.
Income	(221)	(231)	(174)	(208)	(34)	(231)	(231)	0	0	
Net Expenditure	2,932	3,051	2,251	2,467	216	3,032	3,051	0	0	Vote Budget Manager: Michael Rowan Budget Risk: Medium Date forecast last reviewed: December 2012
E44 Arts & Events										
Expenditure	2,261	2,377	1,917	2,176	259	2,368	2,377	0	0	Variance to date reflects timing issues/profiling of event income
Income	(984)	(984)	(809)	(1,255)	(446)	(984)	(984)	0	0	
Net Expenditure	1,277	1,393	1,108	921	(187)	1,384	1,393	0	0	Vote Budget Manager: Steve Murray Budget Risk: Low Date forecast last reviewed: December 2012
E45 Mile End Park										
Expenditure	763	741	539	565	26	741	741	0	0	
Income	(763)	(741)	(562)	(735)	(173)	(746)	(741)	0	0	
Net Expenditure	0	0	(23)	(170)	(147)	(5)	0	0	0	Vote Budget Manager: Michael Rowan Budget Risk: Low Date forecast last reviewed: December 2012
E46 Lifelong Learning										
Expenditure	5,219	5,317	3,348	3,663	315	5,317	5,317	0	0	
Income	(3,553)	(3,553)	(187)	(165)	22	(3,553)	(3,553)	0	0	
Net Expenditure	1,666	1,764	3,161	3,498	337	1,764	1,764	0	0	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: December 2012
E48 Community Languages										
Expenditure	0	1,093	819	695	(124)	1,093	1,093	0	0	Variance to date due to timing/budget profiling issues
Income	0	(306)	(230)	(252)	(22)	(306)	(306)	0	0	
Net Expenditure	0	787	589	443	(146)	787	787	0	0	Vote Budget Manager: Jamal Uddin Budget Risk: Low Date forecast last reviewed: December 2012
Cultural Services Total										
Expenditure	23,823	25,159	18,535	19,706	1,171	25,122	25,159	0	0	
Income	(7,226)	(7,556)	(3,038)	(3,532)	(494)	(7,561)	(7,556)	0	0	
Net Expenditure	16,597	17,603	15,497	16,174	677	17,561	17,603	0	0	Service Head: Heather Bomfield
E71 Service Integration										
Expenditure	404	404	303	203	(100)	404	404	0	0	
Income	0	0	0	(35)	(35)	0	0	0	0	
Net Expenditure	404	404	303	168	(135)	404	404	0	0	Service Head: Shazia Hussain Budget Risk: Medium Date forecast last reviewed: December 2012
Service Integration Total										

COMMUNITIES, LOCALITIES & CULTURE

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Budget Risk:	Date forecast last reviewed:
								£'000	%		
E30 Fleet Management											
Expenditure	922	922	651	1,279	628	1,422	1,422	500	54		Variance to date reflects higher projected level of activity
Income	(922)	(922)	(614)	(1,256)	(642)	(1,422)	(1,422)	(500)	54		Variance to date reflects higher projected level of activity
Net Expenditure	0	0	37	23	(14)	0	0	0	0		Vote Budget Manager: Margaret Cooper Low December 2012
E31 Passenger Transport											
Expenditure	4,937	4,937	3,599	3,442	(157)	5,137	4,937	0	0		Variance to date due to timing differences with payment of invoices.
Income	(4,937)	(4,937)	(3,317)	(3,234)	83	(5,137)	(4,937)	0	0		
Net Expenditure	0	0	282	208	(74)	0	0	0	0		Vote Budget Manager: Margaret Cooper Low December 2012
E32 DSO Vehicle Workshop											
Expenditure	456	456	342	308	(34)	456	456	0	0		
Income	(456)	(456)	(308)	(242)	66	(456)	(456)	0	0		
Net Expenditure	0	0	34	66	32	0	0	0	0		Vote Budget Manager: Margaret Cooper Low December 2012
E82 Street Trading											
Expenditure	2,314	2,314	1,739	1,391	(348)	2,314	2,314	0	0		Variance to date due to timing of raising quarterly invoices in advance to stall-holders.
Income	(2,314)	(2,314)	(1,739)	(2,005)	(266)	(2,314)	(2,314)	0	0		
Net Expenditure	0	0	0	(614)	(614)	0	0	0	0		Vote Budget Manager: Gavin Dooley Medium December 2012
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE											
Expenditure	115,308	130,400	90,286	89,964	(322)	130,802	130,900	500	0		
Income	(46,865)	(51,374)	(40,637)	(38,071)	2,566	(52,005)	(51,874)	(500)	1		
Net Expenditure	68,443	79,026	49,649	51,893	2,244	78,797	79,026	0	0		Director:
Energy Costs (excluding schools, tenants, leaseholders)											
			751,526	590,945	(160,581)	520					Stephen Halsey

CORPORATE MONTHLY BUDGET MONITORING - December 2012

FULL YEAR											
DEVELOPMENT & RENEWAL (General Fund)		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
J04 BC Revenue		574	547	411	434	23	531	596	49	9	
Income		(347)	(316)	(237)	(103)	134	(398)	(389)	(73)	23	
Net Expenditure		227	231	174	331	157	133	207	(24)	(10)	Vote Budget Manager: Owen Whalley Budget Risk: Low
J06 Development Decisions		1,848	1,742	1,307	1,339	32	1,764	1,761	19	1	Increased statutory fee income 15% was introduced in November 2012 as per legislation.
Income		(1,967)	(1,967)	(1,475)	(1,525)	(50)	(2,117)	(2,083)	(116)	6	
Net Expenditure		(119)	(225)	(168)	(186)	(18)	(353)	(322)	(97)	43	Vote Budget Manager: Owen Whalley Budget Risk: High
K99 Building Control Trading Account											
Expenditure											Overspend due to the anticipated income less than what we have budgeted, this is under review and directorate is monitoring the income thoroughly monthly basis with the service manager.
Income		1,000	1,062	796	489	(307)	990	792	(270)	(25)	Budget Risks: Competitive markets - potential decrease in activities, this is being monitored very closely with the head of service, costs reduced to reflect the activities
Net Expenditure		(1,000)	(1,073)	(805)	(459)	346	(990)	(689)	384	(36)	Vote Budget Manager: Owen Whalley Budget Risk: High
J44 Application Support											
Expenditure											Due to vacant posts
Income		505	865	649	356	(293)	869	841	(24)	(3)	
Net Expenditure		(287)	(817)	(613)	(449)	164	(817)	(896)	(69)	8	Vote Budget Manager: Owen Whalley Budget Risk: High
J45 Planning Projects & Initiative											
Expenditure		0	0	0	241	241	350	262	262	0	One off project costs - funded by s106 at the year income will be applied against the expenditure
Income		0	0	0	(113)	(113)	(350)	(261)	(261)	0	Vote Budget Manager: Owen Whalley Budget Risk: High
Net Expenditure		0	0	0	128	128	0	1	1	0	
J46 Plan Making and Plan Delivery											
Expenditure		1,795	2,077	1,558	1,102	(456)	1,795	1,908	(169)	(8)	Underspend due to service being restructured, vacant posts
Income		(90)	(366)	(275)	(83)	192	(90)	(366)	0	0	Vote Budget Manager: Owen Whalley Budget Risk: High
Net Expenditure		1,705	1,711	1,283	1,019	(264)	1,705	1,542	(169)	(10)	
J47 PBC Management											
Expenditure		261	261	196	197	1	261	263	2	1	
Income		(48)	(48)	(36)	0	36	(48)	(48)	0	0	Vote Budget Manager: Owen Whalley Budget Risk: High
Net Expenditure		213	213	160	197	37	213	215	2	1	
K98 Local Land Charges Account											
Expenditure											budget consolidated within the application support J44
Income		492	(430)	0	0	0	0	0	0	0	Vote Budget Manager: Owen Whalley Budget Risk: High
Net Expenditure		62	0	0	0	0	0	0	0	0	
TOTAL FOR DEVELOPMENT & BUILDING CONTROL											
Expenditure		6,475	6,554	4,917	4,158	(759)	6,560	6,423	(131)	(26)	Underspend due to some vacant posts and variance on income due to profited income relating to recharges will be applied at the year end.
Income		(4,169)	(4,587)	(3,441)	(2,732)	709	(4,810)	(4,722)	(135)	2	
Net Expenditure		2,306	1,967	1,476	1,426	(50)	1,750	1,701	(289)	(24)	Service Head: Owen Whalley

FULL YEAR

**DEVELOPMENT & RENEWAL
(General Fund)**

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

Original Budget £'000 Latest Budget £'000 Budget to Date £'000 Actual to Date £'000 Variance to Date £'000 Previous Forecast Outturn £'000 Latest Forecast Outturn £'000 Variance (Latest Budget to Latest Forecast Outturn) £'000 %

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	
J08 Programmes and Projects Funding										
Expenditure	25	25	19	332	313	25	432	407	1,628	Various regeneration projects - which will be recharged to capital
Income	0	0	0	0	0	0	(415)	(415)	(100)	Reserves re: Ocean Regeneration Trust
Net Expenditure	25	25	19	332	313	25	17	(8)	(32)	Vote Budget Manager: Chris Holme Budget Risk: Low
J12 Resources										
Expenditure	2,158	2,051	1,538	1,882	344	2,158	2,549	498	24	Relating to one off project staff costs - funded by HRA and Capital
Income	(559)	(546)	(410)	(488)	(78)	(559)	(1,029)	(483)	88	Reserves drawdown to finance one off project spend, Recharges to capital for one off project costs
Net Expenditure	1,599	1,505	1,128	1,394	266	1,599	1,520	15	1	Vote Budget Manager: Chris Holme Budget Risk: Low
TOTAL FOR RESOURCES										
Expenditure	2,183	2,076	1,557	2,214	657	2,183	2,981	905	44	
Income	(559)	(546)	(410)	(488)	(78)	(559)	(1,444)	(898)	164	
Net Expenditure	1,624	1,530	1,147	1,726	579	1,624	1,537	7	0	Chris Holme
J14 Management & Support Services										
Expenditure	1,425	1,855	1,392	215	(1,177)	1,855	1,813	(42)	(2)	Support services recharge to be re-allocated
Income	(20)	(20)	(15)	(37)	(22)	(20)	(20)	0	0	Recharge to HRA
Net Expenditure	1,405	1,835	1,377	178	(1,199)	1,835	1,793	(42)	(2)	Aman Dalvi Low
J16 Asset Management										
Expenditure	1,724	1,692	1,269	1,297	28	1,692	1,720	28	2	
Income	(643)	(643)	(482)	(280)	(202)	(643)	(593)	50	(8)	
Net Expenditure	1,081	1,049	787	1,017	230	1,049	1,127	78	7	Ann Sutcliffe Medium
J18 Olympics										
Expenditure	672	704	528	140	(388)	672	704	0	0	
Income	(87)	(114)	(85)	(9)	76	(87)	(123)	(9)	8	
Net Expenditure	585	590	443	131	(312)	585	581	(9)	(2)	Chris Holme Low
J20 Strategy, Regeneration and Sustainability										
Expenditure	7,528	7,507	5,630	4,279	(1,351)	7,505	7,942	435	6	Forecast also includes New Home Bonus £4.3m Transfer to Reserve to finance Decent Homes Capital programme.
Income	(1,737)	(1,737)	(1,303)	(934)	369	(1,737)	(1,950)	(213)	12	
Net Expenditure	5,791	5,770	4,327	3,345	(982)	5,768	5,992	222	4	Jackie Oduroye Medium

FULL YEAR

DEVELOPMENT & RENEWAL
(General Fund)

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast) £'000	% Outturn	
J22 Housing Regeneration	368	368	276	329	53	368	445	77	21	Budget Risks: pressures on revenue due to costs of dealing with the capital asset portfolio – the on-going requirement for the Directorate to explore possible development opportunities has led to additional project feasibility and development costs being incurred.
Expenditure										
Income										
Net Expenditure	(420)	(420)	(315)	(17)	297	(420)	(472)	(52)	12	Service Head Jackie Oduoyo Budget Risk: Medium
J24 Employment & Enterprise	2,128	2,240	1,680	1,489	(191)	2,219	2,269	29	1	Additional project related costs - one off funded by Reserve, reflected in income
Expenditure										
Income	(1,145)	(1,170)	(878)	(454)	424	(1,145)	(1,197)	(27)	2	
Net Expenditure	983	1,070	802	1,035	233	1,074	1,072	2	0	Service Head Chris Holme Budget Risk: Low
J26 Lettings	2,610	2,566	1,924	1,697	(227)	2,610	2,273	(293)	(11)	Due to vacant posts
Expenditure										
Income	(1,480)	(1,480)	(1,110)	(1,003)	107	(1,480)	(1,337)	143	(10)	
Net Expenditure	1,130	1,086	814	694	(120)	1,130	936	(150)	(14)	Service Head Colin Cormack Budget Risk: Low
J30 BSF Programme	1,155	1,155	867	630	(237)	1,155	1,187	32	3	Project staff costs - recharged to BSF capital - this is reflected in the income
Expenditure										
Income	(940)	(940)	(705)	(551)	154	(940)	(972)	(32)	3	
Net Expenditure	215	215	162	79	(83)	215	215	0	0	Service Head Ann Sutcliffe Budget Risk: Medium
J32 Admin Buildings	20,136	20,070	15,053	15,681	628	20,033	20,164	94	0	Variance due to recharges will be processed and recharged, e.g., relating to NINDR & energy, recharges
Expenditure										
Income	(18,289)	(18,289)	(13,717)	(14,656)	(939)	(18,289)	(18,587)	(298)	2	
Net Expenditure	1,847	1,781	1,336	1,025	(311)	1,744	1,577	(204)	(11)	Service Head Ann Sutcliffe Budget Risk: Low
J34 Depots	371	262	196	305	109	283	413	151	58	
Expenditure										
Income	(459)	(459)	(344)	(244)	100	(459)	(551)	(92)	20	
Net Expenditure	(88)	(197)	(148)	61	209	(176)	(138)	59	(30)	Service Head Ann Sutcliffe Budget Risk: High
J40 Homeless & Housing Advice										Budget Risk: Pressures have arisen on the Bad Debts provision as a result of a lower recovery of rental income through the housing benefit system than historically budgeted. This has arisen from the introduction by the DWP of the new 'Automated Transfers to Local Authority System' (ATLAS II), which has resulted in client entitlement to benefits now being adjusted in real time.
Expenditure										
Income	31,274	31,274	23,455	23,160	(295)	31,274	31,940	666	2	
Net Expenditure	1,153	1,153	864	(13)	(877)	1,153	1,152	(1)	(0)	Vote Budget Manager: C.Cormack Budget Risk: High
TOTAL FOR DEVELOPMENT & RENEWAL	78,049	78,323	58,744	55,594	(3,150)	78,409	80,274	1,951	2	
Expenditure	(60,069)	(60,526)	(45,396)	(44,578)	817	(60,710)	(62,756)	(2,230)	4	
Net Expenditure	17,980	17,797	13,348	11,016	(2,333)	17,699	17,518	(279)	(2)	Director: Jackie Oduoyo

FULL YEAR

**DEVELOPMENT & RENEWAL
(General Fund)**

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

SERVICE TRANSFER TO/FROM OTHER DIRECTORATES

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Forecast to Latest Forecast Outturn) £'000	%	
J48 Third Sector Team - transfer from CE	2,282	2,493	1,870	1,522	(348)	2,393	2,742	249	10	
	(50)	(50)	(38)	(20)	18	(50)	(20)	30	(60)	Budget Risks: The employee costs exceeds the base budget that was inherited by the Directorate incorporates a shortfall in resources of approximately £200k, including staff numbers that exceed the establishment
Net Expenditure	2,232	2,443	1,832	1,502	(330)	2,343	2,722	279	11	Vote Budget Manager: Chris Holme Budget Risk: High

REVISED TOTAL FOR DEVELOPMENT & RENEWAL

Expenditure	80,331	80,816	60,614	57,116	(3,498)	80,802	83,016	2,200	3	Budget Risks: Third sector employee costs, potential forecast risks of £248k.
Income	(60,119)	(60,576)	(45,434)	(44,598)	836	(60,760)	(62,776)	(2,200)	4	
Net Expenditure	20,212	20,240	15,180	12,518	(2,662)	20,042	20,240	0	0	Director: Aman Dalvi

Energy Costs
(excluding schools, tenants, leaseholders)

			395,767	345,700	(50,067)					Include only Council's Admin buildings and Depot. These costs are recharged across the directorates as part of the accommodation costs
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FULL YEAR

RESOURCES

Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

Original Budget £'000
Latest Budget £'000
Budget to Date £'000
Actual to Date £'000
Variance to Date £'000
Previous Forecast Outturn £'000
Latest Forecast Outturn £'000
Variance (Latest Budget to Latest Forecast Outturn) %

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	
R34 Internal Audit	814 (817)	805 (817)	604 (613)	671 (691)	67 (78)	805 (817)	805 (817)	0	0 The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.
Net Expenditure	(3)	(12)	(9)	(20)	(11)	(12)	(12)	0	Vote Budget Manager: Mimesh Jani Budget Risk: Low Date forecast last reviewed: 13/12/2012
R40 Risk Management	575 (575)	575 (575)	431 (431)	479 (479)	48 (48)	575 (575)	575 (575)	0	Vote Budget Manager: Mimesh Jani Budget Risk: Low Date forecast last reviewed: 13/12/2012
Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager: Mimesh Jani Budget Risk: Low Date forecast last reviewed: 13/12/2012
TOTAL FOR AUDIT & RISK	1,389 (1,392)	1,380 (1,392)	1,035 (1,044)	1,150 (1,170)	115 (126)	1,380 (1,392)	1,380 (1,392)	0	
R36 Council Tax & NNDR	38,050 (35,705)	37,966 (35,655)	28,475 (26,741)	26,443 (24,710)	(2,032) 2,031	37,966 (35,655)	37,966 (35,655)	0	0 Service Head: Mimesh Jani
Net Expenditure	2,345	2,311	1,734	1,733	(1)	2,311	2,311	0	Vote Budget Manager: Roger Jones Budget Risk: Medium Date forecast last reviewed: 31/01/2013
R42 Debtors Income Service	910 (910)	898 (910)	674 (683)	644 (696)	30 (13)	898 (910)	898 (910)	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013
Net Expenditure	0	(12)	(9)	(52)	(43)	(12)	(12)	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013
R48 Cashiers	398 (398)	380 (398)	285 (299)	373 (358)	88 (59)	380 (398)	380 (398)	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013
Net Expenditure	0	(18)	(14)	15	29	(18)	(18)	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 14/01/2013
R48 Information Services	7,487 (6,906)	11,211 (7,599)	8,408 (5,699)	12,115 (9,406)	3,707 (3,707)	11,211 (7,599)	11,211 (7,599)	0	0 Budget to date versus the actuals to date variance reflects anticipated expenditure to be incurred as the ICT contract progresses during 2012-13 and also repayments by Agilisys that will net this expenditure down.
Net Expenditure	581	3,612	2,709	2,709	0	3,612	3,612	0	Vote Budget Manager: Manjit Soroya Budget Risk: Low Date forecast last reviewed: 28/01/2013
R50 Customer Access	5,339 (2,305)	4,692 (2,118)	3,519 (1,589)	3,455 (1,455)	64 (134)	4,692 (2,118)	4,692 (2,118)	0	0 The budget to date versus the actuals to date reflects accruals and SLA income to be received during the financial year.
Net Expenditure	3,034	2,574	1,930	2,000	70	2,574	2,574	0	Vote Budget Manager: Claire Symonds Budget Risk: Medium Date forecast last reviewed: 21/01/2013
R54 Housing Benefits	249,924 (249,429)	249,924 (249,429)	187,443 (187,072)	198,835 (197,714)	11,392 (10,642)	250,924 (249,429)	250,924 (249,429)	1,000	40% 0% Projected net adjustment to housing benefits - £1M - due to changes in Housing Benefits subsidy at the start of the financial year affecting the levels of overpayments and their qualification for subsidy grant income.
Net Expenditure	495	495	371	1,121	750	1,495	1,495	1,000	Vote Budget Manager: Steve Hill Budget Risk: Medium Date forecast last reviewed: 31/01/2013
R58 Benefits Admin	7,251 (6,216)	7,151 (6,216)	5,363 (4,662)	6,066 (5,365)	703 (703)	7,151 (6,216)	7,151 (6,216)	0	0
Net Expenditure	1,035	935	701	701	0	935	935	0	Vote Budget Manager: Steve Hill Budget Risk: Low Date forecast last reviewed: 31/01/2013

Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates

RESOURCES

Variance (Latest Budget to Latest Forecast Outturn) £'000 %

	Original Budget £'000	Latest Budget £'000	Budget to Actual Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Vote Budget Manager:	Date forecast last reviewed:
R60 Reprographics	478	478	359	371	478	478	0	0	Steve Burr	14/01/2013
Expenditure	(478)	(478)	(359)	(310)	(478)	(478)	0	0	Low	
Income	0	0	0	61	0	0	0	0		
Net Expenditure	0	0	0	61	0	0	0	0		
R70 ICT Client	0	540	405	359	540	540	0	0	Manjit Soroya	28/01/2013
Expenditure	0	540	405	359	540	540	0	0	Low	
Income	0	0	0	(46)	0	0	0	0		
Net Expenditure	0	540	405	(46)	540	540	0	0		
TOTAL FOR CUSTOMER ACCESS & ICT	309,837	313,240	234,931	248,661	313,762	314,240	1,000	1,000		
Expenditure	(302,347)	(302,803)	(227,104)	(240,014)	(302,329)	(302,803)	0	0		
Income	7,490	10,437	7,827	8,647	11,437	11,437	1,000	1,000	Claire Symonds	
Net Expenditure	1,081	(1,081)	(811)	(912)	(1,081)	(1,081)	0	0		
R38 Procurement	0	193	145	(6)	193	193	0	0	Claire Symonds	24/01/2013
Expenditure	0	193	145	(6)	193	193	0	0	Low	
Income	0	0	0	0	0	0	0	0		
Net Expenditure	0	193	145	(6)	193	193	0	0		
R46 Payments	446	446	335	338	446	446	0	0	Paul Thorogood	15/01/2013
Expenditure	(445)	(445)	(334)	(337)	(445)	(445)	0	0	Low	
Income	1	1	1	1	1	1	0	0		
Net Expenditure	0	0	0	0	0	0	0	0		
TOTAL FOR PROCUREMENT & PAYMENTS	1,527	1,720	1,291	1,244	1,720	1,720	0	0		
Expenditure	(1,526)	(1,526)	(1,145)	(1,249)	(1,526)	(1,526)	0	0		
Income	1	184	146	(5)	194	194	0	0	Claire Symonds	
Net Expenditure	1	184	146	(5)	194	194	0	0		
R32 Corporate Finance	2,431	2,412	1,809	1,810	2,412	2,412	0	0	Alan Finch	17/01/2013
Expenditure	(2,446)	(2,446)	(1,835)	(1,835)	(2,446)	(2,446)	0	0	Low	
Income	(15)	(34)	(26)	(25)	(34)	(34)	0	0		
Net Expenditure	(15)	(34)	(26)	(25)	(34)	(34)	0	0		
R66 Non-Distributed Costs	255	255	191	191	255	255	0	0	Alan Finch	17/01/2013
Expenditure	0	583	437	253	583	583	0	0	Low	
Income	0	(683)	(437)	(253)	(583)	(583)	0	0		
Net Expenditure	0	0	0	0	0	0	0	0		
R78 Finance & HR Development	2,686	3,250	2,437	2,254	2,667	3,250	3,250	3,250	Paul Thorogood	17/01/2013
Expenditure	(2,446)	(3,029)	(2,272)	(2,088)	(2,446)	(3,029)	(3,029)	(3,029)	Low	
Income	240	221	165	166	221	221	0	0		
Net Expenditure	240	221	165	166	221	221	0	0	Alan Finch & Paul Thorogood	
R62 Business Development	965	492	369	3,857	492	492	0	0	Mohammed Zamah	26/11/2012
Expenditure	0	0	0	(3,488)	0	0	0	0	Low	
Income	965	492	369	369	492	492	0	0		
Net Expenditure	965	492	369	369	492	492	0	0		
TOTAL FOR BUSINESS DEVELOPMENT	965	492	369	3,857	492	492	0	0		
Expenditure	0	0	0	(3,488)	0	0	0	0		
Income	965	492	369	369	492	492	0	0	Alan Finch	
Net Expenditure	965	492	369	369	492	492	0	0		

RESOURCES

Explanation of any variance that is considered to be significant and all variances greater than £100k

Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance		Vote Budget Manager: Budget Risk: Date forecast last reviewed:
								(Latest Budget to Latest Forecast Outturn) £'000	%	
R90 HR Strategy										
Expenditure	967	1,000	750	719	(31)	1,000	1,000	0	0	Simon Kilbey Low 16/01/2013
Income	(968)	(968)	(726)	(726)	0	(968)	(968)	0	0	
Net Expenditure	(1)	32	24	(7)	(31)	32	32	0	0	
R92 HR Consultancy										
Expenditure	1,721	1,671	1,253	1,301	48	1,671	1,671	0	0	Simon Kilbey Low 16/01/2013
Income	(1,723)	(1,489)	(1,117)	(1,158)	(41)	(1,489)	(1,489)	0	0	0 Variance to date due to outstanding recharges to Adults for training expenses.
Net Expenditure	(2)	182	136	143	7	182	182	0	0	
R94 HR Operations										
Expenditure	4,678	4,573	3,430	3,772	342	4,573	4,573	0	0	Simon Kilbey Low 16/01/2013
Income	(4,672)	(4,716)	(3,537)	(3,887)	(350)	(4,716)	(4,716)	0	0	
Net Expenditure	6	(143)	(107)	(115)	(8)	(143)	(143)	0	0	
R96 PAS Schemes										
Expenditure	1,261	1,500	1,125	1,116	(9)	1,500	1,500	0	0	Simon Kilbey Low 16/01/2013
Income	(1,274)	(1,082)	(812)	(879)	(67)	(1,082)	(1,082)	0	0	0 Variance to date due to additional income to support agreed training programmes.
Net Expenditure	(13)	418	313	237	(76)	418	418	0	0	
TOTAL FOR HR SERVICES										
Expenditure	8,628	8,744	6,558	6,908	350	8,744	8,744	0	0	
Income	(8,637)	(8,255)	(6,192)	(6,650)	(458)	(8,255)	(8,255)	0	0	
Net Expenditure	(9)	489	366	258	(108)	489	489	0	0	Simon Kilbey
Expenditure	681	605	454	455	1	605	605	0	0	
Income	(616)	(616)	(462)	(462)	0	(616)	(616)	0	0	
Net Expenditure	65	(11)	(8)	(7)	1	(11)	(11)	0	0	Juno Begum Low 11/01/2013
TOTAL FOR RESOURCES										
Expenditure	325,713	329,431	247,075	264,529	17,454	329,370	330,431	1,000	0	
Income	(316,964)	(317,621)	(238,219)	(255,121)	(16,902)	(316,560)	(317,621)	0	0	
Net Expenditure	8,749	11,810	8,856	9,408	552	12,810	12,810	1,000	0	8 Director:
Energy Costs (excluding schools, tenants, leaseholders)			0	0	(0)					

CORPORATE MONTHLY BUDGET MONITORING - December 2012

		FULL YEAR										
CORPORATE COSTS & CAPITAL FINANCING		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k	Proposed mitigating action and dates	
CORPORATE COSTS & CAPITAL FINANCING												
	Expenditure	15,855	13,309	9,765	16,048	6,283	12,151	13,309	0	0		
	Income	(2,395)	(2,395)	(1,796)	(1,965)	(169)	(2,395)	(2,395)	0	0		
	Net Expenditure	13,460	10,914	7,969	14,083	6,114	9,756	10,914	0	0		
Contingency and Below the line items												
		(15,461)	(21,638)	(21,638)	0	21,638	(21,178)	(21,638)	0	0		
	Net Expenditure	(2,001)	(10,724)	(13,669)	14,083	27,751	(11,422)	(10,724)	0	0	A Finch	
Energy Costs (excluding schools, tenants, leaseholders)												
				0	0	0	0	0				

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2% to 5% Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CORPORATE MONTHLY BUDGET MONITORING - DECEMBER 2012

DEVELOPMENT & RENEWAL (Housing Revenue Account)

RAG Status
Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

FULL YEAR

Original Budget £'000
Latest Budget £'000
Budget to Date £'000
Actual to Date £'000
Variance to Date £'000
Previous Forecast Outturn £'000
Latest Forecast Outturn £'000
Variance (Latest Budget to Latest Forecast Outturn) £'000
Variance (Previous & Latest Forecast Outturn) %

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	RAG Status
DIRECTLY CONTROLLED INCOME BUDGETS										
Dwelling & Non Dwelling Rents	(66,696)	(66,696)	(50,022)	(50,464)	(442)	(66,398)	(66,635)	61	0	0%
Income										0%
Over 700 Right to Buy applications have been received in the first 9 months of 2012/13, and five sales have taken place. Further sales are anticipated in the last quarter of the year, and THH is forecasting that rental income will be lower than budgeted. RISK: If a large number of Right to Buy applications proceed to the sale stage over the remainder of the year there will be pressures on this budget.										
Net Income	(66,696)	(66,696)	(50,022)	(50,464)	(442)	(66,398)	(66,635)	61	0	0%
Tenant & Leaseholder Service Charges										
Income	(16,861)	(16,861)	(15,170)	(15,844)	(674)	(17,271)	(17,430)	(569)	(0)	0%
The 2011/12 actualisation process has been finalised, and leasehold service charge income is higher than originally anticipated when the budget was set.										
Net Income	(16,861)	(16,861)	(15,170)	(15,844)	(674)	(17,271)	(17,430)	(569)	(0)	0%
INDIRECT INCOME BUDGETS										
Investment Income Received	(190)	(190)	0	0	0	(190)	(156)	34	0	0%
Income										
Vote Budget Manager: Chris Holme Budget Risk: Low										
Net Income	(190)	(190)	0	0	0	(190)	(156)	34	0	0%
General Fund Contributions										
Income	(166)	(166)	0	0	0	(115)	(115)	51	(31)	-31%
Vote Budget Manager: Chris Holme Budget Risk: Low										
Net Income	(166)	(166)	0	0	0	(115)	(115)	51	(31)	-31%
TOTAL INCOME										
Total Income	(83,913)	(83,913)	(65,192)	(66,308)	(1,116)	(83,974)	(84,336)	(423)	(31)	0%
Net Income	(83,913)	(83,913)	(65,192)	(66,308)	(1,116)	(83,974)	(84,336)	(423)	(31)	0%
DIRECTLY CONTROLLED EXPENDITURE BUDGETS										
Repairs & Maintenance	21,410	21,410	16,014	16,893	879	21,567	21,771	361	0	0%
Expenditure										
Vote Budget Manager: Tower Hamlets Homes Budget Risk: High										
Net Expenditure	21,410	21,410	16,014	16,893	879	21,567	21,771	361	0	0%
Supervision & Management										
Expenditure	25,215	25,215	16,145	17,260	1,115	23,922	22,735	(2,480)	(4)	-4%
The year-end projected underspend arises as it is forecast that capital fee income recharged at year-end from capital to revenue will be higher than budgeted. Any underspends within this budget heading will enable revenue resources to be set aside to finance part of the non grant element of the Decent Homes capital programme, as agreed by Cabinet in September 2011 - this is reflected in the increased revenue contribution to capital outlay below. In addition, it is anticipated that during the current financial year the Authority will receive 'one-off' payments totalling approximately £0.5m in respect of the recovery of costs incurred as part of various stock transfers carried out a few years ago.										
Vote Budget Manager: Chris Holme Budget Risk: Low										
Net Expenditure	25,215	25,215	16,145	17,260	1,115	23,922	22,735	(2,480)	(4)	-4%

FULL YEAR

**DEVELOPMENT & RENEWAL
(Housing Revenue Account)**

RAG Status
Explanation of any variance that is considered to be significant and all variances greater than £100k
Proposed mitigating action and dates

	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	
Special Services, Rent Rates & Taxes	17,109	17,109	10,700	9,061	(1,639)	16,690	16,678	(231)	(2)	0
Expenditure										0
Net Expenditure	17,109	17,109	10,700	9,061	(1,639)	16,690	16,678	(231)	(2)	0
INDIRECT EXPENDITURE BUDGETS										
Provision for Bad & Doubtful Debts	900	900	0	0	0	900	900	0	0	0
Expenditure										0
Net Expenditure	900	900	0	0	0	900	900	0	0	0
Capital Financing Charges										
Expenditure	20,771	20,771	0	15,776	15,776	22,195	22,668	1,897	6	0
Net Expenditure	20,771	20,771	0	15,776	15,776	22,195	22,668	1,897	6	0
TOTAL EXPENDITURE										
Expenditure	85,405	85,405	42,859	58,990	16,131	85,274	84,952	(453)	0	0
Net Expenditure	85,405	85,405	42,859	58,990	16,131	85,274	84,952	(453)	0	0
TOTAL NET										
Total Net Expenditure	1,492	1,492	(22,333)	(7,318)	15,015	1,300	616	(876)	(31)	0
Contributions from Reserves										
Income	(1,492)	(1,492)	0	0	0	(1,758)	(1,758)	(266)	18	0
Net Expenditure	(1,492)	(1,492)	0	0	0	(1,758)	(1,758)	(266)	18	0
TOTAL FOR HOUSING REVENUE ACCOUNT										
Total Net Expenditure	(0)	(0)	(22,333)	(7,318)	15,015	(458)	(1,142)	(1,142)	(13)	0

0 It is forecast that the energy budget will underspend by £0.4m due to the fact that when this budget was set it was anticipated that 2012/13 gas & electricity prices would increase by between 20% and 40%, whereas in fact bulk gas prices in 2012/13 will be only 13% higher than in 2011/12, and bulk electricity will be 2% lower. This budget will continue to be closely monitored.

0 Vote Budget Manager: Tower Hamlets Homes
Budget Risk: Medium

0 **RISK:** The first tranche of the Government's Welfare Reforms is already in effect, in relation to changes to non-dependant deductions and Working Tax Credits. Therefore there is a risk that rent collection arrears will increase as a result of these changes, leading to potential pressures on this budget at year-end.

0 Vote Budget Manager: Chris Holme
Budget Risk: Medium

6% The projected overspend is due to the projection that 2012/13 non-dwellings depreciation will be higher than originally anticipated when the budget was set in February. This however, will be matched by a corresponding increase in the amount transferred from the Major Repairs Reserve (below). In addition, it is anticipated that a higher than budgeted revenue contribution to capital outlay will be made, as outlined in 'Supervision & Management' above.

0 Vote Budget Manager: Chris Holme
Budget Risk: High

0 The transfer from the Major Repairs Reserve will increase due to a higher than budgeted non-dwellings depreciation charge (see Capital Financing Charges above).

0 Director: Aman Dalvi

Capital Monitoring Q3

	All Years		In Year - 12/13						FY Total		All Years	
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spent to Q3	Projected Spend	Variance	% Spent Q3	Budget	Projected Spend	Variance		
	A £m	B £m	C £m	D £m	E £m	C - E £m	D/C %	H = F+G £m	I = B+E+H £m	A - I £m		
Children, Schools and Families	92.544	49.907	17.029	9.859	14.983	-2.047	58%	25.605	92.546	0.002		
Communities, Localities and Culture	62.528	42.860	13.007	7.038	11.630	-1.377	54%	6.661	62.529	0.001		
Development & Renewal	34.505	6.642	20.429	1.867	11.325	-9.104	9%	7.435	34.402	-0.103		
Building Schools for the Future	325.889	193.724	73.009	54.459	73.009	0.000	75%	59.156	325.889	0.000		
Resources/Chief Executive's	2.236	2.108	0.128	0.000	0.000	-0.128	0%	0.000	2.236	0.000		
Adults, Health and Wellbeing	0.840	0.158	0.242	0.063	0.202	-0.040	26%	0.440	0.840	0.000		
HRA	245.008	32.279	57.658	21.279	48.849	-8.809	37%	155.071	243.508	-1.500		
Corporate GF provision for schemes under development	30.000	0.000	0.000	0.000	0.000	0.000	0%	30.000	0.000	-30.000		
Grand Total	793.550	327.679	181.502	94.565	159.998	-21.505	52%	284.368	761.951	-31.599		

Quarter 3 Capital Monitoring 2012-13

Key: spend =less than 70% - Orange
 spend = between 70% & 100% - Green
 spend = over 100% - Red

Children, Schools & Families

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D/C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Condition & Improvement	3.804	0.278	1.066	0.699	0.999	-0.067	66%			2.460	3.800	-0.004
Bishop Challoner - Community Facilities	0.600	-	0.600	-	-	-0.600	0%	Scheme not finalised due to number of parties involved. This project has been linked to Lukin Street land purchase.	Linked to land purchase, Lukin Street.	-	0.600	-
Bishop's Square	0.300	-	0.300	0.300	0.300	0.000	100%	One off payment was due and project is completed.		-	0.300	-
Basic Need/Expansion	62.674	25.951	13.576	8.469	13.114	-0.462	62%	Project commencement delayed and currently under development, expenditure will need to be carried forward to 13/14.	Expenditure will need to be carried forward to 13/14.	23.145	62.639	-0.035
Sure Start	3.731	3.705	0.026	0.019	0.025	-0.001	73%			-	3.730	-0.001
Primary Capital Programme	13.339	12.747	0.592	0.281	0.438	-0.154	48%	Projects completed - some final accounts to be agreed - awaiting contractor information.	Contractor information awaited. Payment will be made in 13/14.	-	13.371	0.032
Lukin Street land purchase from Network Rail	0.768	-	0.768	-	-	-0.768	0%	Land deal not yet completed. The project is linked to Bishop Challoner/Diocese of Westminster.	Land deal not yet completed.	-	0.768	-
Osmani - Redevelopment	4.566	4.559	0.007	0.016	0.016	0.009	245%	£15k income has been received from Football Foundation to cover expenditure.	Income received to cover over spent.	-	4.575	0.009
RCCO	0.061	0.051	0.010	-	0.010	-0.000	0%	Contractor in administration the budget is set aside to cover the provision for settlement.		-	0.061	-0.000
Short Breaks	0.213	0.180	0.034	0.034	0.034	0.000	100%	Final payments for 11/12 programme.		-	0.214	0.001
Youth Service (BMX Mile End)	0.601	0.549	0.052	0.040	0.047	-0.005	78%			-	0.601	0.000
ICT	-	-	-	-	-	-	N/A			-	-	-
Other	1.887	1.887	-0.000	-	-	0.000	0%			-	1.887	0.000
CSF TOTAL	92.544	49.907	17.029	9.859	14.983	-2.047	58%			25.605	92.546	0.002

Key: spend = less than 70% - Orange
 spend = between 70% & 100% - Green
 spend = over 100% - Red

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £.100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Communities, Localities & Culture												
Transport												
TfL schemes including safety, cycling and walking	14.600	8.419	4.023	1.915	4.023	0.000	48%	Schemes progressing as per programme.		2.157	14.599	-0.001
Public Realm improvements	0.943	0.933	0.010	0.009	0.009	-0.001	98%	Works Complete.		-	0.942	-0.001
Highway improvement programme	3.000	-	1.000	0.962	1.000	-	96%	Works Complete, awaiting final invoices.		2.000	3.000	-
Developers Contribution	3.252	1.373	0.901	0.372	0.810	-0.091	41%	Schemes progressing as per programme.	Schemes programmed for 2013/14.	0.978	3.250	-0.002
OPTEMS	1.055	0.060	0.491	0.022	0.342	-0.149	4%	Works commissioned to study carried out by Ringway Jacobs as per programme from OPTEMS.	Works will be programmed in 2013/14 after outcome of the study.	0.504	1.056	0.001
Hackney Wick & Fish Island improvements	0.210	-	0.210	0.050	0.210	-	24%	Scheme progressing as per programme.		-	0.210	-
Transport Total	23.060	10.786	6.634	3.330	6.394	-0.240	50%			5.639	23.058	-0.002
Parks												
Millwall Park/Island Gardens	0.206	0.201	0.005	0.002	0.005	0.000	32%	Scheme progressing as per programme.		-	0.206	0.000
Poplar Park	0.200	0.157	0.044	-	0.002	-0.042	0%	Awaiting planning approval.	Awaiting planning approval.	-	0.201	0.001
Schoolhouse Lane Multi Use Ball Games Area	0.100	0.093	0.007	-	-	-0.007	0%	Retention held for any defect and to be completed in 13/14.	Snagging works to be completed in 13/14.	-	0.100	-0.000
Bethnal Green improvements	0.478	0.448	0.030	-	0.030	0.000	0%	Scheme progressing as per programme.		-	0.478	0.000
Victoria Park Masterplan	10.298	8.916	1.382	1.030	1.382	0.000	75%			-	10.298	0.000
Victoria Park - Changing Block Extension & Upgrade	0.325	-	0.325	-	-	-0.325	0%	S106 Funds identified for the works to be completed in Q4.	S106 Funds identified for the works to be completed in Q4.	-	0.325	-
Cotton Street Open Space Landscape improvements	0.097	0.097	-	-	-	-	N/A			-	0.097	0.000
Pennyfields	0.046	-	0.046	-	0.046	-	0%	Delays due to site unavailable until February 2013. Works will be delivered in Q4.		-	0.046	-
Parks Total	11.750	9.913	1.838	1.032	1.465	-0.373	56%			-	11.752	0.002

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 spend = over 100% - Red

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £.100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Culture and major projects												
Brady Centre	0.245	0.243	0.002	0.001	0.002	- 0.000	59% !	Retention payments to be made as soon as the defects rectified.		-	0.245	0.000
Tennis courts	0.116	0.089	0.026	0.014	0.026	- 0.000	55% !	Retention payments to be made.		-	0.115	-0.001
Mile End Leisure Centre - Security Enhancements	0.199	0.198	0.002	-	0.002	0.000	0% !	Retention payments to be made.		-	0.200	0.001
Bartlett Park	0.035	-	0.035	-	0.035	-	0% !	Manged with TfL scheme, progressing as per programme		-	0.035	-
Mile End Stadium Track resurfacing	0.244	0.173	0.072	0.066	0.072	0.000	92% ✔	Retention payments to be cleared.		-	0.245	0.001
Public Art Projects	0.250	-	0.250	0.007	0.010	- 0.240	3% !	Delays due to change in project manager. Location to be agreed with the developer		-	0.250	-
Mile End Park Capital	0.219	0.114	0.040	0.020	0.040	0.000	50% !	Scheme progressing as per programme		0.065	0.219	0.000
Bancroft Library	0.145	-	0.145	-	0.080	- 0.065	0% !	Delays in appointing the preferred bidder. Further funds still to be identified and PID to be written.		-	0.145	-
Bancroft Library Phase 2b	0.500	0.031	0.469	0.055	0.086	- 0.383	12% !	Delays in appointing the preferred bidder.		-	0.500	-0.000
Watney Market Ideas Store	4.151	1.386	2.766	2.058	2.765	- 0.001	74% ✔			-	4.151	-0.000
Culture - LPP	0.255	0.246	0.008	-	0.009	0.001	0% !	Delays in appointing the preferred bidder. The scheme is jointly managed with Phase 2 of Bancroft Library.		-	0.255	0.000
Major Projects - LPP	18.067	17.973	0.095	0.064	0.095	0.000	67% !	Scheme progressing as per programme.		-	18.068	0.001
Banglatown Art Trail & Arches	2.020	1.403	0.025	0.004	0.025	-	17% !	Scheme progressing as per programme.		0.592	2.020	-
Culture and Major projects total	26.446	21.855	3.935	2.290	3.247	- 0.688	58% !			0.657	26.447	0.001

Key: spend = less than 70% - Orange
 spend = between 70% & 100% - Green
 spend = over 100% - Red

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £.100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Other												
CCTV Improvement and Enhancement	0.300	-	0.300	0.276	0.300	-	92% ✔	Scheme progressing as per programme.		-	0.300	-
Generators @ Mulberry Place & Anchorage Hse	0.250	0.239	0.011	0.002	0.011	0.000	14% !	Works on hold due to dispute with contractor.		-	0.250	-0.000
Litter Bins	0.150	-	0.150	0.109	0.150	-	72% ✔			-	0.150	-
Essential Health & Safety	0.280	0.017	0.063	-	0.063	0.000	0% !	Works to Chicksand due to commence shortly and expected to be completed in Q4.		0.200	0.280	0.000
Contaminated land survey and works	0.291	0.050	0.077	-	-	-0.077	0% !	Revised Project plan following Strategy approval at Cabinet.		0.165	0.292	0.000
Other Total	1.271	0.306	0.600	0.387	0.524	-0.076	64% !			0.365	1.272	0.001
CLC TOTAL	62.528	42.860	13.007	7.038	11.630	-1.377	54% !			6.661	62.529	0.001

Key: spend = less than 70% - Orange
 spend = between 70% & 100% - Green
 spend = over 100% - Red

[Development & Renewal](#)

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Millennium Quarter	0.491	0.007	0.384	0.054	0.384	-0.000	14%	Section 106 Funded Scheme. Expenditure is expected to be in line with the budget by the end of the financial year.		0.100	0.491	-0.000
Bishops Square	0.264	0.114	0.150	-0.000	0.004	-0.146	0%	Section 106 Funded Scheme. No further expenditure is expected to be incurred in 2012-13, with resources slipping into 2013-14.		-	0.264	0.000
Town Centre & High Street Regeneration	0.208	0.061	0.147	-	0.147	0.000	0%	English Heritage and Section 106 Funded Scheme. Expenditure is expected to be in line with the budget by the end of the financial year.		-	0.208	0.000
Whitechapel Centre	0.067	0.062	0.005	0.007	0.007	0.002	136%	Final phase payments have been made which slightly exceed the anticipated budget by approximately £2,000.		-	0.069	0.002
Regional Housing Pot	7.080	0.850	3.230	0.083	0.110	-3.120	3%	Cabinet approved the proposed grant funded contract for the St Clement's Hospital site with the GLA in September 2012. Development partners have now been procured, however planning permission is still being sought. Once approved, in accordance with the grant contract with the GLA, the funding of £5.5 million will be released to the GLA. This is now expected to be early in the 2013-14 financial year.		3.000	7.080	0.000
Affordable Housing Measures	5.675	-	2.900	-	-	-2.900	0%	Potential schemes are being evaluated. February 13 2013. Cabinet will consider a scheme to utilised £1.7 million of these allocated resources.		2.775	5.675	-
High Street 2012	8.453	3.701	4.653	0.929	2.194	-2.459	20%	The High Street 2012 project is now scheduled to be completed by December 2013. Resources have been slipped accordingly in agreement with the external funding partners.		0.100	8.453	-0.000
Disabled Facilities Grant	3.440	0.991	0.989	0.649	0.989	-0.000	66%	The final outturn is expected to be in line with the budget. The spend to date (66%) is consistent with the profile of the grant commitments that have been entered into.		1.460	3.440	-0.000
Private Sector Improvement Grant	1.300	0.785	0.515	0.144	0.190	-0.325	28%	Lower than anticipated demand for funding. Resources are ringfenced to finance these grants and will therefore be slipped into 2013-14, along with any commitments.		-	1.300	-0.000

Key: spend = less than 70% - Orange
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 spend = over 100% - Red

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Genesis Housing	0.363	-	0.363	-	0.363	-	0%	It is anticipated that the Local Authority Grant payment to Gemini Housing Group will be fully paid in 2012-13. The contribution will be paid in accordance with HCA grant conditions.		-	0.363	-
Installation of Automatic Energy Meters	0.200	0.051	0.149	0.001	0.045	-0.104	1%	The scheme is projected to underspend, although further costs are anticipated to be incurred prior to March 2013. The overall scheme is being reviewed with the potential that unapplied resources can be made available to fund other priorities.		-	0.096	-0.104
Facilities Management (DDA)	0.074	0.021	0.053	-	0.002	-0.051	0%	No further expenditure expected to be incurred in 2012-13. However, commitments will be carried forward into 2013-14.		-	0.074	-0.000
New Energy Efficiency Programme	0.190	-	0.190	-	0.190	-	0%	Energy audits of key buildings have identified required energy saving measures with full expenditure to be incurred by the end of the financial year in accordance with grant conditions.		-	0.190	-
Bromley by Bow Station Upgrade - Section 106	3.500	-	3.500	-	3.500	-	0%	Section 106 resources to be passported to Transport for London. Funds are expected to be transferred by 1 March 2013.		-	3.500	-
Wellington Way Health Centre - Section 106	3.200	-	3.200	-	3.200	-	0%	Section 106 resources to be passported to NHS. Planning permission is awaited with funds expected to be transferred by 31 March 2013.		-	3.200	-
D&R TOTAL	34.505	6.642	20.429	1.867	11.325	-9.104	9%			7.435	34.402	-0.103

Key: spend = less than 70% - Orange
 spend = between 70% & 100% - Green
 spend = over 100% - Red

	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £.100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
BSF Design and Build Schemes	300.978	184.388	68.494	51.433	68.495	0.001	75%			49.771	302.654	1.677
ICT infrastructure schemes	21.000	8.045	3.512	2.500	3.512	0.000	71%			8.413	19.970	-1.030
Wave 5 BSF (previously LPP)	3.911	1.290	1.003	0.527	1.002	-0.001	53%	Expected to be in line with overall budget by year end.		0.972	3.264	-0.647
BSF Total	325.889	193.724	73.009	54.459	73.009	-0.000	75%			59.156	325.889	-0.000

[Buildings Schools for the Future](#)


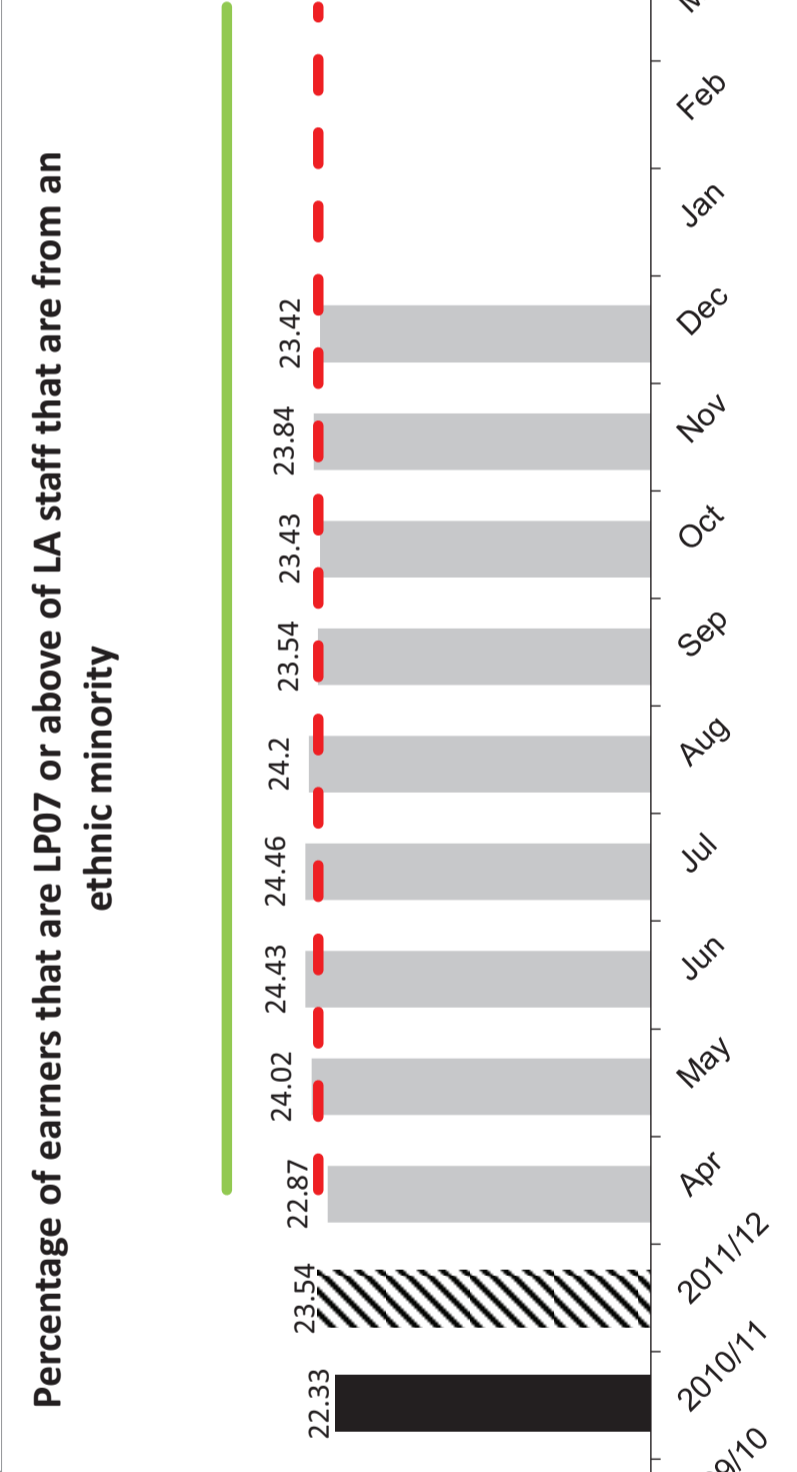
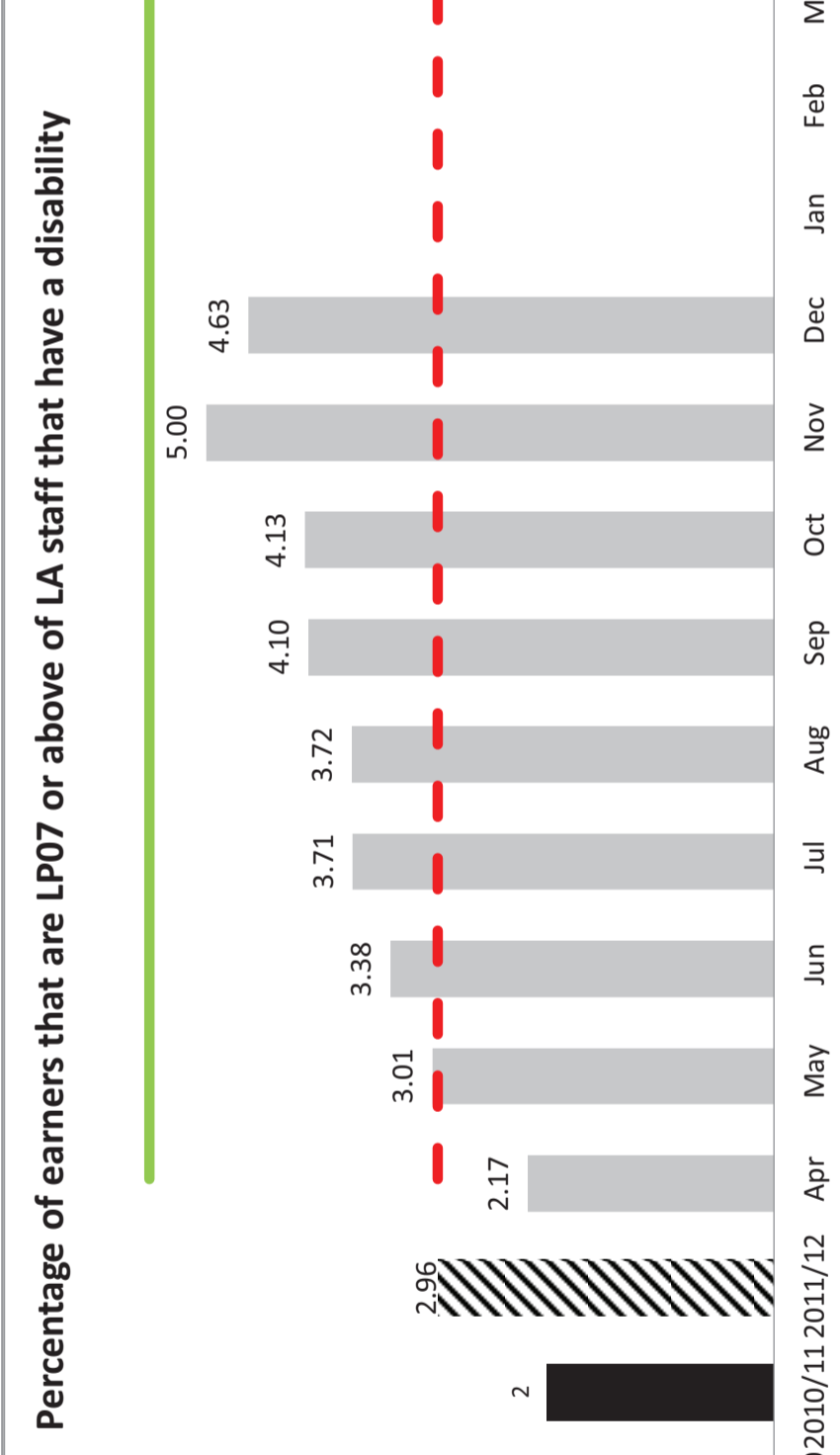
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	All Years		In Year - 12/13					FY Total		All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE	REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend	Variance
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%	Please comment where Projected Variance is £100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H	A - I
£m	£m	£m	£m	£m	£m	£m	%			£m	£m	£m
Decent Homes Backlog	42.021	14.227	19.020	12.027	19.020	- 0.000	63%	Expenditure in the first three quarters has met the requirements of the GLA to maximise grant funding (£11 million in total for 2012-2013). However, changes to the procurement process has meant that expenditure during 2012-13 has had to be reprofiled with a realistic spend in the range of £19,020 million. Apart from the GLA grant element, the resources are not time limited and will be carried forward into later years of the programme, and it is anticipated that works carried forward will be undertaken early in 2013-14.	Please comment where Projected Variance is £100k or greater, or >10% variance from budget (whichever is	8.774	42.021	- 0.000
Housing Capital Programme	25.797	8.220	17.578	1.653	13.400	- 4.178	9%	Slippage of schemes into 2013-14, including the delay of the Lister and Treeves Houses decent homes works. In addition, the budget includes a contingency of £1 million which is not likely to be fully utilised.		-	24.298	- 1.499
Ocean Estate Regeneration	19.006	-	12.819	6.752	11.700	- 1.119	53%	Due to delay in Ocean programme, works scheduled to 2012-13 will complete in QTR 1 of 2013-14. There is expected slippage of expenditure into 2013-14.		6.187	19.006	0.000
Notional Residual Decent homes Capital Profiling - In Development	107.470	-	-	-	-	-	N/A	Cabinet in January 2013 approved the adoption of Capital Estimates totalling £71 million for the year 3 and 4 decent homes programme. These approvals will be incorporated into future monitoring returns.		107.470	107.470	-
Resources available - Non Decent homes Schemes to be developed	31.726	-	1.673	-	1.673	-	0%	The final contract sum is being negotiated with the contractor, with final payment anticipated before March 2013.		30.053	31.726	-
Council Housebuilding Initiative	4.568	4.012	0.556	- 0.162	0.556	0.000	-29%	This budget relates to the repurchase of leasehold properties within the Blackwall Reach area. On-going negotiations are taking place to acquire properties, but the resources are flexible between years and can be reprofiled as necessary.		-	4.568	- 0.000
Blackwall Reach	14.420	5.821	6.012	1.008	2.500	- 3.512	17%			2.587	14.420	- 0.000
HRA Total	245.008	32.279	57.658	21.279	48.849	- 8.809	37% 			155.071	243.508	- 1.500

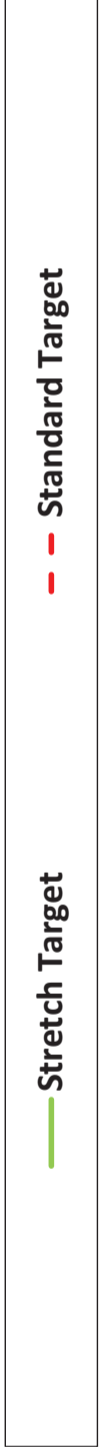
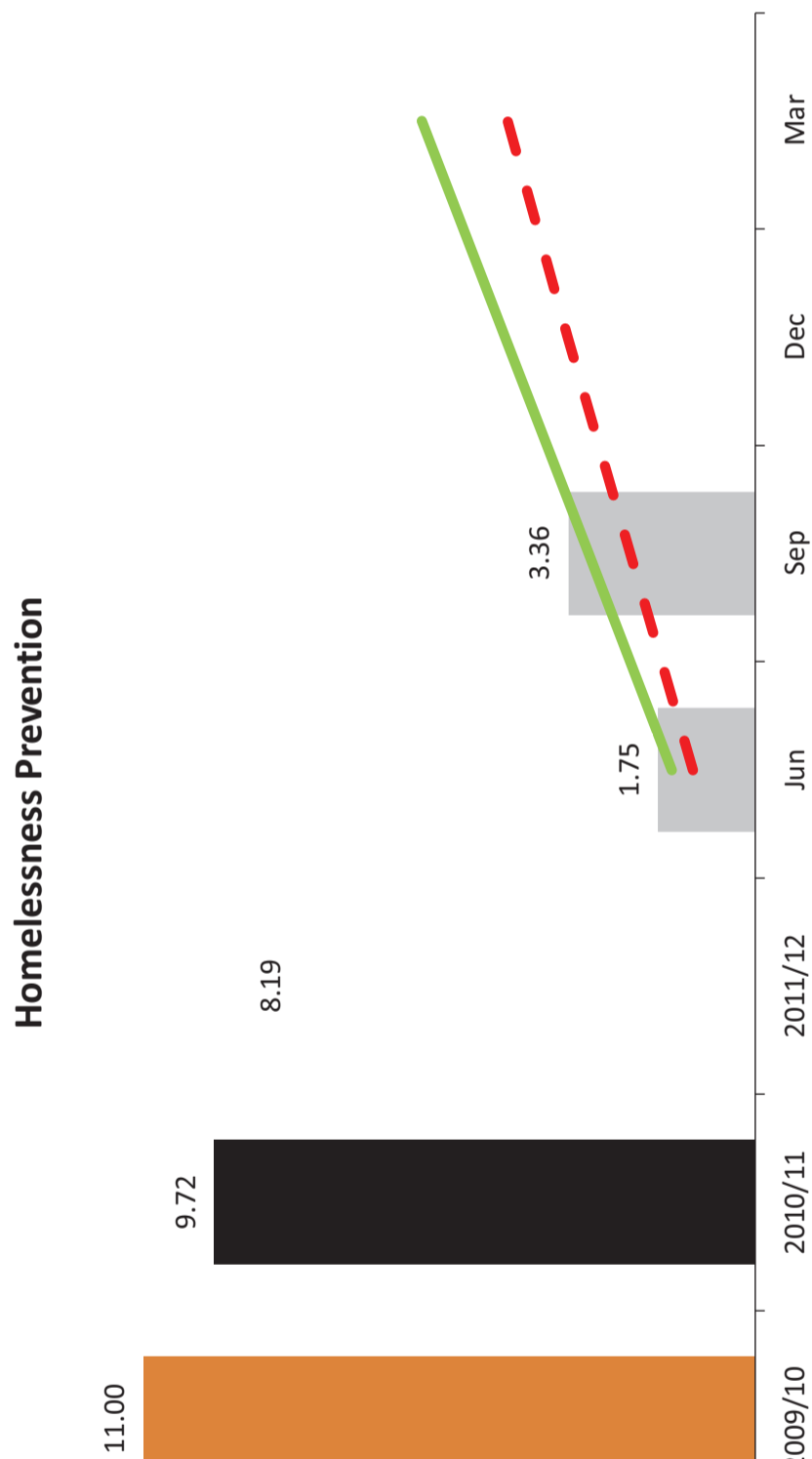
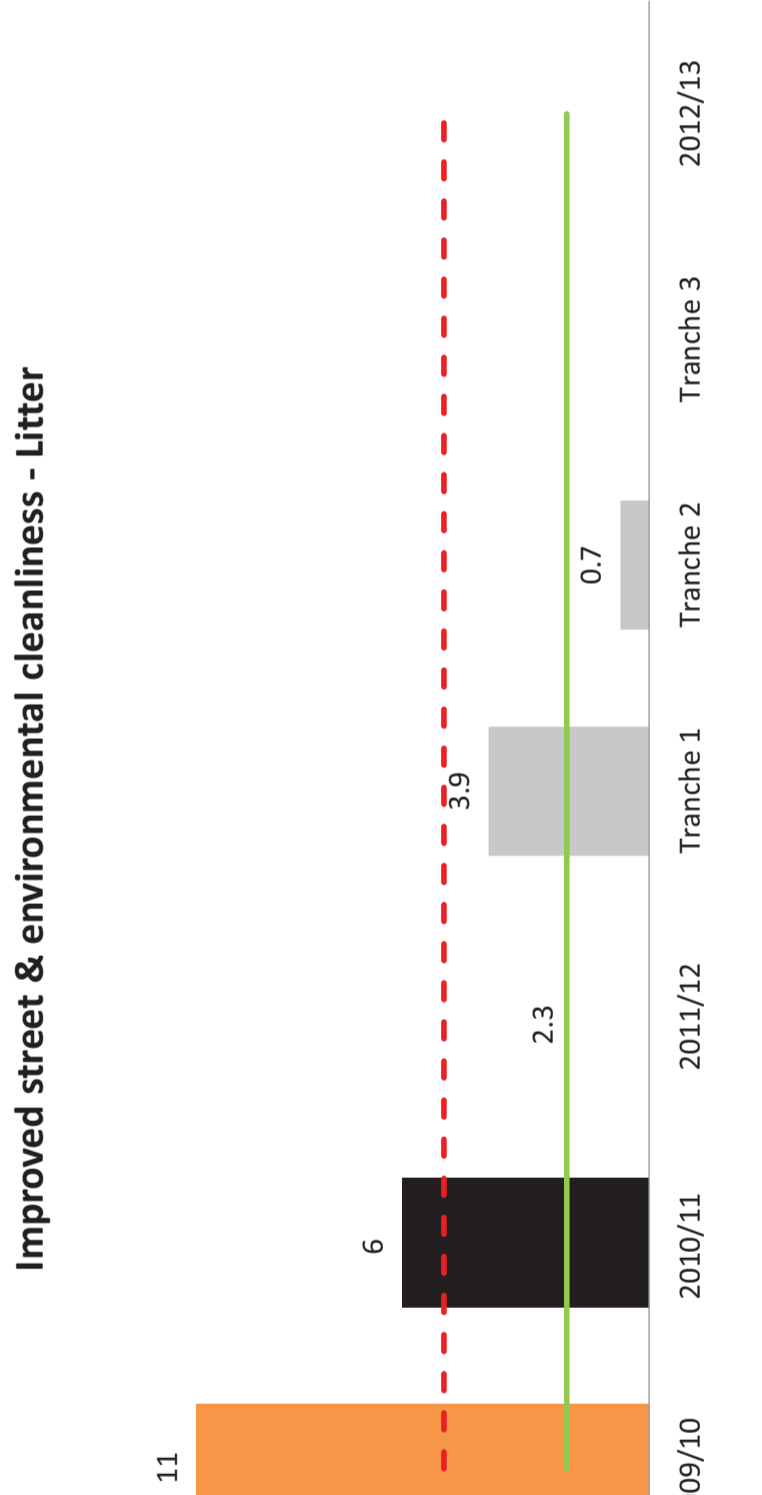
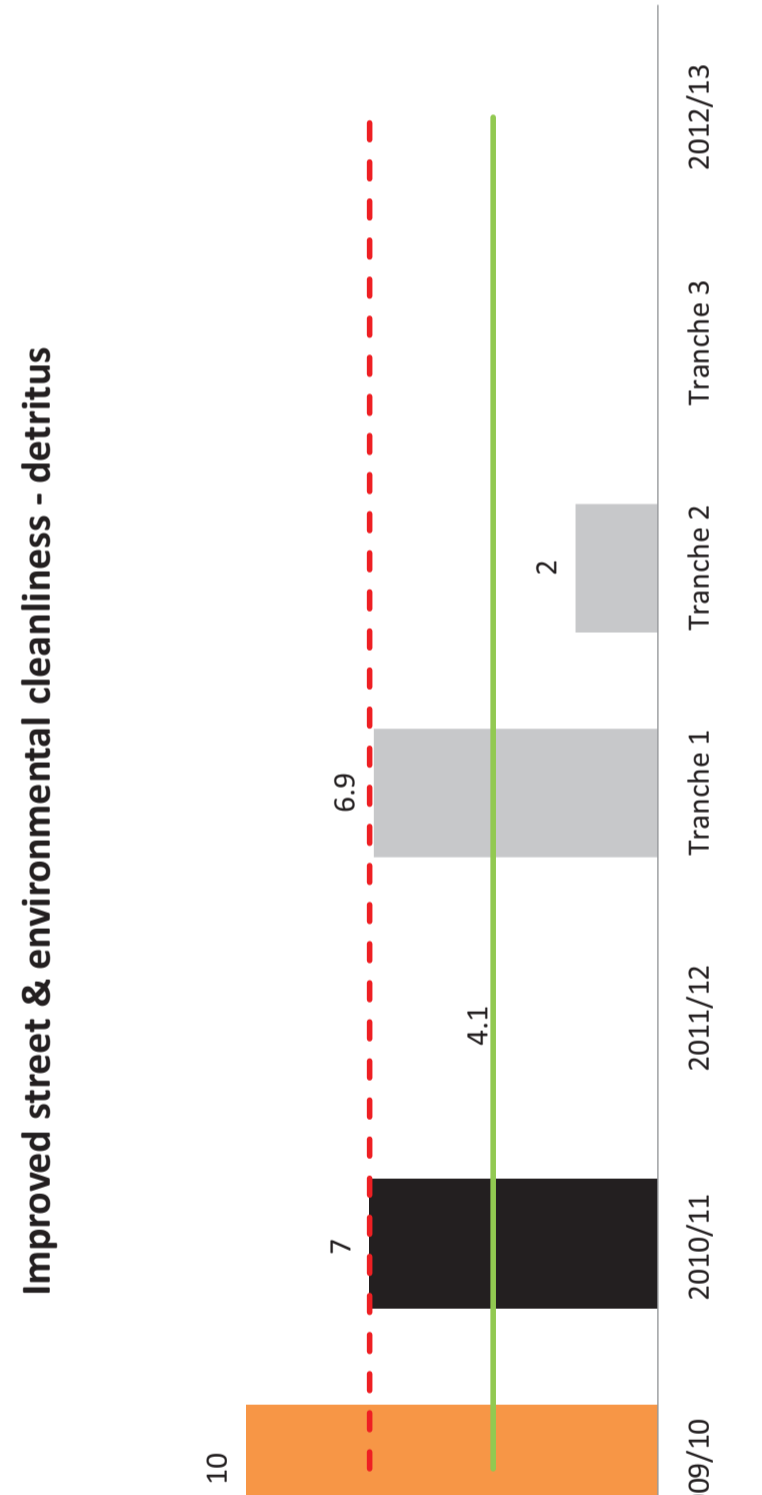
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	All Years			In Year - 12/13					FY Total	All Years		
	Approved Budget	Spend to 31st March	Revised Budget 12/13	Spend to Q3	Projected Spend	Projected Variance	% Spent Q3	REASONS FOR VARIANCES TO DATE		REASONS FOR PROJECTED VARIANCES	Budget	Projected Spend
	A	B	C	D	E	C - E	D / C	Please comment where % Budget Spent is outside the range 65-85%		Please comment where Projected Variance is £.100k or greater, or >10% variance from budget (whichever is	H = F+G	I = B+E+H
£m	£m	£m	£m	£m	£m	£m	%		£m	£m	Variance	
Resources & Chief Exec's												
ICT - Software Licences	0.862	0.862	-0.000	-	-	0.000	0%			-	0.862	0.000
Priority Service Remediation /Backup Expansion	0.220	0.092	0.128	-	-	-0.128	0%	Cost this year is being funded from elsewhere, further work is required in 2013-14. This fund will be fully utilised.		-	0.220	0.000
Accommodation Strategy	1.154	1.154	-0.000	-	-	0.000	0%			-	1.154	0.000
TOTAL CHIEF EXEC/RESOURCES	2.236	2.108	0.128	-	-	-0.128	0%			-	2.236	0.000
Adults Health & Wellbeing												
Mental Health services	0.137	0.080	0.057	0.010	0.057	0.000	18%	Budget committed December 2012. Actual expenditure met by March 2013.		-	0.137	0.000
Safety Works	-	-	-	-	-	-	N/A			-	-	-
Improving the Care Home Environment for Older People	0.020	-	0.020	0.017	0.020	-	84%			-	0.020	-
Efficiency Project - System/technology	0.078	0.078	-	0.011	-	-	N/A			-	0.078	0.000
Tele Care/Telehealth Equipment	0.300	-	0.100	0.025	0.060	-0.040	25%	The project go-live date was postponed from June to November 2012 to avoid the Olympics period. This resulted in an underspend on the new range of assistive technology devices.		0.200	0.300	-
Ronald Street Roof Replacement	0.065	-	0.065	-	0.065	-	0%	Delays on programming due to structural investigations. Roof replacement programmed to start 21st Jan - complete 22nd Feb. Expenditure met by March 2013.		-	0.065	-
Development of Learning Disability Hubs	0.240	-	-	-	-	-	N/A			0.240	0.240	-
AHWP TOTAL	0.840	0.158	0.242	0.063	0.202	-0.040	26%			0.440	0.840	0.000
Corporate GF provision for Schemes under development	30.000	-	-	-	-	-	N/A			30.000	-	-30.000
Total	793.550	327.679	181.502	94.565	159.998	-21.505	52%			284.368	761.951	-31.599

Description		Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)								
One Tower Hamlets														
<p>Customer Access Overall Satisfaction</p> <p>Measured in: % Good Performance: Higher</p>	<table border="1"> <caption>Customer Access Overall Satisfaction</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2010/11</td> <td>87</td> </tr> <tr> <td>2011/12</td> <td>90.48</td> </tr> </tbody> </table>	Year	Value	2010/11	87	2011/12	90.48	92	92	90.48	AMBER	↔		
Year	Value													
2010/11	87													
2011/12	90.48													
<p>The month-on-month upward trend noted in September has been sustained to give an improved figure of 90.48% satisfaction for the October-December quarter. Satisfaction survey take-up remains high and further staff training initiatives in the fourth quarter should see a continuation of this trend.</p>														
<p>Number of working days/shifts lost to sickness absence per employee (nr)</p> <p>Measured in: Number (the aggregate of working days lost due to sickness absence divided by the average number of FTE staff) Good Performance: Lower</p>	<table border="1"> <caption>Number of working days/shifts lost to sickness absence per employee</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>8.8</td> </tr> <tr> <td>2010/11</td> <td>7.9</td> </tr> <tr> <td>2011/12</td> <td>7.17</td> </tr> </tbody> </table>	Year	Value	2009/10	8.8	2010/11	7.9	2011/12	7.17	6.5	6.5	7.17	RED	↔
Year	Value													
2009/10	8.8													
2010/11	7.9													
2011/12	7.17													
<p>This outturn is the latest available and relates to November data. This is 0.68 days above the target of 6.5 days and an increase of 0.04 days compared to the previous month. Short term absence has increased from 3.52 to 3.59 days and long term has decreased from 3.61 to 3.58 days.</p> <p>The number of days lost to sickness absence per employee has stabilised. The Corporate and Directorate Absence Management Panels will continue to develop local targets for service areas in order to ensure sickness cases are dealt with consistently and robustly. Specific action is being developed in respect of sickness returns. Sickness reporting and sickness management are areas which are being looked at as part of the adoption of improved HR IT systems.</p> <p>Tower Hamlets is in the top quartile in London for this indicator.</p>														
<p>Percentage of LP07 or above Local Authority staff that are women (%)</p> <p>Measured in: % Good Performance: Higher</p>	<table border="1"> <caption>Percentage of LP07 or above Local Authority staff that are women</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>50</td> </tr> <tr> <td>2010/11</td> <td>46.34</td> </tr> <tr> <td>2011/12</td> <td>48.23</td> </tr> </tbody> </table>	Year	Value	2009/10	50	2010/11	46.34	2011/12	48.23	50	50	46.91	RED	↔
Year	Value													
2009/10	50													
2010/11	46.34													
2011/12	48.23													
<p>Although this quarter shows an increase from 46.21% in the previous quarter, performance remains below target. It is planned that the Navigate programme, the new career development initiative, will positively impact on performance. Following recent recruitment, 54% of those successfully nominated to the management development pool were women.</p>														

Description		Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)																
<p>Percentage of LP07 or above Local Authority staff that are from an ethnic minority (%)</p> <p>Measured in: % Good Performance: Higher</p>	 <table border="1"> <caption>Percentage of earners that are LP07 or above of LA staff that are from an ethnic minority</caption> <thead> <tr> <th>Year</th> <th>Value (%)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>17</td></tr> <tr><td>2010/11</td><td>22.33</td></tr> <tr><td>2011/12</td><td>23.54</td></tr> <tr><td>2012/13 (Actual)</td><td>23.56</td></tr> <tr><td>2012/13 (Target)</td><td>30</td></tr> <tr><td>2012/13 (Standard Target)</td><td>23.56</td></tr> <tr><td>2012/13 (Stretch Target)</td><td>30</td></tr> </tbody> </table>	Year	Value (%)	2009/10	17	2010/11	22.33	2011/12	23.54	2012/13 (Actual)	23.56	2012/13 (Target)	30	2012/13 (Standard Target)	23.56	2012/13 (Stretch Target)	30	30	30	23.56	AMBER	↔
Year	Value (%)																					
2009/10	17																					
2010/11	22.33																					
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2012/13 (Target)	30																					
2012/13 (Standard Target)	23.56																					
2012/13 (Stretch Target)	30																					
<p>Percentage of LP07 or above Local Authority staff who have a disability (excluding those in maintained schools) (%)</p> <p>Measured in: % Good Performance: Higher</p>	 <table border="1"> <caption>Percentage of earners that are LP07 or above of LA staff that have a disability</caption> <thead> <tr> <th>Year</th> <th>Value (%)</th> </tr> </thead> <tbody> <tr><td>2009/10</td><td>2</td></tr> <tr><td>2010/11</td><td>2</td></tr> <tr><td>2011/12</td><td>2.96</td></tr> <tr><td>2012/13 (Actual)</td><td>4.59</td></tr> <tr><td>2012/13 (Target)</td><td>5.5</td></tr> <tr><td>2012/13 (Standard Target)</td><td>4.59</td></tr> <tr><td>2012/13 (Stretch Target)</td><td>5.5</td></tr> </tbody> </table>	Year	Value (%)	2009/10	2	2010/11	2	2011/12	2.96	2012/13 (Actual)	4.59	2012/13 (Target)	5.5	2012/13 (Standard Target)	4.59	2012/13 (Stretch Target)	5.5	5.5	5.5	4.59	AMBER	↑
Year	Value (%)																					
2009/10	2																					
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Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
<p>Great Place to Live</p>					
<p>Number of affordable homes delivered (gross)</p> <p>Measured in: Number (the sum of social rent housing and intermediate housing - low cost home ownership and intermediate rent) Good Performance: Higher</p>		<p>817</p>	<p>612</p>	<p>332</p> <p>RED</p>	<p>↓</p> <p>Three schemes have been completed this quarter providing a total of 44 units. A number of other schemes due in Quarter 3 have now slipped to Quarter 4. Performance is therefore below the quarter's targets but the overall annual forecast remains at 580 for the year, which is 97% of the standard target of 600 units.</p> <p>Major housing schemes take a number of months or years to complete and it is difficult to predict exactly in which month they will be completed. Nonetheless, we are confident that Tower Hamlets will remain a top performer nationally for this measure and the Mayor's target of 4,000 affordable homes will be delivered. Work is on-going with Registered Partners to ensure that issues are dealt with in a timely manner so that all schemes complete on time.</p>
<p>Number of social rented housing completions for family housing (gross figures only)</p> <p>Measured in: Number (a count of the number of affordable housing - local authority, housing associations, and co-operative tenants. Family housing is 3 bedrooms or more) Good Performance: Higher</p>		<p>225</p>	<p>168</p>	<p>69</p> <p>RED</p>	<p>↓</p> <p>In line with the decline in overall affordable homes delivered, this measure is also below the quarterly target. This is due to reprofiling of schemes; some schemes were in fact delivered early and fell into 2011/12 and others have been delayed into 2013/14. The Council is continuing to work with its partners to ensure that, where possible, all schemes complete on time. We are confident that Tower Hamlets will remain a top performer nationally for this measure.</p>
<p>The number of overcrowded families rehoused, lets to overcrowded households</p> <p>Measured in: Number (count of lets to overcrowded housing applicants and tenants of CHR partner landlords lacking one or more bedrooms) Good Performance: Higher</p>		<p>1200</p>	<p>900</p>	<p>808</p> <p>AMBER</p>	<p>↓</p> <p>The downward direction of travel has been primarily due to an overall reduction in the number of lets this year, when compared to last year's figures. In addition, other cases with higher priority, such as homeless households, are being let to while not necessarily being overcrowded. It is projected that there will be 2,000 lets this year, compared to 2,703 last year. Based on current analysis and recent performance, if the number of lets to overcrowded applicants increase during the next few months we are likely to achieve the standard target of 1,000 lets to overcrowded applicants.</p>

Description		Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
<p>The number of households who considered themselves as homeless, who approached the local authority's housing advice service(s), and for whom housing advice casework intervention resolved their situation.</p> <p>Measured in: The number of cases assisted through successful casework intervention divided by the number of thousand households in the local authority area. Good Performance: Higher</p>		6	3	3.36	GREEN	↓
<p>Level of street and environmental cleanliness - litter (%)</p> <p>Measured in % Good performance: Lower</p>		2	2	0.7	GREEN	↑
<p>Level of street and environmental cleanliness - debris (%)</p> <p>Measured in % Good performance: Lower</p>		4	4	2	GREEN	↑

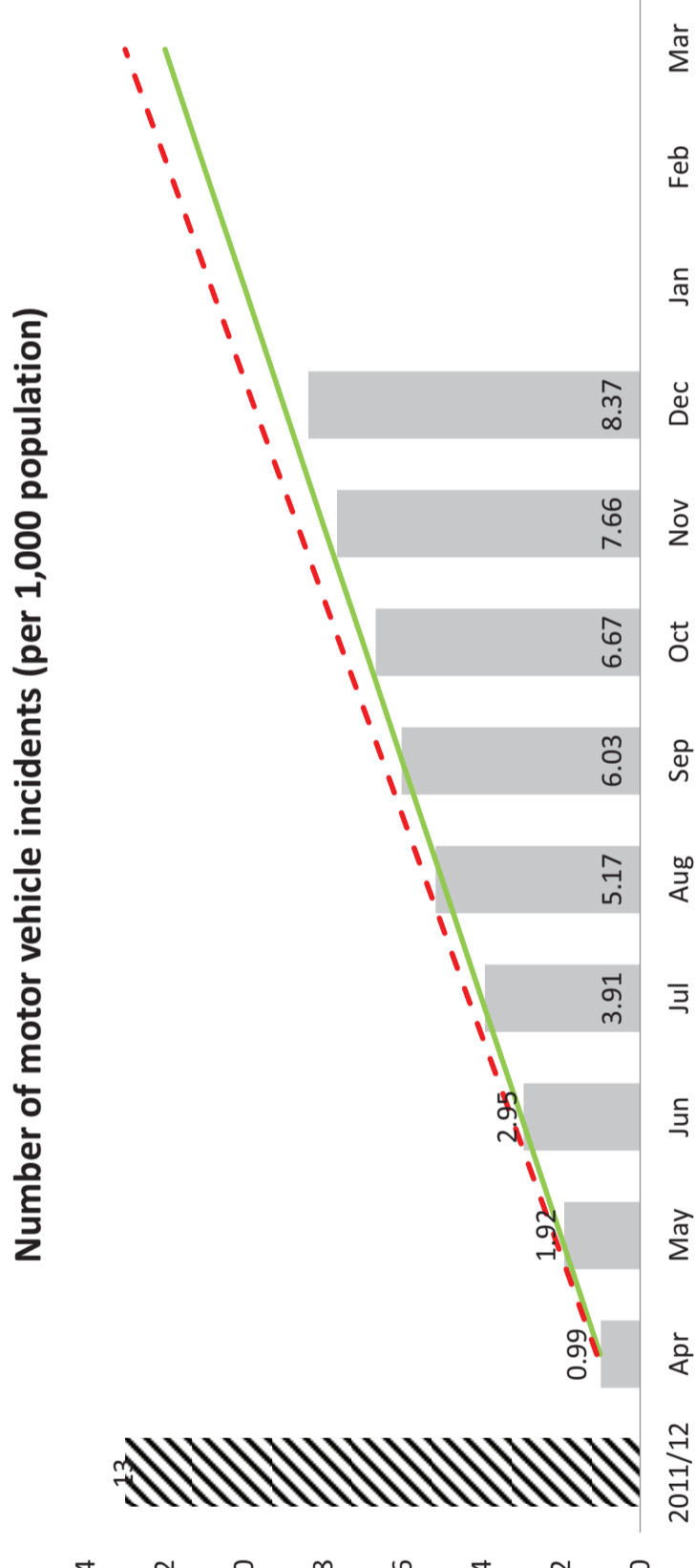
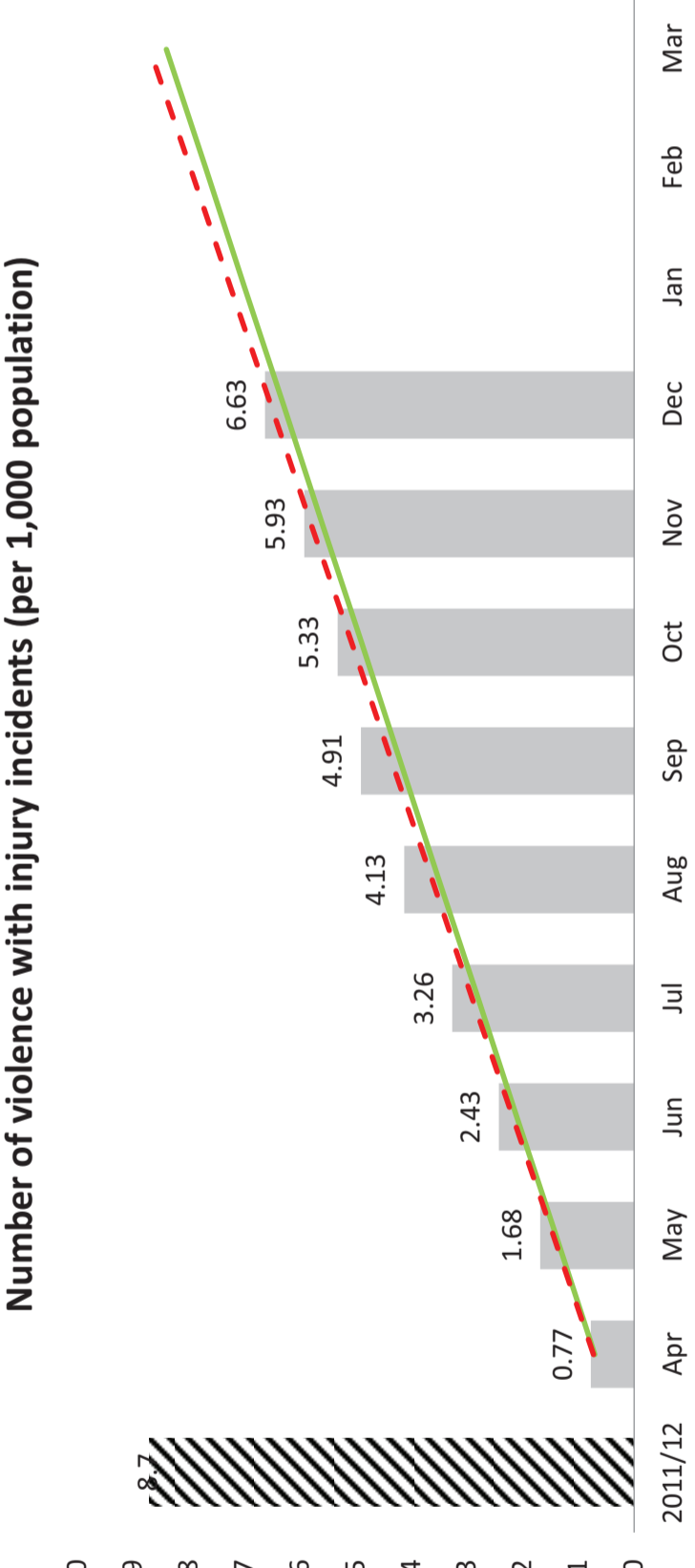
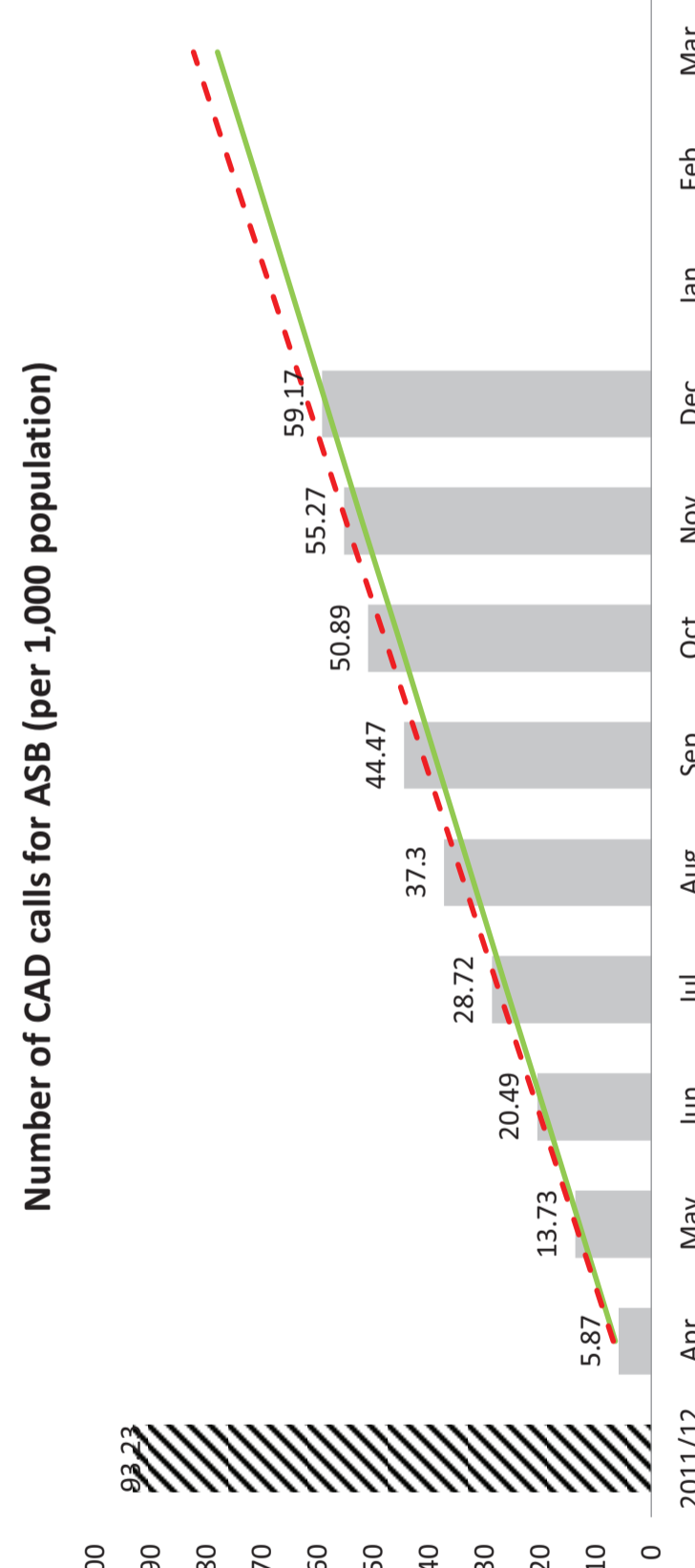
Description		Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)										
<p>Improved street and environmental cleanliness - graffiti (%)</p> <p>Measured in % Good performance: Lower</p>	<table border="1"> <caption>Improved street & environmental cleanliness - Graffiti</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>20</td> </tr> <tr> <td>2010/11</td> <td>8</td> </tr> <tr> <td>2011/12</td> <td>6</td> </tr> <tr> <td>2012/13</td> <td>12.4</td> </tr> </tbody> </table>	Year	Value	2009/10	20	2010/11	8	2011/12	6	2012/13	12.4	6	6	12.4	RED	↗
Year	Value															
2009/10	20															
2010/11	8															
2011/12	6															
2012/13	12.4															
<p>Improved street and environmental cleanliness - fly-posting (%)</p> <p>Measured in % Good performance: Lower</p>	<table border="1"> <caption>Improved street & environmental cleanliness - Fly-posting</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>8</td> </tr> <tr> <td>2010/11</td> <td>3</td> </tr> <tr> <td>2011/12</td> <td>2</td> </tr> <tr> <td>2012/13</td> <td>4.6</td> </tr> </tbody> </table>	Year	Value	2009/10	8	2010/11	3	2011/12	2	2012/13	4.6	2	2	4.6	RED	↗
Year	Value															
2009/10	8															
2010/11	3															
2011/12	2															
2012/13	4.6															
<p>Percentage of household waste sent for reuse, recycling and composting</p> <p>Measured in % Good performance: Higher</p>	<table border="1"> <caption>Percentage of household waste sent for reuse, recycling & composting</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>26.5</td> </tr> <tr> <td>2010/11</td> <td>27.3</td> </tr> <tr> <td>2011/12</td> <td>26.8</td> </tr> <tr> <td>2012/13</td> <td>26.5</td> </tr> </tbody> </table>	Year	Value	2009/10	26.5	2010/11	27.3	2011/12	26.8	2012/13	26.5	29	29	26.52	RED	↔
Year	Value															
2009/10	26.5															
2010/11	27.3															
2011/12	26.8															
2012/13	26.5															

Description		Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)											
Prosperous Community																	
<p>A Level Average Points Score per student in Tower Hamlets. Measured in % Good performance: Higher</p>	<table border="1"> <caption>Improving A Level attainment - A Level Average Points Score per student in Tower Hamlets</caption> <thead> <tr> <th>Year</th> <th>Score</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>631</td> </tr> <tr> <td>2010/11</td> <td>637</td> </tr> <tr> <td>2011/12</td> <td>642.4</td> </tr> <tr> <td>2012/13</td> <td>644.9</td> </tr> </tbody> </table>	Year	Score	2009/10	631	2010/11	637	2011/12	642.4	2012/13	644.9	700	700	644.9	AMBER	↔	
Year	Score																
2009/10	631																
2010/11	637																
2011/12	642.4																
2012/13	644.9																
<p>The final A-Level Average Point Score per learner is 644.9 for the academic year 2011/12 (financial year 2012/13). This is a 2.5 point increase on the previous year (642.4); placing us above the standard target of 642.4, but below the stretch target of 700. Although we are below the national average of 733, we continue to narrow the gap between the national and local average, which has decreased from 103.5 in 2010/11 to 88.1 this year.</p>	<p>Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths. Measured in % Good performance: Higher</p>	<table border="1"> <caption>Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths</caption> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>45.8</td> </tr> <tr> <td>2010/11</td> <td>51.8</td> </tr> <tr> <td>2011/12</td> <td>61.4</td> </tr> <tr> <td>2012/13</td> <td>61.8</td> </tr> </tbody> </table>	Year	Percentage	2009/10	45.8	2010/11	51.8	2011/12	61.4	2012/13	61.8	64.1	64.1	61.8	AMBER	↔
Year	Percentage																
2009/10	45.8																
2010/11	51.8																
2011/12	61.4																
2012/13	61.8																
<p>The provisional results were reported in Q2. The confirmed results were released in January 2013. In the academic year 2011/12 (financial year 2012/13) 61.8% of KS4 students achieved 5+ A*-C GCSEs (or equivalent), including English and Maths GCSEs. This is a slight increase compared to the previous year's figure of 61.4%, but 2.9ppt below our target of 64.1%. Tower Hamlets performs above the national average of 59% and ranks 16th amongst London Boroughs.</p>	<p>Achievement at level 4 or above in both English and Maths at Key Stage 2. Measured in % Good performance: Higher</p>	<table border="1"> <caption>Achievement at level 4 or above in both English and Maths at Key Stage 2</caption> <thead> <tr> <th>Year</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>74</td> </tr> <tr> <td>2010/11</td> <td>76</td> </tr> <tr> <td>2011/12</td> <td>76</td> </tr> <tr> <td>2012/13</td> <td>82</td> </tr> </tbody> </table>	Year	Percentage	2009/10	74	2010/11	76	2011/12	76	2012/13	82	78	78	82	GREEN	↑
Year	Percentage																
2009/10	74																
2010/11	76																
2011/12	76																
2012/13	82																
<p>The final result for achievement at level 4 or above in both English and Maths at Key Stage 2 in 2012/13 (academic year 2011/12) is 82%. This exceeds the target and is a significant improvement from the previous year. Tower Hamlets is above the national average result of 80%.</p>																	

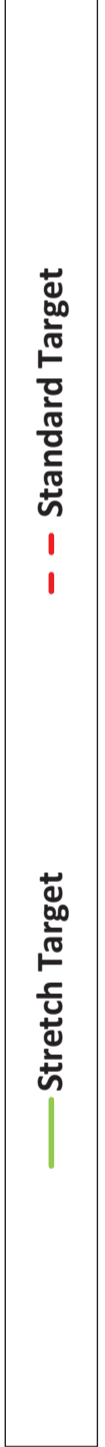
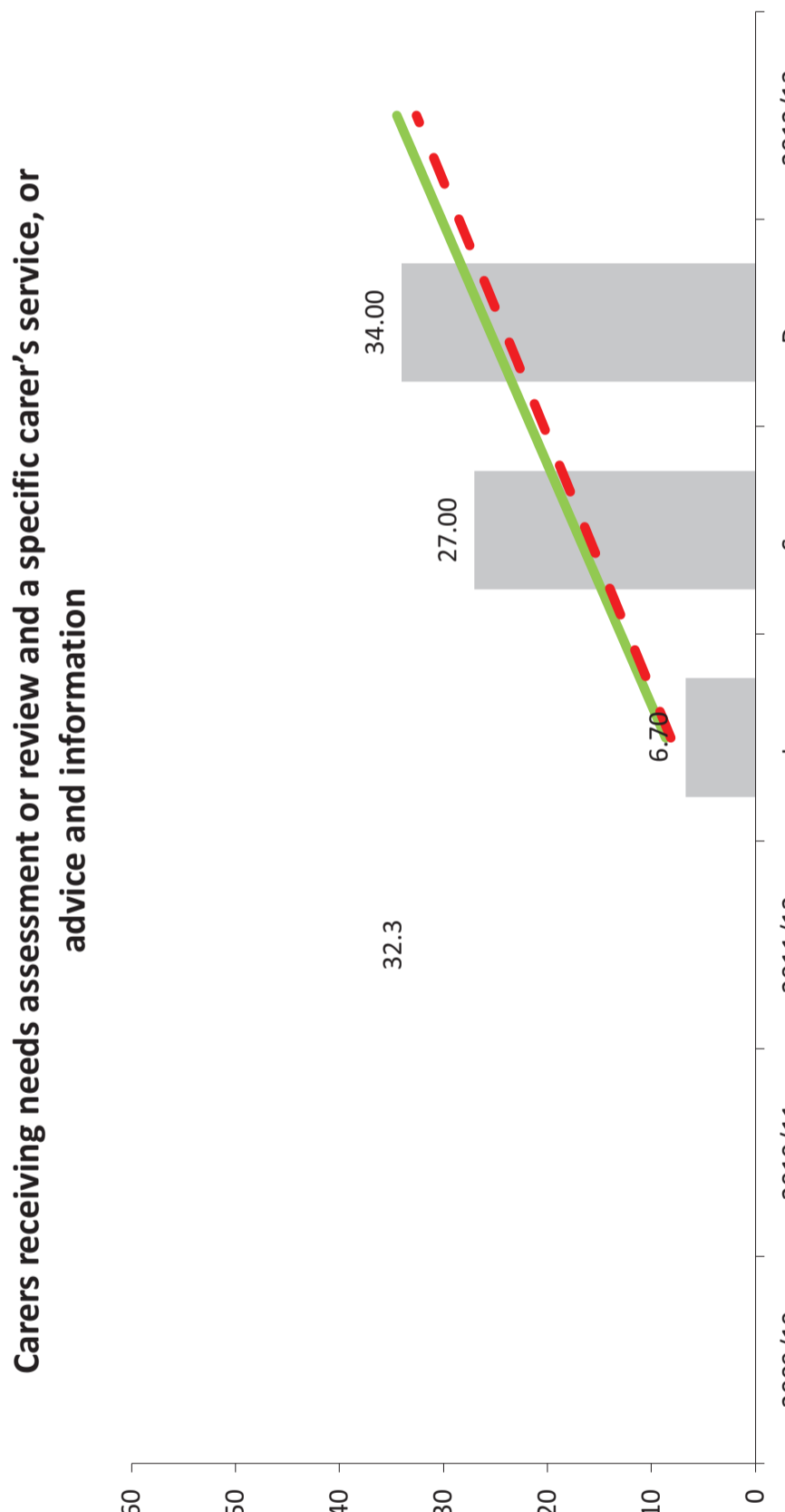
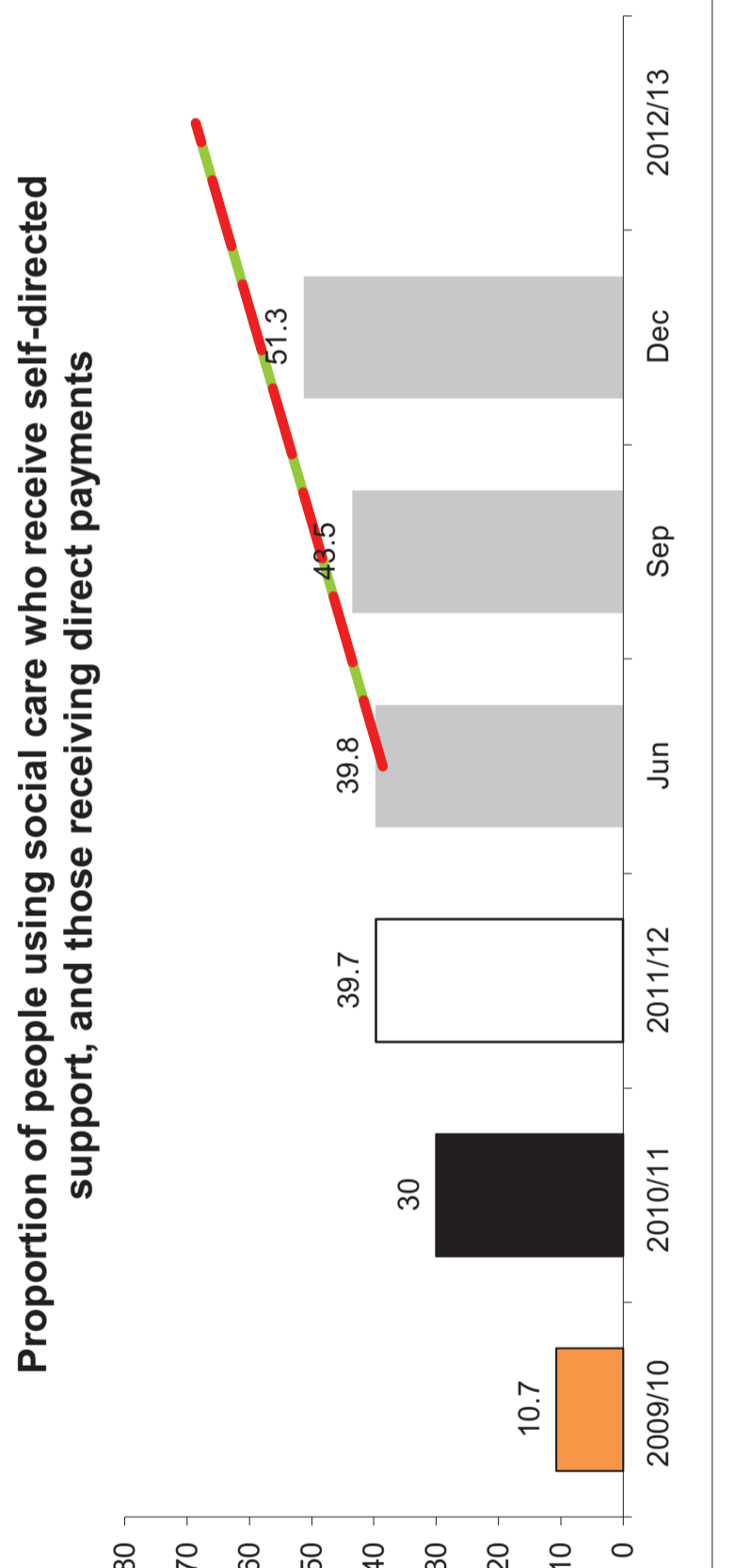
Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)										
<p>Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy.</p> <p>Measured in % Good performance: Higher</p>	<table border="1"> <caption>Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 points across the scales in Personal Social and Emotional Development and Communication, Language and Literacy</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>42.9</td> </tr> <tr> <td>2010/11</td> <td>46</td> </tr> <tr> <td>2011/12</td> <td>49.9</td> </tr> <tr> <td>2012/13</td> <td>55</td> </tr> </tbody> </table>	Year	Value	2009/10	42.9	2010/11	46	2011/12	49.9	2012/13	55	60	55	AMBER	<p>↕</p> <p>The final results show that 55% of children achieved at least 78 points across the Early Years Foundation Stage, with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy. This is an improvement when compared to last year's outturn of 49.9% but falls short of the 60% stretch target.</p>
Year	Value														
2009/10	42.9														
2010/11	46														
2011/12	49.9														
2012/13	55														
<p>16 to 19 year olds who are not in education, employment or training (NEET)</p> <p>Measured in: % Good Performance: Lower</p>	<table border="1"> <caption>16-18 Year olds who are not in education, employment or training (NEET)</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>6</td> </tr> <tr> <td>2010/11</td> <td>5.3</td> </tr> <tr> <td>2011/12</td> <td>5</td> </tr> <tr> <td>2012/13</td> <td>4.5</td> </tr> </tbody> </table>	Year	Value	2009/10	6	2010/11	5.3	2011/12	5	2012/13	4.5	4.5	5.6	RED	<p>↘</p> <p>It is normal for NEET figures to vary from month to month and the target of 4.5% is most applicable to the end of year value. The calculation for the measure has changed, and now includes a larger cohort of young people. As this is the first year on the new count, the target may have been too ambitious but we will have a fuller picture once January figures are confirmed. Out of the 629 young people currently classified as unknown 407 of these come in the category 'Cannot be contacted'. This means that the phone number they previously had is no longer valid and they are not at the address we had for them on the system. When these clients are visited at the address where they used to be, unless we can confirm their new address with a neighbour or the current occupant, they remain on our register and cannot be classified as 'moved away' as previously. We are in touch with social landlords in the borough to see if they have a forwarding address for these clients. Under the standard formula a certain percentage of the unknown are added to the NEET figure and raise the NEET percentage. The Youth Connexions Service is delivering a targeted programme for encouraging NEET youths to engage with Positive Activities for Young People (PAYP) which is aimed at reducing NEET levels in the borough.</p>
Year	Value														
2009/10	6														
2010/11	5.3														
2011/12	5														
2012/13	4.5														
<p>Overall employment rate - gap between the Borough and London average rate (working age) (%)</p> <p>Measured in: % Good Performance: Gap - Lower</p>	<table border="1"> <caption>Gap between the Borough and London average employment rate (working age)</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>8.6</td> </tr> <tr> <td>2010/11</td> <td>8.3</td> </tr> <tr> <td>2011/12</td> <td>9.1</td> </tr> </tbody> </table>	Year	Value	2009/10	8.6	2010/11	8.3	2011/12	9.1	7.3	6.6	GREEN	<p>↕</p> <p>The latest employment figures relate to the period ending September 2012, and show a gap of 6.6pp between the borough's employment rate and the London average. This is a further reduction of 1pp since the last reported period. Whilst the employment rate for TH improved by 1.5pp, the corresponding increase in the London average was only 0.6pp. It could be suggested that employment initiatives and activities, including the Olympic Games time jobs, are a contributing factor for this larger increase in employment rate for TH. When comparing the employment rate to previous years since 2004, the current employment rate of 62.0% is the highest that it's been for TH. The gap reduction target of 7.3pp has been exceeded. In addition to this, a recent study by Local Futures (in conjunction with the Municipal Journal) concluded that in relation of economic performance, Tower Hamlets is the top performing borough across the country in terms of our attraction to inward investors and businesses considering location. This rating considered several key measures concerning productivity, knowledge-driven businesses, business and enterprise, economic scale and growth in business stock.</p>		
Year	Value														
2009/10	8.6														
2010/11	8.3														
2011/12	9.1														

Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
<p>JSA Claimant Rate (gap between the Borough and London average rate (working age) (%)</p> <p>Good Performance: Gap - Lower</p> <p>Gap between the Borough and London average Job Seekers Allowance (JSA) claimant rate</p>	2	2	1.7	GREEN	↑
<p>Over the last year Tower Hamlets has performed well and exceeded the stretch target of a 2.0 percentage point gap with London. The last four quarter updates show a steady trend in the gap indicator. In December 2011, the JSA rate for the borough was 5.9%; in December 2012 the outturn is 5.6%. It is useful to look at the quarter updates against the same period from the year before as this will take into account seasonal adjustments. In terms of the number of claimants, there has been a total reduction of 529 JSA claimants from December 2011 to December 2012.</p>					

Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
Safe and Cohesive Community					
<p>Rate of personal robbery incidents 1,000 population</p> <p>Measured in: Number (No. of personal robbery incidents/total population x 1,000)</p> <p>Good Performance: Lower</p>	5.2	3.9	4.1	AMBER	↔
<p>Number of personal robbery incidents (per 1,000 population)</p>	<p>The council and the Metropolitan Police continue to proactively target known robbers, undertaking additional patrols and working hard on underlying gang issues with partners. Additional police resources will be used to proactively target Robbery offences and offenders. However, it is anticipated that end of year stretched target will not be reached.</p>				
<p>Rate of residential burglary incidents per 1,000 households</p> <p>Measured in: Number (No. of residential burglary incidents/total population x 1,000)</p> <p>Good Performance: Lower</p>	15.9	11.9	11.1	GREEN	↑
<p>Number of residential burglary incidents (per 1,000 households)</p>	<p>This measure is on target and should remain so until the end of the current financial year.</p>				

Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)
<p>Rate of motor vehicle crime incidents per 1,000 population</p> <p>Measured in: Number (No. of residential burglary incidents/total population x 1,000) Good Performance: Lower</p>	12	9	8.37	GREEN	↑
<p>Number of motor vehicle incidents (per 1,000 population)</p> 					
<p>Rate of violence with injury crimes per 1,000 population</p> <p>Measured in: Number (No. of residential burglary incidents/total population x 1,000) Good Performance: Lower</p>	8.4	6.3	6.63	RED	↔
<p>Number of violence with injury incidents (per 1,000 population)</p>  <p>Although the violent crime rate has gone up, particularly in the area of Domestic Violence, this is due to changes to the method of recording Domestic Violence incidents rather than its occurrence as the number of people calling in regarding Domestic Violence has not increased.</p> <p>The Council is committed to increasing the reporting of incidents of domestic abuse and the DV Team currently facilitate 3 weekly drop-in surgeries in partnership with other agencies in order to offer support to all victims of domestic abuse. The current arrest rate for domestic violence offences is 85.4%, that is, 85.4% of all reported domestic violence incidents lead to an arrest. This is a 2.3 percentage point increase compared to the same period in the previous year and is the 3rd best performing borough in London.</p> <p>The cumulative outturn for Q3 is off-target. However, when looking at just Q3, performance has improved and the Q3 outturn (2.07) is better than the stretch target for that period (2.1).</p> <p>Additional commentary is provided in the body of the report.</p>					
<p>CAD calls for ASB</p> <p>Measured in: Number (No. of CAD calls/total population x 1,000) Good Performance: Lower</p>	77.98	58.48	59.17	AMBER	↑
<p>Number of CAD calls for ASB (per 1,000 population)</p>  <p>The Q3 outturn is slightly above the stretch target but substantially better than the standard. This is a new indicator for 2012/13.</p>					

Description	Annual Stretched Target (2012/13)	Q3 Stretched Target (Sept-Dec 2012/13)	Q3 Actual (Sept-Dec 2012/13)	Variance (performance against Q3 stretch target)	Direction of Travel (comparing Q3 12/13 and Q3 11/12 actual)																				
Healthy and Supportive Community																									
<p>Stopping smoking Measured in: the number of four-week smoking quitters who have attended NHS Stop Smoking Services per 100,000 . Good Performance: Higher</p>	<table border="1"> <caption>Stopping Smoking Data</caption> <thead> <tr> <th>Year</th> <th>Actual</th> <th>Stretch Target</th> <th>Standard Target</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>1489</td> <td>1407</td> <td>1407</td> </tr> <tr> <td>2010/11</td> <td>1407</td> <td>1407</td> <td>1407</td> </tr> <tr> <td>2011/12</td> <td>3586</td> <td>1407</td> <td>1407</td> </tr> <tr> <td>2012/13</td> <td>1533</td> <td>1200</td> <td>1200</td> </tr> </tbody> </table>				Year	Actual	Stretch Target	Standard Target	2009/10	1489	1407	1407	2010/11	1407	1407	1407	2011/12	3586	1407	1407	2012/13	1533	1200	1200	<p>This outturn is the latest available and relates to Sept (Q2) rather than December. The quarter 2 outturn (cumulative) far exceeds the stretch target and the standard target. Tower Hamlets continues to perform well on this measure and benchmarking data places us as the best performing London borough on this measure.</p>
Year	Actual	Stretch Target	Standard Target																						
2009/10	1489	1407	1407																						
2010/11	1407	1407	1407																						
2011/12	3586	1407	1407																						
2012/13	1533	1200	1200																						
<p>All-age all-cause mortality rate - Male Measured in: Standardised mortality rate per 100,000 population, from all causes at all ages (three year rolling average) Good Performance: Lower</p>	749	749	782.24	RED																					
<table border="1"> <caption>All-age, all-cause mortality - male</caption> <thead> <tr> <th>Year</th> <th>Mortality Rate</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>787.88</td> </tr> <tr> <td>2010/11</td> <td>714.7</td> </tr> <tr> <td>2011/12</td> <td>782.24</td> </tr> <tr> <td>2012/13</td> <td>782.24</td> </tr> </tbody> </table>						Year	Mortality Rate	2009/10	787.88	2010/11	714.7	2011/12	782.24	2012/13	782.24										
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2009/10	787.88																								
2010/11	714.7																								
2011/12	782.24																								
2012/13	782.24																								
<p>All-age all-cause mortality rate - Female Measured in: Standardised mortality rate per 100,000 population, from all causes at all ages (three year rolling average) Good Performance: Lower</p>	529	529	524.38	GREEN																					
<table border="1"> <caption>All-age, all-cause mortality - female</caption> <thead> <tr> <th>Year</th> <th>Mortality Rate</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>512.9</td> </tr> <tr> <td>2010/11</td> <td>500</td> </tr> <tr> <td>2011/12</td> <td>524.38</td> </tr> <tr> <td>2012/13</td> <td>524.38</td> </tr> </tbody> </table>						Year	Mortality Rate	2009/10	512.9	2010/11	500	2011/12	524.38	2012/13	524.38										
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<p>Carers receiving needs assessment or review and a specific carer's service, or assessment or review and a specific carer's service, or advice and information (%)</p> <p>Measured in: % (number of carers whose needs were assessed or reviewed by the council in a year who received a specific carer's service, or advice and information in the same year as a percentage of people receiving a community based service in the year) Good Performance: Higher</p>	<p>Carers receiving needs assessment or review and a specific carer's service, or advice and information</p>  <table border="1"> <caption>Carers receiving needs assessment or review and a specific carer's service, or advice and information (%)</caption> <thead> <tr> <th>Year</th> <th>Actual (%)</th> <th>Stretch Target (%)</th> <th>Standard Target (%)</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>6.70</td> <td>32.3</td> <td>27.00</td> </tr> <tr> <td>2010/11</td> <td>32.3</td> <td>32.3</td> <td>27.00</td> </tr> <tr> <td>2011/12</td> <td>27.00</td> <td>32.3</td> <td>27.00</td> </tr> <tr> <td>2012/13</td> <td>34.00</td> <td>32.3</td> <td>27.00</td> </tr> </tbody> </table>	Year	Actual (%)	Stretch Target (%)	Standard Target (%)	2009/10	6.70	32.3	27.00	2010/11	32.3	32.3	27.00	2011/12	27.00	32.3	27.00	2012/13	34.00	32.3	27.00	34.5	25.88	34.00	GREEN	↑
Year	Actual (%)	Stretch Target (%)	Standard Target (%)																							
2009/10	6.70	32.3	27.00																							
2010/11	32.3	32.3	27.00																							
2011/12	27.00	32.3	27.00																							
2012/13	34.00	32.3	27.00																							
<p>Social care clients and carers in receipt of Self Directed Support</p> <p>Measured in: % (Number of adults, older people and carers receiving social care through a Direct Payment (and/or an Individual Budget) in the year to 31st March per 100,000 population aged 18 or over) Good Performance: Higher</p>	<p>Proportion of people using social care who receive self-directed support, and those receiving direct payments</p>  <table border="1"> <caption>Proportion of people using social care who receive self-directed support, and those receiving direct payments</caption> <thead> <tr> <th>Year</th> <th>Actual (%)</th> <th>Stretch Target (%)</th> <th>Standard Target (%)</th> </tr> </thead> <tbody> <tr> <td>2009/10</td> <td>10.7</td> <td>39.7</td> <td>48.3</td> </tr> <tr> <td>2010/11</td> <td>30</td> <td>39.7</td> <td>48.3</td> </tr> <tr> <td>2011/12</td> <td>39.7</td> <td>39.7</td> <td>48.3</td> </tr> <tr> <td>2012/13</td> <td>51.3</td> <td>39.7</td> <td>48.3</td> </tr> </tbody> </table>	Year	Actual (%)	Stretch Target (%)	Standard Target (%)	2009/10	10.7	39.7	48.3	2010/11	30	39.7	48.3	2011/12	39.7	39.7	48.3	2012/13	51.3	39.7	48.3	68.6	58.6	51.3	RED	↑
Year	Actual (%)	Stretch Target (%)	Standard Target (%)																							
2009/10	10.7	39.7	48.3																							
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2011/12	39.7	39.7	48.3																							
2012/13	51.3	39.7	48.3																							

Qtr. 3 performance is above the local target of 25.87%. Performance is showing a positive trend and is far better than Qtr. 1 (6.70%) and Qtr. 2 (27.0%). The number of carers receiving needs assessment or review and a specific carer's service, or advice and information, as a percentage of clients receiving community based service was 34.0% at the end of Quarter Three. This figure is provisional until being processed as part of the statutory returns process in 2013, therefore figures can go up as well as down.

The latest performance against NI130 as at 31 December 2012 is 51.3%. This figure is provisional. Finalised Qtr.3 results will be available in February 2013. Current interim performance is lower than the local quarterly target (58.6%) by 7.3 percentage points. Performance is showing an improvement trend and is far better than Qtr. 1 (39.8%) and Qtr. 2 (43.5%).
Action being taken includes:

- Teams to be given targets to achieve 70% by 31st March 2013.
- 100 new PB/DPs achieved across social care teams per week.
- Regular monitoring
- Staff workshop.
- Carer's personal budgets rolled out as part of the Carers Customer Journey.

Agenda Item 11

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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